



**Macon-Bibb County
Fiscal Year 2021 Budget
July 1, 2020 - June 30, 2021**





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

Macon Bibb County

Georgia

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morill

Executive Director



Mayor Robert A. B. Reichert
Mayor Pro-Tem Al Tillman

County Commissioners

Valerie Wynn
Elaine Lucas
Bert Bivins

Joe Allen
Larry Schlesinger
Virgil Watkins

Mallory Jones
Scotty Shepherd

Constitutional and Elective Officers

Constitutional Officers

Sheriff	David Davis
Probate Court Judge	Sarah Harris
Tax Commissioner	Wade McCord
Superior Court Clerk	Erica Woodford

Elected Officials

Public Defender	Rick Waller
Coroner	Leon Jones
Chief Superior Court Judge	Howard Simms
Superior Court Judge	Jeffrey Monroe
Superior Court Judge	David Mincey
Superior Court Judge	Philip Raymond
Superior Court Judge	Connie Williford
State Court Solicitor General	Rebecca Grist
State Court Judge	Sharell Lewis
State Court Judge	Jeffrey Hanson
District Attorney	David Cooke
Civil & Magistrate Judge	Pam White Colbert



Administrative

County Manager	Dr. Keith Moffett
Assistant to County Manager	Julie Moore
Assistant to County Manager	Chris Floore
Clerk of Commission	Janice Ross
Director of Human Resources	Alisha Duhart
Director of Finance	Christy Iulucci
County Attorney	Interim
Fire Chief	Marvin Riggins
Director of E-911	Shandell Graham
Emergency Management Agency Director	Spencer Hawkins
Director of Facilities Management	Rob Ryals
Director of Recreation	Robert Walker
Director of Vehicle Maintenance	Interim
Economic & Community Dev. Manager	Wanzina Jackson
Director of Parks and Beautification	Michael Glisson
Director of Information Technology	Brett Lavender
Clerk of Municipal Court	LaTonya Slaughter
Director of Public Works	Tim Wilder
Director of Engineering	Charles Brooks
Director of Solid Waste	Pat Raines
Director of Small Business Affairs	Sam Henderson
Municipal Court Judge	Crystal Jones
UGA Extension	Karol Kelly
Internal Auditor	Stephanie Jones
Board of Elections Supervisor	Jeanetta Watson
Lake Tobesofkee	Donald Bracewell



**This FY 2021 Budget Document was Prepared and Submitted by The Macon-Bibb
County Budget and Strategic Planning Team.**

Julie Moore

&

Sherita Sims-Jones



Principal Officials.....	i
INTRODUCTION	
Mayor’s Letter of Transmittal	1
Macon-Bibb Strategic Priorities.....	3
Macon-Bibb History and Information	5
Budget Overview.....	11
Budget Process.....	12
Budget Basis.....	13
Tax Digest.....	14
Millage Rate.....	15
Macon-Bibb County Organization Chart.....	16
Revenue & Expenditure Summary	17
Organization by Fund Type.....	18
GENERAL FUND BUDGETS	
General Fund Organizational Chart	19
Summary of Revenue & Expense-All Funds	20
Five Year Revenue and Expenditure History.....	21
Fund Balance Summary	22
<i>Revenue</i>	
Summary	23
Property Taxes.....	24
Sales Taxes	24
Gross Receipts/Other Taxes	25
Charges for Services	26
Licenses and Permits.....	26
Property Tax Calendar.....	27
Revenue Detail and 5-Year History.....	28
<i>Expenditures</i>	
General Fund Expenditure Overview.....	35
General Fund Expenditure Summary.....	40
General Fund Expenditures.....	41
General Government	
Board of Commissioners	44
Mayor’s Office	45
County Manager’s Office	
Administration	46



Budget and Strategic Planning	47
Public Affairs	48
GENERAL FUND BUDGETS (Cont.)	
<i>Expenditures</i>	
Departmental Budgets	
General Government	
Clerk of Commission	49
Board of Elections	50
Finance	52
Purchasing	54
County Attorney	55
Information Technology.....	57
Human Resources	64
Tax Commissioner	66
Tax Assessor	67
Risk Management	70
Internal Audit	72
Facilities Management	
Administration	74
Custodial Services	77
Services to Government	78
Office of Small Business Affairs	79
Non-Departmental Expenses	81
Judicial	
Superior Court	82
Clerk of Superior Court	83
District Attorney	85
State Court	88
State Court Probation	91
State Court Solicitor General	92
Magistrate Court	96
Civil Court Administration	98
Civil Court- Sheriff.....	100
Probate Court	102
Juvenile Court	104
Municipal Court	107
Grand Jury	109
Public Defender	110



Public Safety

Sheriff’s Office.....	111
Administration	112
Office of Professional Standards	114
Criminal Investigation	115
Patrol	118
Support Service Operations	121
Corrections/Detention.....	124
Forensics	126
Training	127
Outreach	129
Building Maintenance	135
Court Security	136
Warrants/NCIC	138
Animal Enforcement	140
Fire Department	
Administration	142
Suppression	144
Prevention	147
Training	149
Coroner’s Office	151
Animal Welfare	152
Emergency Management	155
Public Works	
Administration	159
Streets and Roads	161
Engineering Services	163

Health and Welfare

Health Services	165
Welfare Services	166

GENERAL FUND BUDGETS (Cont.)

Expenditures

Departmental Budgets

Culture and Recreation

Community Services	167
Parks and Recreation	
Administration	168
Recreation Operations.....	170



Recreation Maintenance.....	173
Parks and Beautification	175
Conservation of Natural Resources	
County Extension Office	176
Economic Development	
Business Development Services	179
Industrial and Urban Development	181
Other	
Debt Service Payments	182
Transfers to Other Funds	183
ENTERPRISE FUNDS	
Summary	186
Solid Waste Fund.....	187
Airport Fund	189
Bowden	192
Tobesofkee Recreation	194
Coliseum & Auditorium.....	196
INTERNAL SERVICE FUNDS	
Summary	198
Group Insurance Fund.....	199
Workers Compensation Fund	200
Vehicle Maintenance Fund	201
SPECIAL REVENUE FUNDS	
Summary.....	205
Crime Victim Assistance.....	208
Drug Abuse Treatment and Education	209
Alternative Dispute Resolution	210
Juvenile Court Supervision	211
Law Library	212
District Attorney RICO Forfeiture	213
Law Enforcement Confiscated	214
Macon-Bibb County Jail Fund.....	215
Law Enforcement Commissary	216
Hotel and Motel Tax	217
Enhanced 911	218
Grants.....	219



Sponsored Programs.....	220
Economic Community Development CDBG.....	221
Economic Community Development Home	222
Economic Community Development-ESG.....	223
DFACS Mil	224
CAPITAL IMPROVEMENT	
Summary	226
Capital Improvement Plan Policy.....	227
Capital Improvement Program.....	230
Five Year CIP plan	231
DEBT MANAGEMENT	
Debt Management Overview.....	233
Debt Summary.....	234
Debt Detail	236
Legal Debt Margin & Bond Rating	243
Debt Management Policy.....	244
SUPPLEMENTAL	
Profile of the Government, Local Economy, Finance.....	247
Principal Property Tax Payers	250
Demographics	251
Policies	
Accounting Policy.....	262
General Budget Policy	265
Budget Amendment Policy	267
Expenditure Policy	268
Investment Policy	269
Acknowledgements	272
ORDINANCE	
Commission Approved Budget Ordinance	273
GLOSSARY	
Terms and Definitions	279



This page intentionally left blank



ROBERT A.B. REICHERT
MAYOR

OFFICE OF THE MAYOR

Macon-Bibb County

700 POPLAR STREET
P.O. Box 247
MACON, GEORGIA 31202-0247
(478) 751-7170
FAX (478) 751-7931

To our Macon-Bibb County Community:

It is my delight and honor – but also with a little sadness – that I submit to you this year’s budget, the final one for my administration. The Fiscal Year 2021 General Fund Budget (July 1, 2020 – June 30, 2021) for your consolidated government has been set at \$159,950,000 million, and it maintains a millage rate of 20.331, the same as last year. For complete information about this year’s budget – including the full budget and videos of the meetings – please visit www.maconbibb.us/fy21budget.

Since 2014 when we created the new consolidated government and became Georgia’s fourth largest city, we, as a Commission, have worked together to improve government services, attack blight, revitalize neighborhoods, attract new jobs, strengthen our urban core, and more. We have laid the foundation for our government to continue improving and for us as a community to grow closer and stronger as we move forward together.

It has not always been easy; in fact, each year has presented us with new challenges as we built a government from the ground up. We worked through reducing our millage rate by nearly 10 mills, thus requiring us to make hard decisions about staffing and services. We have faced hurricanes, tornadoes, ice storms, drought, and heat together. We have watched as some of our industries shut down due to factors outside of our control. And this year, we have all shared the experience of COVID-19. We each know a family that has been impacted in some way, whether they contracted the disease, lost their job, or worked through the challenges of virtual schooling.

But that is not the story of our community. It’s not the challenges that define us, it’s how we worked together to overcome them. We have rebuilt our fund balance and are now working to add positions to severely understaffed departments. We’ve brought thousands of new jobs here as we welcomed Amazon, Irving, Embraer, and more to our community. Our downtown is stronger and more vibrant than it’s been in decades, and the groups that helped make that happen have begun to focus on the surrounding neighborhoods to expand this revitalization success. We have made major improvements to our greenspace parks and recreation centers, areas that had gone years without significant investment. We have distributed hundreds of thousands of units of PPE for free to the community to help slow the spread of COVID-19.

And we did it all together.

Your consolidated government has made *tremendous* progress in building a stronger, more vibrant community since 2014 as we focused our work on economic and community development, improving the safety of our neighborhoods and communities, increasing the effectiveness of our services, and improving our infrastructure and quality of life.



Macon-Bibb County Community
Page Two

In January, your consolidated government will be led by several new faces, including a new Mayor and four new Commissioners. From those of us leaving office to those that are coming in or remaining, I wish you the best in your efforts to continue improving all areas of our county and moving us forward together.

It has been an absolute honor to serve as your Mayor, first for the City of Macon and then Macon-Bibb County.

Sincerely,

Robert A.B. Reichert
Mayor

cap



Macon-Bibb County's Vision, Mission and Strategic Priorities

In January 2014, Macon-Bibb County began working with the University of Georgia's Carl Vinson Institute of Government to develop the first *Forward Together Strategic Plan*. This process lasted more than a year and involved multiple retreats, work sessions, and meetings with department heads, organizations, and stakeholders.

This planning process helped develop the consolidated government's new Mission and Vision statements, as well as identify the five Strategic Focus areas described below. The new Strategic Plan was the driving force behind the development of the proposed FY 2016 budget, which included full implementation of the new pay scale, elimination of double taxation, and a capital improvement program focused on strategic projects that tie into the five focus areas.

Vision Statement

Macon-Bibb will be the center of development, culture, and opportunity, remembering our past while inspiring hope and pride for our future.

Mission Statement

Macon-Bibb County provides the essential infrastructure, services, and programs, creating a vibrant economic and cultural climate, enabling individuals, families, and businesses to prosper.

"Forward Together" Strategic Priorities

These are the major areas we need to focus our time, energy and resources on to realize our vision.

- Economic and Community Development

The highest priority of Macon-Bibb County is to create a robust economy and strong communities. We will focus on retaining our current business and industry, creating opportunities for new economic development while addressing poverty, supporting and encouraging quality education, and workforce development.

- Safe Neighborhoods & Safe Communities

Safe neighborhoods are the foundation of great communities. Macon-Bibb County will focus our efforts on providing for public safety, citizen education and engagement, and crime prevention, all in an effort to create safe and enduring communities.

- Effective Government and Governance

The Macon-Bibb County Commission and staff will work to improve public perception of the governance and government processes and apply fair and equitable principals regarding taxation and





Macon-Bibb County's Vision, Mission and Strategic Priorities

employee compensation. We will utilize best practices to execute Commission policy towards completing SPLOST and all other projects successfully and in a timely manner.

- Infrastructure Improvement

To achieve the community we desire, Macon-Bibb County will focus on and develop storm water, water, and wastewater infrastructures and an integrated transportation system of rails, trails, roads and runways to become the logistics hub of Georgia.

- Quality of Life

Macon-Bibb County will support, encourage, and promote good-living in Macon-Bibb with the arts and cultural events, tourism improvements, social and night life opportunities, and a community-wide system of passive and active recreation.





HISTORY

The consolidated government of Macon-Bibb County was created by Georgia House Bill 1171 and began operations on January 1, 2014. Residents of Macon-Bibb voted to approve consolidation in 2012, which combined the former Bibb County and City of Macon governments into one unified body.



Macon-Bibb Government Center, formerly Macon City Hall

Both governments had existed for over 190 years, and the task of bringing the separate operations together was not an overnight process. Per the consolidation charter a committee of 15 people, referred to as the Transition Task Force, was selected and worked with the two governments to assist with items including but not limited to selecting health insurance, determining ordinances, establishing an employee handbook, constructing a new chart of organization, etc. The Transition Task Force was dissolved when the consolidated Macon-Bibb Government took effect.



Macon-Bibb County Courthouse

The area we refer to today as Bibb County sits on the Fall Line where the Piedmont Region meets the Coastal Plains. This area was once the home of the Creek Indians and their predecessors for as many as 12, 000 years before the arrival of the white man.

From the earliest known cultures until present, this area has continued to prosper largely because of the modest temperatures all year long.

Once the Creek ceded their lands east of the Ocmulgee River in 1806, trading began with the main commodity being cotton. This crop, along with other crops, was hauled along the river until 1843 when the first railroad brought another form of transportation and greater prosperity.



In 1822, the Georgia legislature created Bibb County, naming it in honor of Dr. William Wyatt Bibb. Dr. Bibb was a politician, physician, and planter, born October 1, 1781, in Amelia County, Virginia and died in Autauga County, Alabama. Upon arrival to Georgia in 1789 his family settled in Elbert County, Georgia where he would later serve in the House of Legislature and U. S. Senate.

Sherman spared this region on his “March to the Sea”. With the local people prepared to fight, Sherman feared the Confederate states had joined forces against him and in his haste to get to the sea, stormed the Capital, then located in Baldwin County, and bypassed Bibb County.

Today you will find Bibb County nestled in the “heart of Georgia” some 80 miles south of Atlanta on Interstate 75, the major link between the South and the upper mid-west industrial area. Also, Interstate 16 connects the port of Savannah to Atlanta creating an ideal shipping and logistics area. The scenic view has not changed much since our first inhabitants. Within Bibb County’s 255 square miles you will still find the rolling hills and soft pinewood entwined with the rivers, creeks and warm temperatures. With all the beauty one can see why Bibb residents understand the statement, “there is no place like home”.

Macon, Georgia, located along the banks of the Ocmulgee River, is named after North Carolina statesman Nathaniel Macon. The gift of geography fueled the City’s economy in the early 1800’s, as trade bustled on the Ocmulgee and later on the railroads. Macon soon became known as the “Queen Inland City of the South”. Macon was incorporated in 1823, just one year after the creation of Bibb County by the Georgia legislature, and is by far



the oldest and largest of the six cities and towns in the United States that share her name. Over 6,000 buildings are listed on the National Register in 12 historic districts. Macon’s climate is generally mild year around, with a mean temperature of 49.1 and 93.5 degrees Fahrenheit for January and July, respectively.

ABOUT THE AREA



Macon-Bibb County is located 85 miles south of Atlanta, 127 miles west of Augusta, 174 miles northwest of Savannah, and 95 miles east of Columbus. The Government Center is located only 17 miles northwest of the State’s geographical center.

There are three U.S. Interstates, four U.S. Highways, and eight State Highways that run through the area. Due to its central proximity and ease of accessibility, Macon-Bibb is a hub of activity for transportation and travel.

ECONOMY

Macon-Bibb continues to provide incentives that would attract large employers to the area in an effort to provide jobs for its residents and improve the local economy. The 2012 SPLOST included \$5.9 million in funds for Economic Development that has assisted in bringing the Tractor Supply Company Distribution Center to Macon-Bibb, and has the potential to bring in other companies and jobs to Middle Georgia.

Major employers include Navicent Health Medical Center (formerly the Medical Center of Central Georgia), GEICO, the Board of Education, Coliseum Health System, Mercer University, Macon-Bibb Government, Wal-Mart, and YKK, Inc. The Middle Georgia Regional Airport and the ports of Savannah have a combined impact of over \$400 million and thousands of associated jobs.

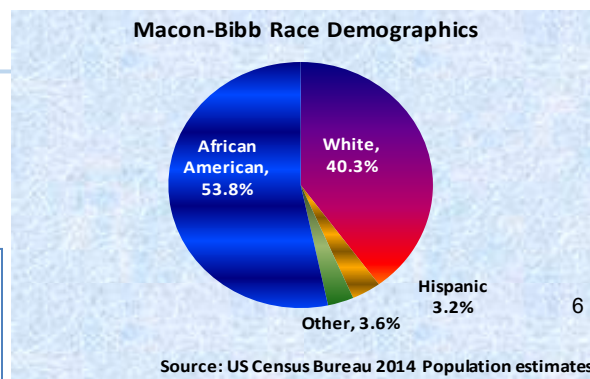
The downtown Macon area is a vibrant hub of activity. The Second Street revitalization efforts are underway, and once they are completed more opportunities for housing, jobs, and other entertainment opportunities will be seen along this corridor. The Georgia Sports Hall of Fame, historic Douglass Theatre, Tubman African-American Museum, Cox Capital Theater, and Grand Opera House anchor the downtown entertainment district. The Museum of Arts and Sciences, located centrally in Macon-Bibb, is Georgia’s largest museum devoted to the arts and sciences. The Museum seeks to engage visitors, evoke wonder, stimulate curiosity, and open minds to new worlds of discovery.



DEMOGRAPHICS

The U.S. Census Bureau estimates that the 2014 population of Macon-Bibb is 153,905. This represents approximately 1.6% of the State of Georgia’s 2014 estimated total

Other:	
Asian	1.9%
Native Hawaiian/Other Pacific Island	0.1%
American Indian & Alaska Native	0.3%
Two or More Races	1.3%
Total	3.6%





population of 9,688,681 people. The population of Macon-Bibb is evenly mixed with over half its people identifying within a minority population. Additionally, it is estimated that the number of African American-owned firms is about 32.5% and women-owned firms is 35.1% in the area.

The 2013 median home value for a single family home in Macon-Bibb is \$123,000, which is below the state average of \$151,300. The 2013 median household income is \$37,550, also below the state average of \$49,179. These figures suggest that Macon-Bibb has a low cost-of-living, and because dollars go further, it is a affordable place to live.

Macon-Bibb prides itself for being recognized by the AARP as an Age Friendly Community. The 2014 Census estimates show that persons 65 years and older represent 14% of the population. By partnering with the AARP, Macon-Bibb will strive to improve housing, transportation, key services, and opportunities for residents to participate in community activities.

EDUCATION

The Bibb County Board of Education provides the planning and guidance of the public education system for students of Macon-Bibb County. The school district is governed by an eight member board of elected representatives, and employs over 1,600 classroom teachers. There are 25 elementary schools, seven middle schools, seven high schools, and two specialty schools with over 23,969 students enrolled in the 2013-2014 school year. Additionally, there are 15 private and parochial schools in the area.

Macon-Bibb is home to four institutions of higher learning, including Mercer University, Middle Georgia State College, Central Georgia Technical College, and Wesleyan College. Central Georgia Technical College offers over 190 degree, diploma, and certificate programs to its 9,000 students and assists students with job placement upon program completion.

Middle Georgia State College was founded January 2013, when the Georgia Board of Regents approved the merger of Macon State College and Middle Georgia College. MGSC offers bachelor and associate degrees, and certifications to over 9,000 students in the Middle Georgia region.

Wesleyan College was founded in 1836 as the world’s first college chartered exclusively for women. The first Greek societies for women, Alpha Delta Pi (1851) and Phi Mu (1852), were founded on this historical campus. The campus is set on 200 acres of woods and is listed on the National Register of Historic Places as the Wesleyan College Historic District.



Mercer University

Mercer University is located in beautiful downtown Macon and features a College of Liberal Arts, the Walter F. George School of Law, the Stetson School of Business and Economics, and School of Engineering. Mercer University was founded in 1833 and serves over 8,300 students in locations throughout the Georgia.

PUBLIC SAFETY

The Bibb County Sheriff’s Office merged with the Macon Police Department January 2014. The massive reorganization of the Sheriff’s Office has successfully combined the two entities into one of the largest law enforcement offices in the State. The Sheriff’s Office employs over 700 certified and civilian personnel who staff the 16 divisions that strives to provide the citizens of Macon-Bibb with courteous, professional law enforcement services. The Sheriff also manages the Law Enforcement Center and Jail located on Oglethorpe Street





in Downtown Macon that houses 900+ inmates.

The Macon-Bibb Fire Department currently has 21 fire stations in operation and plans for one more to open in fiscal year 2016. Another fire station is in the planning stages for fiscal year 2018. The Fire Department is only 1 of 61 fire departments in the country that boasts a Class 1 ISO rating, and covers approximately 266 square miles.

PUBLIC TRANSPORTATION

The Macon-Bibb County Transportation Authority (MTA) provides public bus transportation services throughout the county, as well as the Paratransit system that caters to the special transportation needs of handicapped citizens. Along with other sources, the MTA receives funding from Macon-Bibb which allows it to continue enhancement of its services and fleet by increasing efficiency, purchasing more fuel and cost-efficient buses, and expanding routes and ridership. Recently, the MTA has added a route to include transportation to and from the northern part of Houston County for persons working in Macon.



Terminal Station is managed and operated by the MTA.

AIR TRANSPORTATION

Two public airport facilities provide air service to Macon-Bibb. The Middle Georgia Regional Airport provides commercial service while the Downtown Airport serves private users. According to a study conducted by the Georgia Department of Transportation, the Airport has an economic impact of more than \$200 million and is responsible for almost 2,000 jobs. The Macon-Bibb County Administration continues to support expansion and growth of the airport, providing means by which to become a transportation and logistics hub for the state and region.



PUBLIC FACILITIES

Macon-Bibb plays host to more than 240 churches of every Protestant denomination, as well as Catholic, Jewish, and Greek Orthodox faiths.

Macon-Bibb also has more than 500 practicing physicians using three full service and two psychiatric hospitals, totaling more than 1,150 beds. This includes Navicent Health Medical Center (formerly Medical Center of Central Georgia), which is a regional care facility serving a 50 county area.

The Macon-Bibb Public Library operates a main library and four branch libraries. The Public Library system consists of more than 528,000 items including books, audio books, and DVDs. The Public Library subscribes to over 200 magazines and newspapers, and boasts a 36,000 volume genealogy collection at the Washington Memorial Library’s Genealogy Room – considered to be one of the outstanding genealogy collections in the nation.



ARTS AND ENTERTAINMENT

Macon offers cultural enrichment to its citizens in the form of the two local museums, Sports Hall of Fame, historic theatres, local art organizations, and a thriving non-profit community. The Museum of Arts and Sciences offers permanent and traveling exhibits as well as a multi-million dollar planetarium. The Harriet Tubman Museum will relocate to a new facility upon completion of the on-going construction, and offers numerous exhibits displaying black heritage and culture. Macon has been the home of the Georgia Sports Hall of Fame since the 1990s, and the Douglass Theatre provides a variety of live programming on its historic stage.

Live music continues to play an important role in Macon, and can be heard from the Cox Theater, Grand Opera House, and even in the middle of Central City Park. The Macon Arts Alliance promotes arts and events around the community with events such as Fire Works, and publishes the Ovations 365 newsletter.



FAMOUS MACONITES

Three Healy brothers from Macon blazed a trail for human rights by becoming the first African-Americans to become a bishop in the United States in the Roman Catholic Church (James Augustine Healy, 1851), earn a doctorate (Patrick Francis Healy, 1850), and command a U.S. government ship (Michael Augustine Healy, 1882).

Poet, musician, author, and Civil War soldier Sidney Lanier was born in Macon in 1842 and resided here for a time.

Neva Langley Fickling, a resident of Macon, was crowned Miss America in 1953.

Macon takes special pride in serving as the final resting place of local son and war hero Rodney Davis, who is a Medal of Honor recipient.

CELEBRITIES FROM MACON-BIBB



Otis Redding

Otis Redding, who sang hits like "Sittin' On the Dock of the Bay" and "Ole Man Trouble" spent a number of years in Macon, playing at then-segregated venues such as the Douglass Theatre. Today, the Douglass Theatre is preserved by the City of Macon and open to the public.

Lena Horne lived on Lower Century Street. She is a four-time Grammy winner and appeared in 22 films.

The Hall of Fame offensive lineman for the Baltimore Colts, Jim Parker, lived in Macon.

Maconite John "Blue Moon" Odom was an All-Star pitcher for the Oakland Athletics.

"Little Richard" Penniman, who penned the famous "Tutti Frutti," frequently entertained at Anne's Tic Toc in Macon, a building which now operates as the Tic Toc Room on Martin Luther King, Jr. Boulevard.

Ted Turner spent his first year in his father's advertising agency selling billboard space in Macon.

Mike Mills and Bill Berry, both hailing from Macon, were two of the founding members of Athens-based group R.E.M.

Nancy Grace, host of the "Nancy Grace" show on the Headline News Network, was a resident of Macon and double graduate of Mercer University.

Jason Aldean, Top New Male Vocalist at the 2006 Academy of Country Music Awards, lived in Macon and still visits and performs in the area.

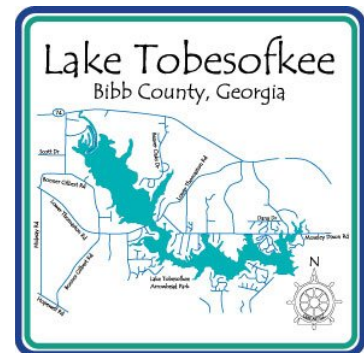
Russell Henley, PGA golfer, graduate from Macon in his rookie season on the tour.

UNIQUELY MACON

- The Ocmulgee National Monument and Indian Mounds are located just northeast of the Downtown area. There is an interest at the federal level to make this a National Park.
- The Macon Telegraph is one of the nation's oldest newspapers, founded in 1826.
- Built in 1837 as a bank building, the Macon-Bibb County Government Center formally the Macon City Hall served briefly as the State Capitol during the Civil War.
- Rose Hill Cemetery serves as the resting place for three governors, 31 mayors, more than 1,000 soldiers, and Duane Allman and Berry Oakley, both founding members of the Allman Brothers Band.



- The kazoo was introduced in 1852 at the Georgia State Fair in Macon.
- Navicent Health Medical Center (formerly The Medical Center of Central Georgia) is the second-largest hospital in Georgia, founded in 1894.
- Wallace McCaw created the famous formula for Crisco in Macon in 1909.
- Nu-Way Weiners, founded in 1916, is one of the city’s most famous eateries, and serves up one of the ten best hot dogs in America, according to the New York Times.
- The first enclosed mall in the state of Georgia, Westgate Mall, is located in Macon.
- Phil Walden and Alan Walden housed Capricorn Records in Macon, which produced the Allman Brothers Band, Wet Willie, and the Marshall Tucker Band.
- The Macon Whopee are hailed by Sports Illustrated magazine as the greatest sports team nickname of all time.
- Founded by Carolyn Crayton in 1983, the Cherry Blossom festival brings thousands of tourists to Macon each year to view more than 300,000 Yoshino Cherry trees.
- YKK, Georgia’s first Japanese-owned factory and producer of millions of zippers per day, is housed in Macon.
- The Macon Water Authority won the 2009 Best of the Best Drinking Water Taste Test at the American Water Works Association in San Diego, California.
- There are 15 downtown streets named after trees – Walnut, Mulberry, Cherry, Poplar, Plum, Pine, Hemlock, Orange, Magnolia, Hazel, Chestnut, Maple, Elm, Oak, and Ash.
- Located on the outskirts of Bibb County, Lake Tobesofkee is a man-made beach covering nearly 1,800 acres and 35 miles of shoreline.





Budget Overview

The consolidation of the City of Macon and Bibb County was approved by the citizens on July 31, 2012 to be effective January 1, 2014. The Commission shall constitute a county as well as a municipality for the purpose of the application of the General laws and Constitution of the State of Georgia. The Commission has staggered terms and is limited to two four-year terms. The nine-member Commission is led by the Mayor, who operates as the Chief Executive Officer. The County Manager is the Chief Operating Officer and is approved by a majority of the Commission. In the new charter all employees, with the exception of the Constitutional Officers and Elected Officials and their staff, work for the County Manager. The new charter also indicates that the budget from the two consolidated governments will be reduced 20% over the next four years. It was also the plan to eliminate the city tax millage rate, considered double taxation, over a two-year period and creating a uniform mil rate for all citizens since all services are delivered county-wide. This has been successfully accomplished based on the schedule below.

<u>Millage</u>	<u>City of Macon</u>	<u>Bibb County</u>	<u>Fire Tax</u>	<u>Total</u>	
2013	9.7	12.003	2.649	24.352	*prior to consolidation
2014	4.85	14.652	0	19.502	
2015	0	14.652	0	14.652	
2016	0	14.652	0	14.652	
2017	0	17.652	0	17.652	
2018	0	20.652	0	20.652	
2019	0	20.331	0	20.331	
2020	0	20.331	0	20.331	

This schedule reflects an elimination of the former City of Macon tax millage over a two-year period. A special taxing district had to stay in place until the end of calendar year 2015. The fire tax was added to the County wide millage rate rather than calling it a fee. At the end of fiscal year 2016, all residents were paying one millage rate, which is the former county rate. In fiscal years 18 and 19, the county increased over all millage to provide for public safety pay increases and to replenish general fund balance.

It was the goal of this budget to 1) maintain, not increase, the county wide tax-rate for FY 20; 2) not use any prior year earnings to balance the budget; 3) commission a pay scale study as we prepare for FY 21 budget ; 4) maintain the reduced workforce; and 5) invest in capital improvements through leasepool, SPLOST, and Bond funds.



Budget Process

The budget document is developed based upon strategic goals identified by the Macon-Bibb County Commission. This document describes the distribution of funding needed to provide the array of services and programs to achieve the goals set forth:

- Functioning Government*
- Infrastructure*
- Public Safety*
- Economic and Community Development*
- Quality of Life*

The budget process begins in early December with an initial discussion with the Mayor and the County Manager about economic projections and the overall direction that the budget should go in order to comply with the Commission direction. The County Manager then meets with the budget team and discusses the available resources. In January the budget process begins where the budget information is gathered from each department and offices of Elected Officials and Constitutional Officers. Comparisons are made to previous funding years then the budget team meets with the department heads to review the requests. Once a balanced budget is completed it is submitted to the Mayor who in turn reviews and makes adjustments. The mayor then presents the administrative budget to the Commission for them to make the final decision on the budget as a whole.

Key Budget Dates FY 2021 Budget

- February 2020 Distribute Budget information to all departments/Outside agencies
- March 2020 Budget requests are entered into New World System by departments
- April 2020 Departmental budget hearings
- May 12, 2020 Mayor presents the proposed budget to the Commission
- May/June 2020 Finance committee reviews
- June 2, 2020 Full Commission reviews budget/Public hearing on the budget
- June 9, 2020 Budget adopted by the Commission
- July 1, 2020 2021 fiscal year budget begins
- July 10, 2020 Submission of certified tax digest by Tax Assessor to the Tax Commissioner.
- August 6, 2020 Publish five-year history and current digest.
- August 13, 2020 Adoption of final millage rate upon conclusion of public hearings.



Budgetary Basis

Annual budgets are adopted on a basis consistent with generally accepted accounting principles. An annual operating budget is prepared for the general, special revenue and debt service funds. The appropriated budget is prepared by fund, function and department. The legal level of budgetary control is the department level. The full Financial Policies which includes budget implementation, control and adjustment policies is located in the Supplemental section of this document.

Macon-Bibb County uses the **Modified Accrual Basis of accounting** for Governmental Funds where expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash except for material and/or available revenues, which should be accrued to reflect properly the taxes levied and revenues earned.





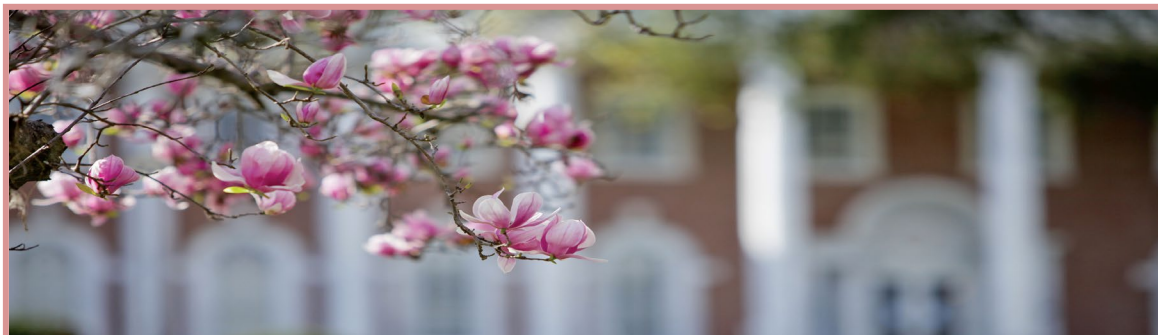
Tax Digest

The Digest (also known as the assessment book) is an official listing that gives the name and address of the property owners who have been assessed, a legal description of the property, the assessed valuation, and other information. This Digest also gives total value of property and total of all taxable and exempt property. State law requires that each county file a copy of its digest with the Georgia Department of Revenue.

The Macon-Bibb tax for the past ten years has shown a trend of declining from 2010 to 2016 and then an incline from FY 2017 to FY 2020. That is due, in part, to the 2008 economic downturn affecting housing costs. Additionally, the state of Georgia changed the Motor Vehicle Tax and replaced it with a sales tax to be paid at the time of vehicle purchase. The state annually evaluates the distribution of amounts dispersed from the state to counties in the form of a TAVT (Tag Ad Valorem Tax) payment. The amount of money received by the counties is supposed to replace the amount lost in Motor Vehicle tax revenue. The Motor Vehicle Digest value continued to decline as people replace older vehicles by purchasing a new vehicle. However, as time went on, it started to incline due to increased consumer sales and commercial sales. That has impacted the overall value of the digest. Since consolidation, we have seen an increase in Real and Personal property digest growth and anticipate this trend to continue. The property tax revenues derived from the projected 2020 tax digest are applied to the county's FY 2021 budget.



**** 2015 first year of consolidated Digest**





Millage Rate

The millage rate is set by the governing authority and is used to calculate the amount of taxes owed by property owners. Property in Georgia is assessed at 40% of the fair market value.

The five-year tax levy shows the elimination of former city tax in 2014 and 2015 and the increases in property tax in 2017, 2018, 2019 and held constant in 2020 and 2021.

5 Year Tax Levy

Macon-Bibb County Board of Commission does hereby announce that the millage rate will be set at a meeting to be held in Commission Chambers at the Government Center located at 700 Poplar Street, Macon, Georgia on August 11, 2020 at 1:00 P.M., and pursuant to the requirements of O.C.G.A. 48-5-32 does hereby publish the following presentation of the current year's tax digest and levy, along with the history of the tax digest and levy for the past five years.

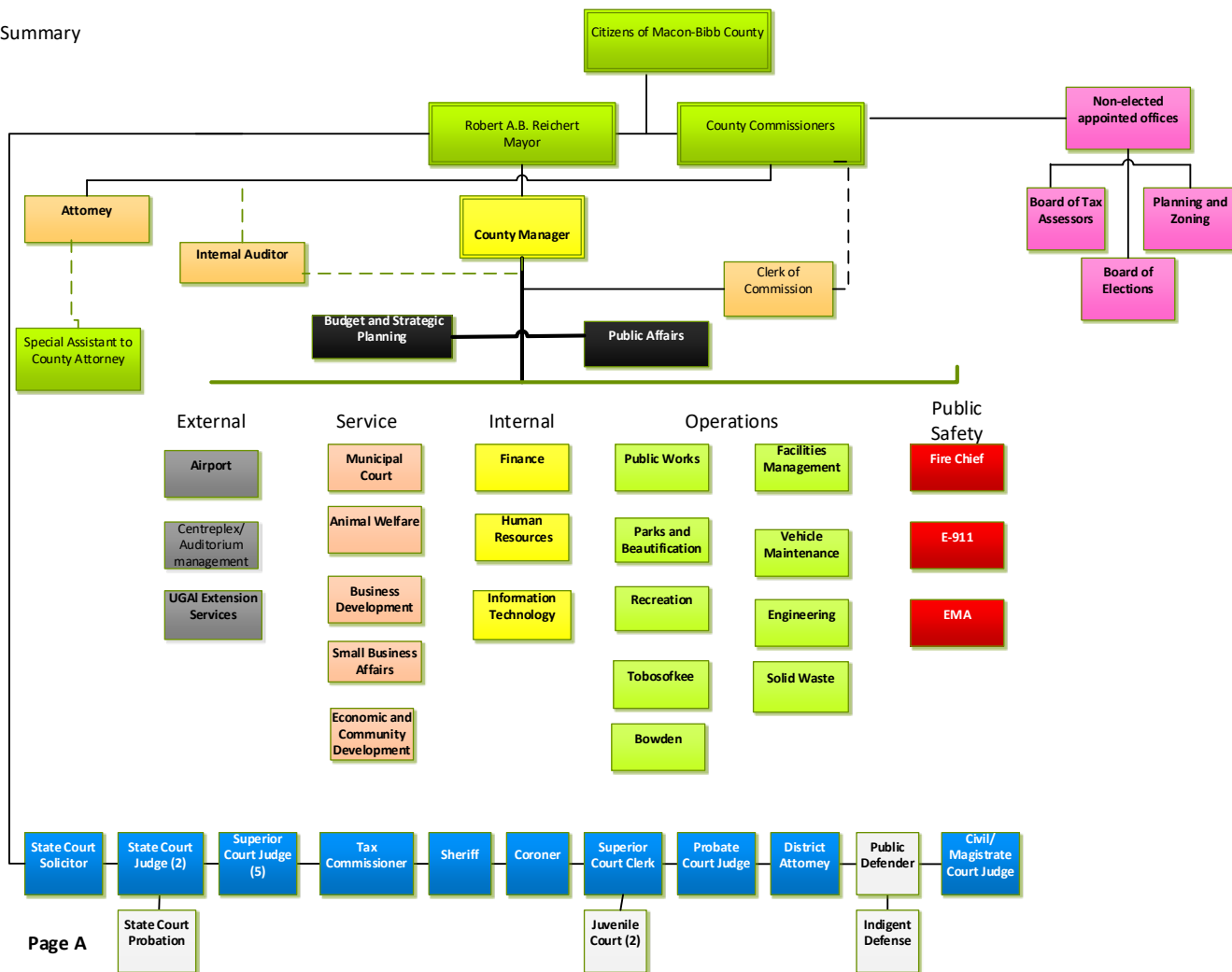
CURRENT 2020 TAX DIGEST AND FIVE YEAR HISTORY OF LEVY

	2015	2016	2017	2018	2019	2020
MACON BIBB COUNTY TAX DISTRICT						
Real & Personal	4,001,930,650	4,048,423,951	4,153,629,802	4,236,254,962	4,329,592,208	4,510,960,810
Motor Vehicle	210,348,700	158,458,740	118,018,850	89,764,110	71,441,620	56,474,129
Public Utilities	149,150,102	155,467,852	158,275,575	155,733,546	160,937,358	168,537,403
Mobile Homes	6,781,313	6,227,174	5,894,454	5,944,817	6,322,586	7,726,568
Timber - 100%	441,200	467,495	374,813	357,591	376,757	925,714
Heavy Duty Equipment	54,393	114,445	150,857	90,253	98,862	101,144
Gross Digest	4,368,706,358	4,369,159,657	4,436,344,351	4,488,145,279	4,568,769,391	4,744,725,768
Less M & O Exemptions	368,931,436	372,127,060	396,142,076	413,598,742	413,742,788	460,825,296
Net M & O Digest	3,999,774,922	3,997,032,597	4,040,202,275	4,074,546,537	4,155,026,603	4,283,900,472
Gross M & O Millage Rate	21.630	22.146	24.769	27.899	28.001	28.164
Less Millage Rate Rollback	6.978	7.494	7.117	7.247	7.670	7.833
Net M & O Millage Rate	14.652	14.652	17.652	20.652	20.331	20.331
Net Taxes Levied	58,604,702	58,564,522	71,317,651	84,147,535	84,475,846	87,095,980
Net Taxes \$ Increase	(1,546,056)	(40,181)	12,753,129	12,829,885	328,311	2,620,135
Net Taxes % Increase	-2.57%	-0.07%	21.78%	17.99%	0.39%	3.11%



Macon-Bibb County Organization Chart

Summary



Page A

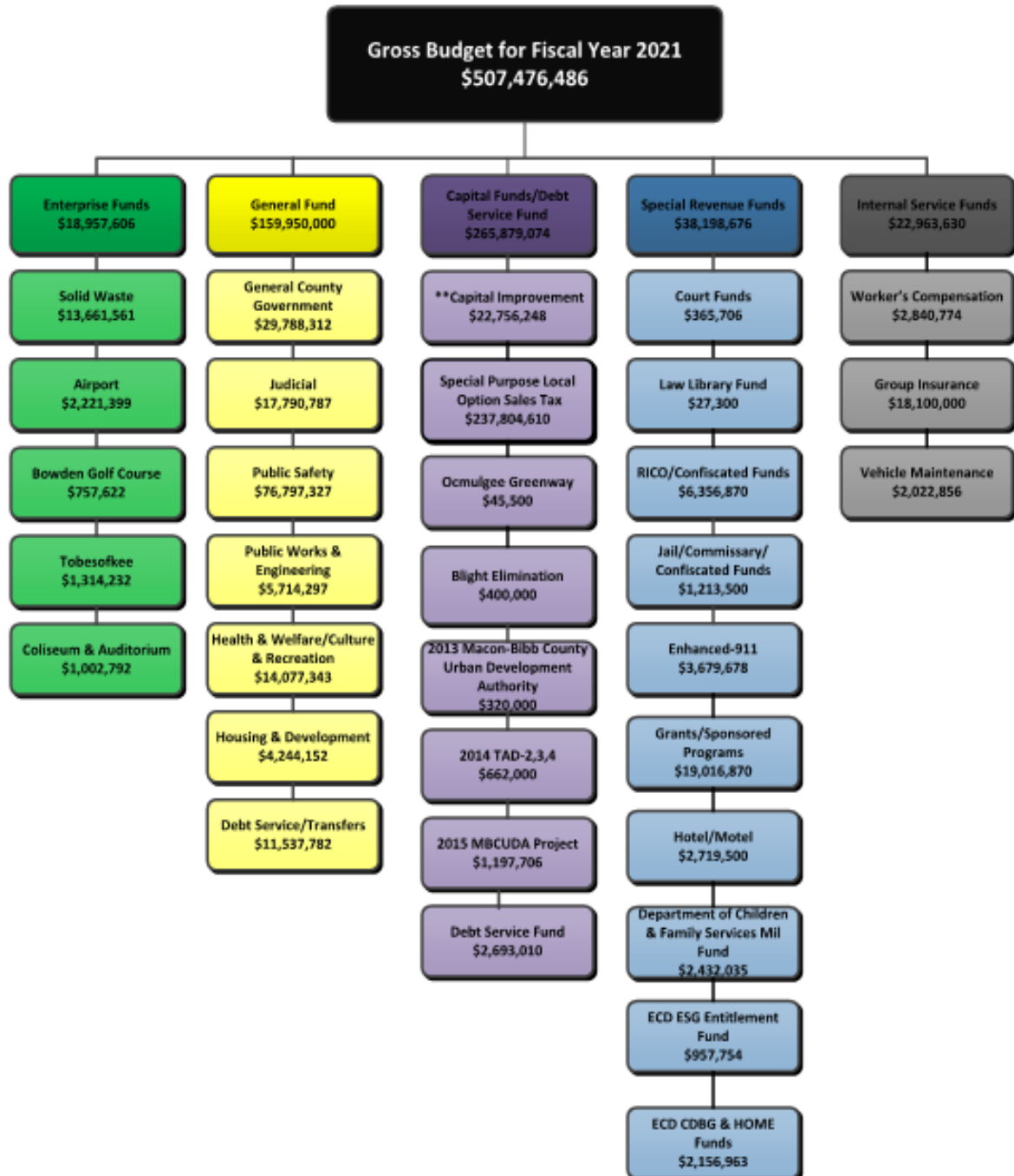


Revenue & Expenditure Summary

	Actual			Requested	Projected	Adopted
	2017	2018	2019	2020	2020	2021
<u>Revenues</u>						
Property Taxes	\$64,848,453	\$77,373,884	\$90,034,696	\$90,731,604	\$90,731,604	\$79,108,742
Sales Taxes	\$28,885,657	\$31,022,323	\$32,855,138	\$31,122,000	\$30,425,000	\$26,191,395
Other Taxes/Gross Receipts	\$24,429,992	\$24,770,251	\$26,069,949	\$25,783,552	\$25,783,552	\$32,807,360
Penalties & Interest- Taxes	\$1,408,314	\$1,441,045	\$1,742,253	\$1,225,670	\$1,225,670	\$1,724,000
Business Licenses/Permits	\$3,847,875	\$4,401,263	\$3,785,696	\$3,654,727	\$3,654,727	\$3,457,300
Intergovernmental Revenue	\$1,188,583	\$1,036,882	\$1,218,923	\$836,331	\$836,331	\$861,000
Payments in Lieu of Taxes	\$887,761	\$867,090	\$999,408	\$772,245	\$772,245	\$990,000
Charges for Services	\$6,732,268	\$6,659,986	\$6,472,564	\$6,425,350	\$6,425,350	\$5,592,425
Fines and Forfeitures	\$1,747,811	\$1,647,933	\$1,564,378	\$1,641,991	\$1,641,991	\$1,393,650
Miscellaneous	\$1,201,886	\$899,306	\$473,853	\$426,413	\$426,413	\$380,818
Investments and Rent	\$2,030,540	\$2,030,443	\$2,292,178	\$1,653,263	\$1,653,263	\$1,673,455
	\$137,209,140	\$152,150,404	\$167,509,037	\$164,273,146	\$163,576,146	\$154,180,145
<u>Other Financing Sources</u>						
Transfers from Other Funds	\$267,972	\$283,262	\$1,307,372	\$226,854	\$4,723,453	\$5,769,855
Equity Transfers from Other Funds	\$0	\$0	\$0	\$0	\$0	\$0
Total Other Financing Sources	\$267,972	\$283,262	\$1,307,372	\$226,854	\$4,723,453	\$5,769,855
Total Rev & Other Financing Sources	\$137,477,112	\$152,433,665	\$168,816,409	\$164,500,000	\$168,299,599	\$159,950,000
<u>Expenditures</u>						
General Government	\$27,528,761	\$27,705,770	\$28,181,707	\$30,630,254	\$32,263,682	\$29,788,312
Judicial	\$17,143,755	\$17,591,640	\$17,704,084	\$18,435,381	\$19,000,653	\$17,790,787
Public Safety	\$71,893,214	\$77,299,352	\$77,610,196	\$79,007,891	\$80,745,405	\$76,797,327
Public Works	\$5,947,742	\$6,279,809	\$5,938,337	\$6,511,938	\$6,626,123	\$5,714,297
Health & Welfare	\$5,407,864	\$5,165,445	\$4,051,477	\$3,864,326	\$3,864,326	\$3,914,326
Culture & Recreation	\$10,519,596	\$10,609,973	\$9,917,055	\$10,939,540	\$11,168,000	\$10,163,017
Housing & Development	\$4,290,842	\$4,395,929	\$4,132,601	\$4,435,749	\$4,556,057	\$4,244,152
Debt Service	\$2,143,124	\$665,782	\$662,167	\$586,184	\$586,184	\$1,909,546
	\$144,874,898	\$149,713,701	\$148,197,624	\$154,411,263	\$158,810,430	\$150,321,764
<u>Other Financing Uses</u>						
Transfers to Other Funds	\$5,515,551	\$5,870,721	\$7,914,121	\$10,088,737	\$10,856,346	\$9,628,236
Total Other Financing Uses	\$5,515,551	\$5,870,721	\$7,914,121	\$10,088,737	\$10,856,346	\$9,628,236
Total Exp & Other Financing Uses	\$150,390,449	\$155,584,422	\$156,111,745	\$164,500,000	\$169,666,776	\$159,950,000
Net Change in Fund Balance	(\$12,913,337)	(\$3,150,757)	\$12,704,664	\$0	(\$1,367,177)	\$0
Beginning Fund Balance	\$19,748,720	\$6,835,383	\$3,684,626	\$16,389,290	\$16,389,290	\$15,022,113
Ending Fund Balance	\$6,835,383	\$3,684,626	\$16,389,290	\$16,389,290	\$15,022,113	\$15,022,113



Organization by Fund Type



*****SPLOST 2018 Funds will be budgeted on a project accounting basis***





Revenue & Expenditure

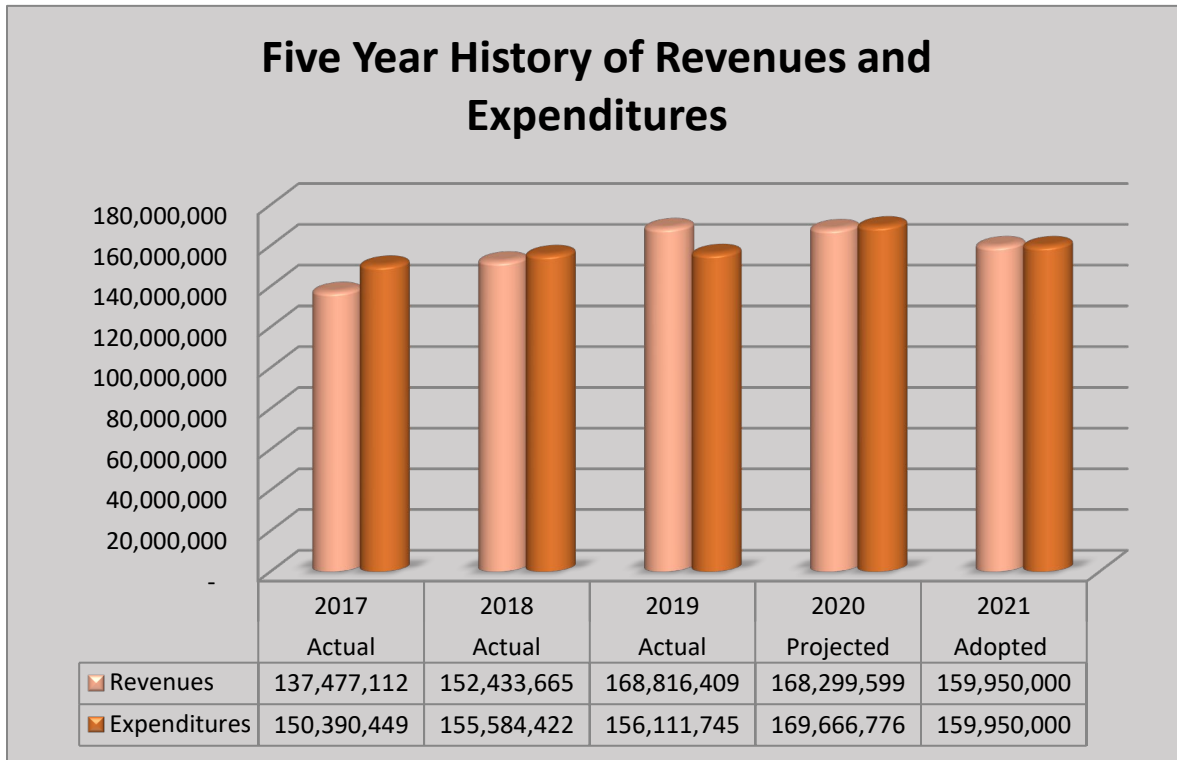
Summary

	Actual			Requested 2020	Projected 2020	Adopted 2021
	2017	2018	2019			
<u>Revenues</u>						
Property Taxes	\$64,848,453	\$77,373,884	\$90,034,696	\$90,731,604	\$90,731,604	\$79,108,742
Sales Taxes	\$28,885,657	\$31,022,323	\$32,855,138	\$31,122,000	\$30,425,000	\$26,191,395
Other Taxes/Gross Receipts	\$24,429,992	\$24,770,251	\$26,069,949	\$25,783,552	\$25,783,552	\$32,807,360
Penalties & Interest- Taxes	\$1,408,314	\$1,441,045	\$1,742,253	\$1,225,670	\$1,225,670	\$1,724,000
Business Licenses/Permits	\$3,847,875	\$4,401,263	\$3,785,696	\$3,654,727	\$3,654,727	\$3,457,300
Intergovernmental Revenue	\$1,188,583	\$1,036,882	\$1,218,923	\$836,331	\$836,331	\$861,000
Payments in Lieu of Taxes	\$887,761	\$867,090	\$999,408	\$772,245	\$772,245	\$990,000
Charges for Services	\$6,732,268	\$6,659,986	\$6,472,564	\$6,425,350	\$6,425,350	\$5,592,425
Fines and Forfeitures	\$1,747,811	\$1,647,933	\$1,564,378	\$1,641,991	\$1,641,991	\$1,393,650
Miscellaneous	\$1,201,886	\$899,306	\$473,853	\$426,413	\$426,413	\$380,818
Investments and Rent	\$2,030,540	\$2,030,443	\$2,292,178	\$1,653,263	\$1,653,263	\$1,673,455
	\$137,209,140	\$152,150,404	\$167,509,037	\$164,273,146	\$163,576,146	\$154,180,145
<u>Other Financing Sources</u>						
Transfers from Other Funds	\$267,972	\$283,262	\$1,307,372	\$226,854	\$4,723,453	\$5,769,855
Equity Transfers from Other Funds	\$0	\$0	\$0	\$0	\$0	\$0
Total Other Financing Sources	\$267,972	\$283,262	\$1,307,372	\$226,854	\$4,723,453	\$5,769,855
Total Rev & Other Financing Sources	\$137,477,112	\$152,433,665	\$168,816,409	\$164,500,000	\$168,299,599	\$159,950,000
<u>Expenditures</u>						
General Government	\$27,528,761	\$27,705,770	\$28,181,707	\$30,630,254	\$32,263,682	\$29,788,312
Judicial	\$17,143,755	\$17,591,640	\$17,704,084	\$18,435,381	\$19,000,653	\$17,790,787
Public Safety	\$71,893,214	\$77,299,352	\$77,610,196	\$79,007,891	\$80,745,405	\$76,797,327
Public Works	\$5,947,742	\$6,279,809	\$5,938,337	\$6,511,938	\$6,626,123	\$5,714,297
Health & Welfare	\$5,407,864	\$5,165,445	\$4,051,477	\$3,864,326	\$3,864,326	\$3,914,326
Culture & Recreation	\$10,519,596	\$10,609,973	\$9,917,055	\$10,939,540	\$11,168,000	\$10,163,017
Housing & Development	\$4,290,842	\$4,395,929	\$4,132,601	\$4,435,749	\$4,556,057	\$4,244,152
Debt Service	\$2,143,124	\$665,782	\$662,167	\$586,184	\$586,184	\$1,909,546
	\$144,874,898	\$149,713,701	\$148,197,624	\$154,411,263	\$158,810,430	\$150,321,764
<u>Other Financing Uses</u>						
Transfers to Other Funds	\$5,515,551	\$5,870,721	\$7,914,121	\$10,088,737	\$10,856,346	\$9,628,236
Total Other Financing Uses	\$5,515,551	\$5,870,721	\$7,914,121	\$10,088,737	\$10,856,346	\$9,628,236
Total Exp & Other Financing Uses	\$150,390,449	\$155,584,422	\$156,111,745	\$164,500,000	\$169,666,776	\$159,950,000
Net Change in Fund Balance	(\$12,913,337)	(\$3,150,757)	\$12,704,664	\$0	(\$1,367,177)	\$0
Beginning Fund Balance	\$19,748,720	\$6,835,383	\$3,684,626	\$16,389,290	\$16,389,290	\$15,022,113
Ending Fund Balance	\$6,835,383	\$3,684,626	\$16,389,290	\$16,389,290	\$15,022,113	\$15,022,113



Budget Highlights for Revenues and Expenditures

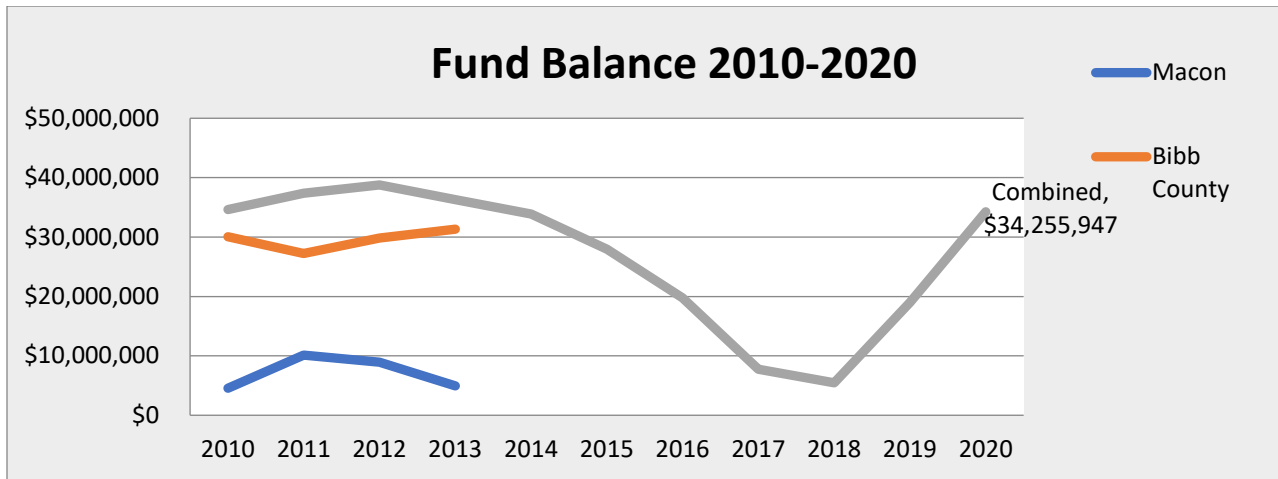
The below chart shows the combined revenues and expenditures for Macon-Bibb County five-year history. Revenues increased due to the tax Mil increase in 2018. Macon-Bibb County is the 4th largest city within the State of Georgia and continues to reduce budgets in necessary areas but increase in others to assist with maintaining efficiency and quality within the Government.





Fund Balance

The chart below presents the City of Macon and Bibb County’s General Fund balances from FY 2010-2020. Due to consolidation being effective January 1, 2014, the fund balances will be shown as combined for all years from FY 2014 going forward. Fiscal year 2014 ended with a strong combined fund balance of \$33.9 million. The fund balance for FY 2015 declined to \$25.7 million based in part on the reduced millage rate and a loss of intergovernmental revenues. Macon-Bibb reduced its millage rate for FY 2016 allowing the government to look for revenues to continue to increase based on the upswing in the economy. Efforts were made to reduce costs in FY 2016 by offering the early retirement incentive program so that no fund balance is used to balance FY 2016’s budget. FY 2018 had a tax mil increase to help offset balancing the budget. FY 2019 and 2020 has shown an increase in fund balance.

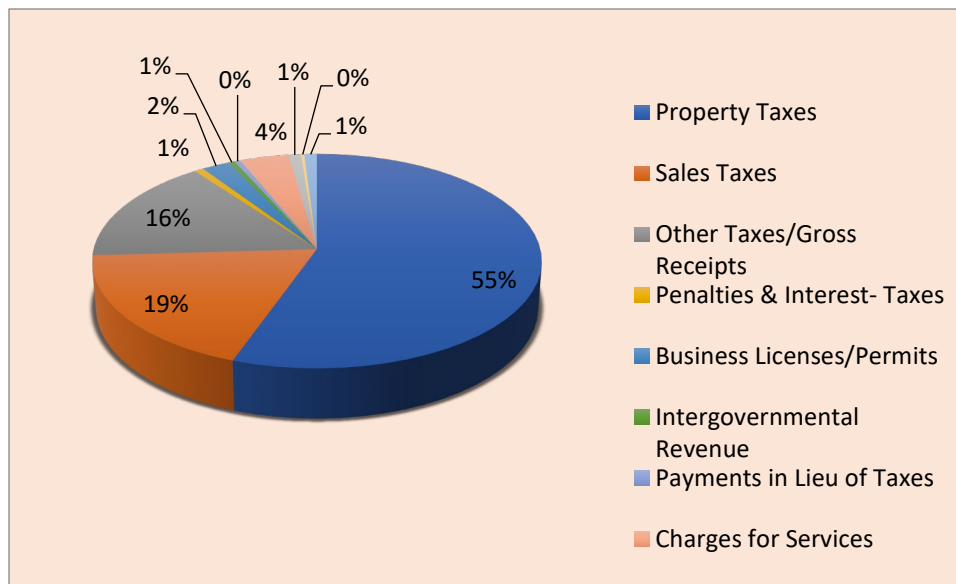




Revenue Summary

The General Fund sources the majority operating revenue for Macon-Bibb County. The annual budget for the General Fund provides for general governmental operations of the County. For FY 2021, the budget for General Fund revenue is \$154,180,145, operating transfers from Other Funds are \$5,769,855 for a total of General Fund budget of \$159,950,00.

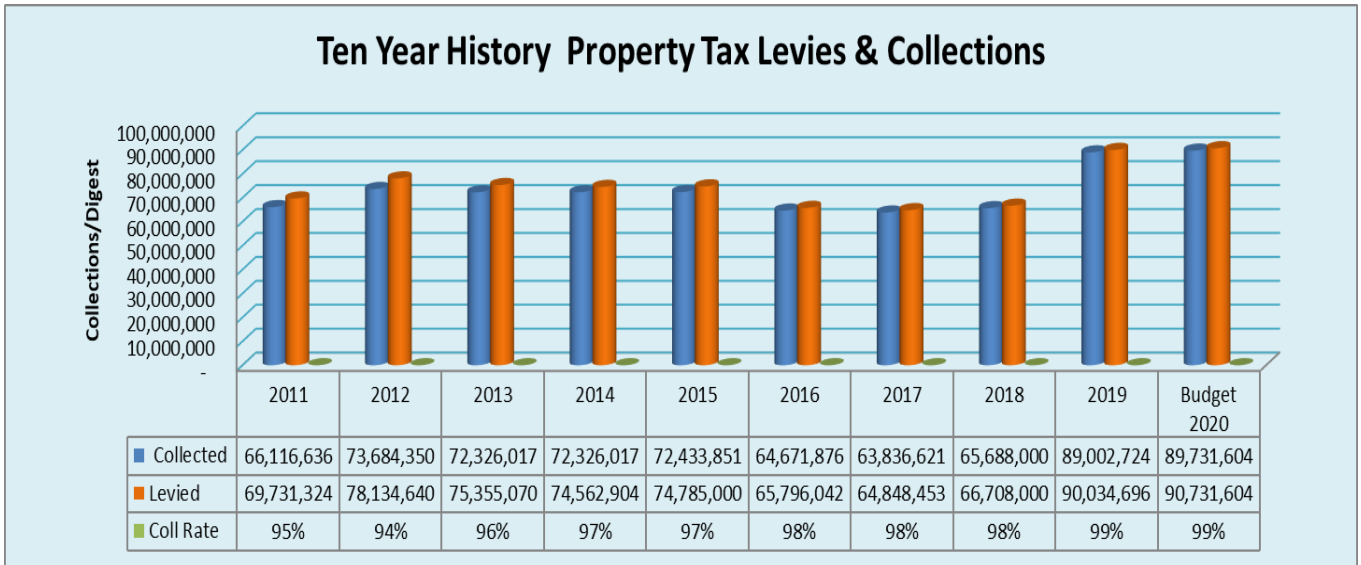
	Actual			Requested 2020	Projected 2020	Adopted 2021
	2017	2018	2019			
<u>Revenues</u>						
Property Taxes	\$64,848,453	\$77,373,884	\$90,034,696	\$90,731,604	\$90,731,604	\$79,108,742
Sales Taxes	\$28,885,657	\$31,022,323	\$32,855,138	\$31,122,000	\$30,425,000	\$26,191,395
Other Taxes/Gross Receipts	\$24,429,992	\$24,770,251	\$26,069,949	\$25,783,552	\$25,783,552	\$32,807,360
Penalties & Interest- Taxes	\$1,408,314	\$1,441,045	\$1,742,253	\$1,225,670	\$1,225,670	\$1,724,000
Business Licenses/Permits	\$3,847,875	\$4,401,263	\$3,785,696	\$3,654,727	\$3,654,727	\$3,457,300
Intergovernmental Revenue	\$1,188,583	\$1,036,882	\$1,218,923	\$836,331	\$836,331	\$861,000
Payments in Lieu of Taxes	\$887,761	\$867,090	\$999,408	\$772,245	\$772,245	\$990,000
Charges for Services	\$6,732,268	\$6,659,986	\$6,472,564	\$6,425,350	\$6,425,350	\$5,592,425
Fines and Forfeitures	\$1,747,811	\$1,647,933	\$1,564,378	\$1,641,991	\$1,641,991	\$1,393,650
Miscellaneous	\$1,201,886	\$899,306	\$473,853	\$426,413	\$426,413	\$380,818
Investments and Rent	\$2,030,540	\$2,030,443	\$2,292,178	\$1,653,263	\$1,653,263	\$1,673,455
	\$137,209,140	\$152,150,404	\$167,509,037	\$164,273,146	\$163,576,146	\$154,180,145
<u>Other Financing Sources</u>						
Transfers from Other Funds	\$267,972	\$283,262	\$1,307,372	\$226,854	\$4,723,453	\$5,769,855
Equity Transfers from Other Funds	\$0	\$0	\$0	\$0	\$0	\$0
Total Other Financing Sources	\$267,972	\$283,262	\$1,307,372	\$226,854	\$4,723,453	\$5,769,855
Total Rev & Other Financing Sources	\$137,477,112	\$152,433,665	\$168,816,409	\$164,500,000	\$168,299,599	\$159,950,000





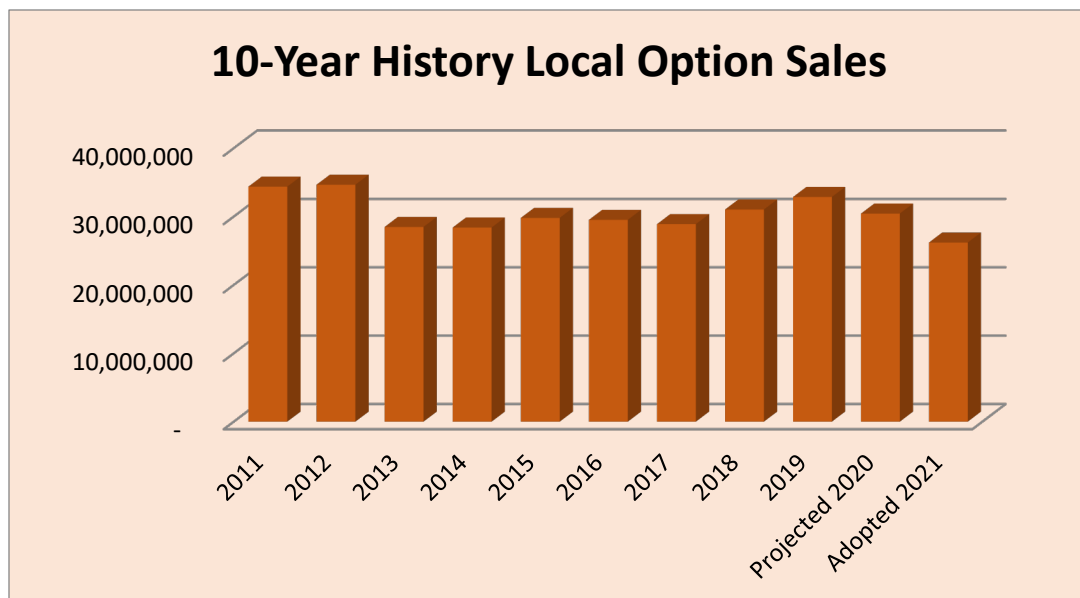
Property Tax

Property Taxes Property taxes are the largest revenue source for the General Fund. Property taxes are computed by multiplying the millage rate by the property digest, which includes all taxable properties in the county. The millage for all residents of Bibb County is now the same at the 20.331. Other taxes include Motor vehicle Tax, Railroad Equipment Tax, Recording Intangible Tax, and Real Estate Transfer Tax.



Sales Tax

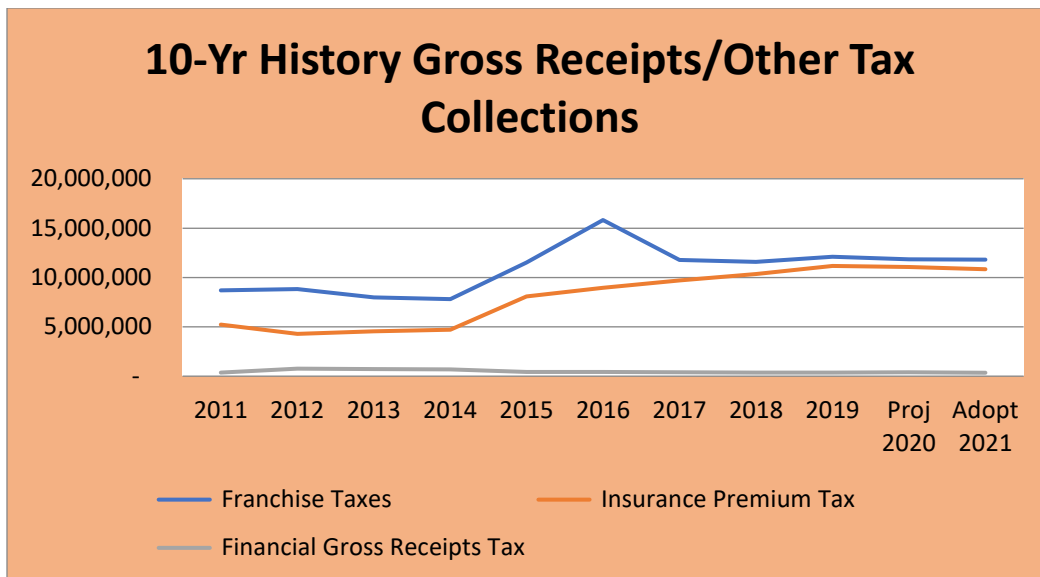
Sales Tax Sales tax is the second largest revenue source for the General Fund. Sales Tax is made up of the 1% Local Option Sales Tax (LOST). LOST collections declined in 2013 due to the down-turn in the economy and have been slow to recover. The economic trends show a slight decrease in 2017, an increase in 2018 and 2019, and decreases in Projected 2020 and Adopted 2021.





Gross Receipts/Other Taxes

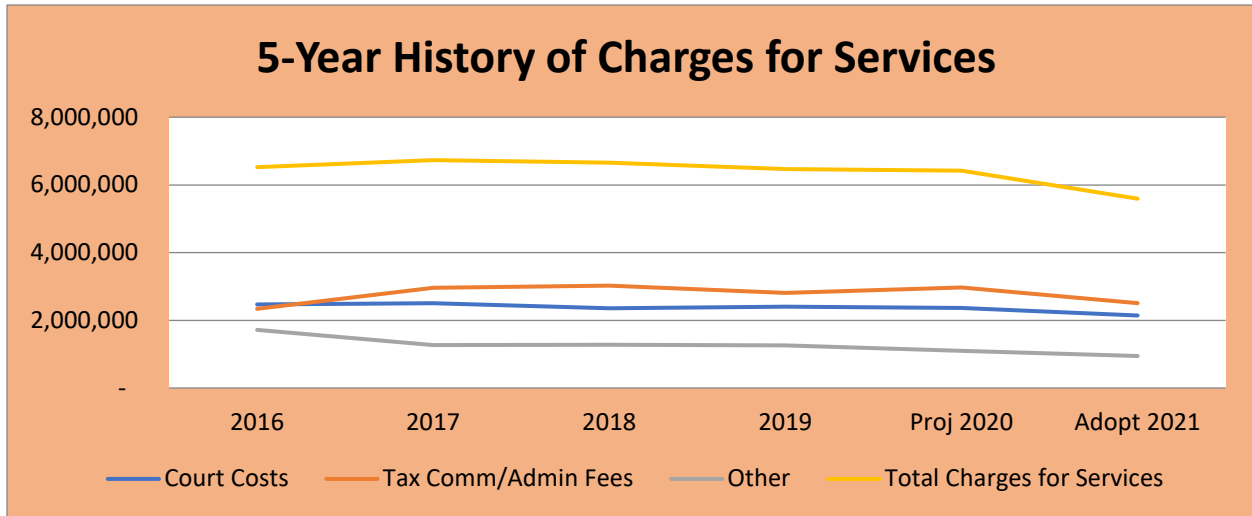
The Gross Receipts category represents franchise fees collected mainly from Georgia Power, AT&T, Atlanta Gas Light and Cox Cable. Consolidation has afforded the government the opportunity to extend all of these agreements into the unincorporated area. The result for FY 2015 was a 47% increase in the total franchise fees and with this expansion and the opportunity for agreements with new vendors, a small increase was also budgeted for FY 2016. Also included in this category is the Insurance Premium Tax where Georgia requires insurance companies to pay a tax of 1% to 2.5% based on the estimated insurance premiums. This tax is then distributed based on a ratio of local population to statewide population. Due to this, it is projected to consist of increases and decreases depending on what’s happening in the economy at the time. Franchise taxes have decreased in Fiscal Years 2017, 2018, and increased in FY 2019, Projected 2020, and Adopted 2021. Insurance Premiums have increased in the Fiscal Years of 2017 to 2019. The Adopted 2021 budget anticipated a decline in this revenue due to COVID-19. Financial Gross Receipts have had a constant trend of increases and decreases from the Fiscal Years of 2015 to Adopted 2021.





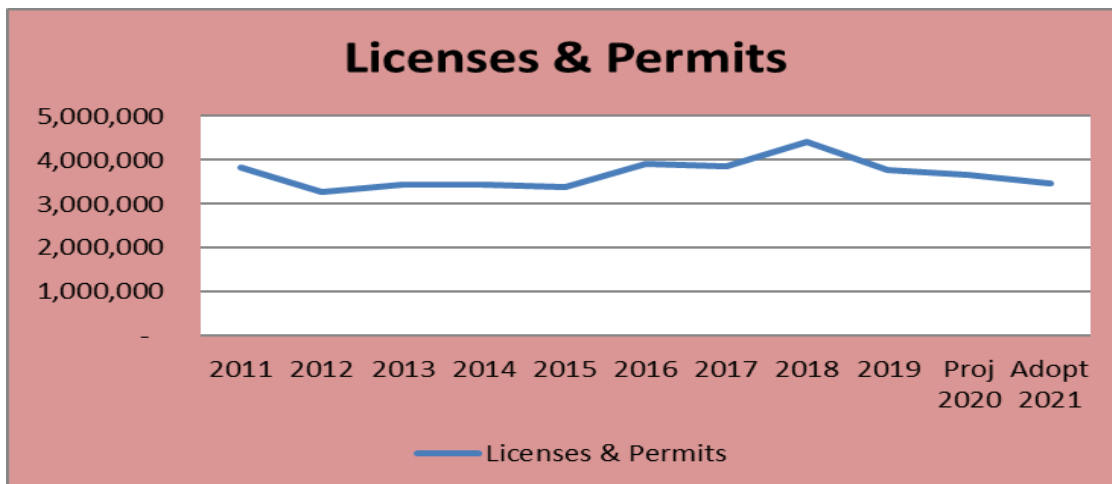
Charges for Services

Charges for Services Charges for services are fees collected by local governments for services provided and accounts for the fourth largest revenue source for General Fund. The primary source in this category is revenue collected by the Tax Commissioner for billing and collecting property taxes for the Bibb County School District. This revenue is tied to property values and the School Districts mill rate as they pay 2.5% of taxes collected for this service.



Licenses and Permits

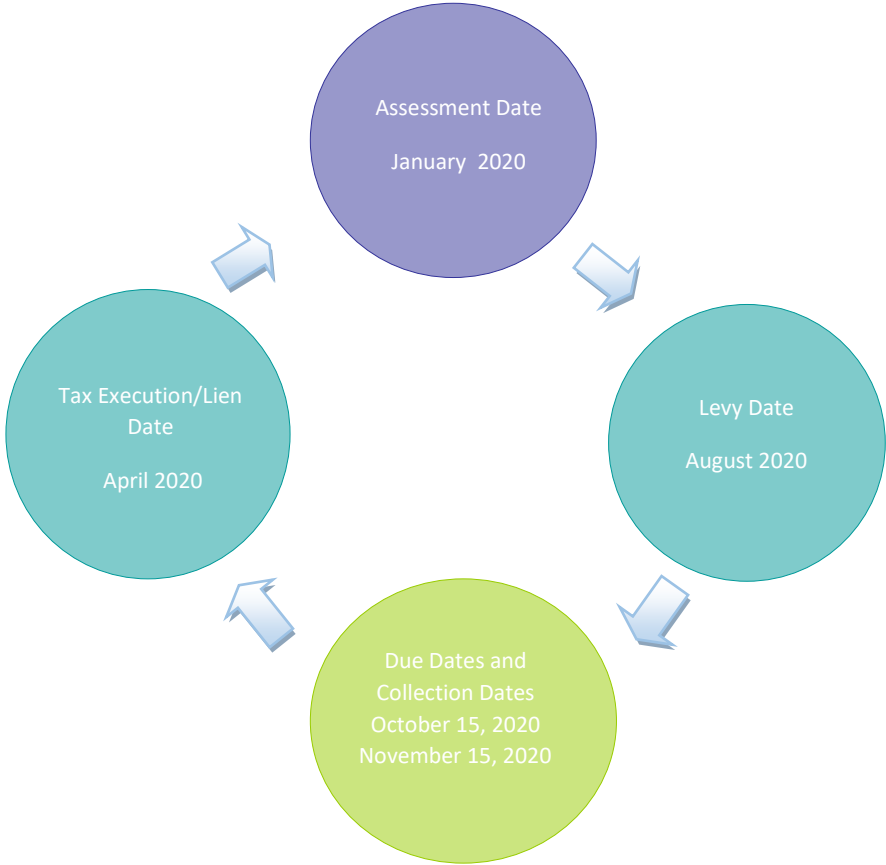
Licenses & Permits Licenses and permits are fees charged by the government to various professions or to grant privileges for activities that they regulate. The purpose of the license fee is to recover a portion of the cost of regulation. Permits grant a privilege for a fixed period of time. Business licenses make up most of this category and are collected from local businesses for the issuance of licenses and permits. Occupational taxes and alcohol licenses are also included as business licenses. These fees and taxes are generally tied to the local economy and are expected to continue their growth. Construction permits make up 17% of this category. FY 2016 activity picked up a little. FY 2017 had a slight decrease and FY 2018 had an increase. In FY 2019 these fees started trending downward creating a continued decrease for Projected 2020 and Adopted 2021.





Property Tax Calendar

The Macon-Bibb Tax Commissioner distributes tax notices and collects tax payments. Property Taxes are usually billed (levied) in August of each year. Real and personal property taxes may be paid in two installments – the first within 30 days following the mailing of the bills, and the final payment within 60 days. Tax executions are issued for delinquent taxes approximately 90 days following the due date of the second installment. The 2020 Property Tax Calendar is shown below and illustrates the assessment and collection cycle.





Revenue Detail

Account	Account Description	2017 Actual Amount	2018 Actual Amount	2019 Actual Amount	2020 Adopted Budget	2020 Actual Amount	2020 Amended Budget	2021 Mayor/Commission
Fund 100 - General Fund								
<i>Taxes</i>								
311100	Real Property Tax	54,616,091.29	67,210,772.84	79,346,948.82	80,379,885.00	79,773,052.51	80,379,885.00	77,164,689.00
311200	Real Property Tax Prior Year	2,180,702.51	1,896,549.25	2,304,726.99	2,000,000.00	2,214,171.47	2,000,000.00	1,944,053.00
311310	Motor Vehicle Tax	1,961,847.93	1,402,870.40	1,227,350.65	1,536,719.00	1,046,596.93	1,536,719.00	1,215,000.00
311315	Motor Vehicle Title Ad Valorem Tax (TAVT)	4,957,539.62	5,725,102.03	6,078,346.08	5,700,000.00	7,488,065.88	5,700,000.00	5,115,300.00
311340	Recording Intangible Tax	764,352.80	780,664.14	778,560.60	800,000.00	1,120,598.41	800,000.00	771,000.00
311350	Railroad Equipment Tax	120,439.17	146,940.20	45,351.10	115,000.00	55,984.75	115,000.00	45,000.00
311600	Real Estate Transfer Tax	247,479.23	210,984.64	253,411.30	200,000.00	384,612.61	200,000.00	251,000.00
311710	Franchise Taxes - Electric	8,923,573.16	8,495,287.92	9,030,930.95	9,000,000.00	9,266,221.68	9,000,000.00	8,762,180.00
311730	Franchise Taxes - Gas	624,145.45	601,652.36	781,693.55	582,244.00	913,178.44	582,244.00	774,000.00
311750	Franchise Taxes - Cable	1,822,603.61	2,134,238.60	1,924,973.30	1,900,000.00	1,894,106.17	1,900,000.00	1,906,000.00
311760	Franchise Taxes - Telephone	406,527.10	352,686.62	360,335.78	370,227.00	311,874.41	370,227.00	357,000.00
311770	Franchise Taxes - Railroad	7,000.00	7,000.00	7,000.00	.00	7,000.00	.00	7,000.00
313100	Local Option Sales Tax	28,885,657.02	31,022,323.34	32,855,138.33	31,122,000.00	33,017,272.41	30,425,000.00	26,191,395.00
314200.001	Alcoholic Beverage Excise Tax Liquor	349,584.71	282,266.71	294,385.75	277,071.00	317,620.58	277,071.00	291,000.00
314200.002	Alcoholic Beverage Excise Tax Beer	1,877,864.74	1,866,579.11	1,821,500.05	1,905,397.00	1,958,658.98	1,905,397.00	1,803,000.00
314200.003	Alcoholic Beverage Excise Tax Wine	324,107.87	328,095.78	332,202.62	300,174.00	369,685.41	300,174.00	329,000.00
316200	Insurance Premium Tax	9,706,146.84	10,335,611.54	11,167,388.63	11,060,000.00	11,861,413.95	11,060,000.00	10,834,880.00
316300	Financial Gross Receipts Tax	388,438.70	366,832.41	349,538.39	388,439.00	226,983.87	388,439.00	346,000.00
319110.001	Penalties & Interest / Real Property Penalties	516,321.61	631,162.62	713,130.32	490,044.00	749,751.70	490,044.00	706,000.00
319110.002	Penalties & Interest / Real Property Interest	590,578.37	542,408.71	651,636.34	480,229.00	588,292.73	480,229.00	645,000.00
319120.001	Penalties & Interest / Personal Property Penalties	77,505.50	55,445.61	47,939.05	64,211.00	40,970.20	64,211.00	47,000.00
319500	Penalties & Interest / Fi Fa Cost Recovery	223,908.46	212,027.98	329,547.72	191,186.00	235,346.27	191,186.00	326,000.00
	<i>Taxes Totals</i>	\$119,572,415.69	\$134,607,502.81	\$150,702,036.32	\$148,862,826.00	\$153,841,459.36	\$148,165,826.00	\$139,831,497.00
<i>Licenses and Permits</i>								
321100	Business Licenses - Alcoholic Beverages	606,956.46	625,709.94	767,081.48	597,076.00	1,092,608.34	597,076.00	759,000.00
321101	Business Lic-Privilege	103,408.00	113,561.00	107,344.24	84,801.00	108,018.50	84,801.00	106,000.00
321102	Business Lic-Pr Yr	.00	.00	.00	.00	6.00	.00	.00
321200	Business Licenses - General	1,957,335.44	1,901,297.37	1,864,204.42	1,798,458.00	1,940,325.68	1,798,458.00	1,661,400.00
321900	Business Lic Miscellaneous	2,463.00	1,636.30	14,827.28	1,539.00	10,300.00	1,539.00	7,000.00
322210.001	Permits-Land Use NPDES Storm Water	17,552.00	9,510.00	7,580.00	10,951.00	7,480.00	10,951.00	8,000.00
322210.002	Permits-Land Use Land Disturbance	18,608.00	37,120.00	22,573.60	15,523.00	21,580.00	15,523.00	22,000.00
322210.003	Permits-Land Use Flood Plain	.00	50.00	50.00	17.00	25.00	17.00	.00



Revenue Detail

Account	Account Description	2017 Actual Amount	2018 Actual Amount	2019 Actual Amount	2020 Adopted Budget	2020 Actual Amount	2020 Amended Budget	2021 Mayor/Commission
Fund 100 - General Fund								
<i>Licenses and Permits</i>								
322210.004	Permits-Land Use Utility R/W	10,510.00	5,140.00	5,170.00	8,610.00	26,620.00	8,610.00	5,000.00
322210.009	Permits-Land Use Alcohol Affidavit	10,200.00	15,300.00	11,250.00	11,400.00	15,300.00	11,400.00	11,000.00
323100.001	License & Permits-Reg Building	878,663.00	1,384,799.00	652,981.17	900,000.00	977,025.28	900,000.00	581,400.00
323100.002	License & Permits-Reg Plumbing	20,061.00	20,230.00	24,481.00	19,766.00	18,183.00	19,766.00	21,600.00
323100.003	License & Permits-Reg Electrical	71,598.00	80,477.00	114,502.00	68,337.00	78,349.00	68,337.00	101,700.00
323100.004	License & Permits-Reg Specialty	9,310.00	7,661.00	14,523.00	7,071.00	4,023.00	7,071.00	12,600.00
323100.005	License & Permits-Reg Mechanical	70,101.00	72,786.00	113,753.00	68,690.00	49,662.00	68,690.00	101,700.00
323100.006	License & Permits-Reg Plan Review Fees	55,535.00	119,110.00	51,740.00	53,689.00	50,745.00	53,689.00	45,900.00
323100.007	License & Permits-Reg Miscellaneous	15,574.27	6,875.00	13,635.00	8,799.00	4,715.00	8,799.00	13,000.00
	<i>Licenses and Permits Totals</i>	\$3,847,875.17	\$4,401,262.61	\$3,785,696.19	\$3,654,727.00	\$4,404,965.80	\$3,654,727.00	\$3,457,300.00
<i>Intergovernmental</i>								
331000.006	Fed Grant Department of Justice	3,453.00	.00	.00	.00	99.00	.00	.00
331250.001	Fed Pass Thru GEMA	338,401.93	178,884.91	360,641.52	50,000.00	1,780.55	50,000.00	50,000.00
333000.001	Fed Pay In-Lieu-Of Taxes Bond Swamp National Refuge	8,917.00	7,632.00	8,517.00	8,219.00	7,677.00	8,219.00	8,000.00
334000.003	State Grants Judicial Council of Georgia	110,542.52	125,000.00	125,000.00	110,543.00	125,000.00	110,543.00	124,000.00
336000.001	Local Gov Grants / Reimb Peach Co Public Defender (12%)	334,777.33	343,480.65	347,645.15	314,592.00	321,927.93	314,592.00	324,000.00
336000.002	Local Gov Grants / Reimb Peach Co Prosecutor	109,780.37	121,046.34	123,614.64	113,117.00	126,407.85	113,117.00	113,000.00
336000.003	Local Gov Grants / Reimb Crawford Co Public Defender (7%)	195,286.80	200,363.75	202,793.03	183,512.00	187,791.33	183,512.00	192,000.00
336000.004	Local Gov Grants / Reimb Crawford Co Prosecutor	7,558.65	8,334.33	8,511.17	7,623.00	8,703.50	7,623.00	8,000.00
336000.005	Local Gov Grants / Reimb Macon Water Authority	9,041.67	.00	.00	.00	.00	.00	.00
336000.006	Local Gov Grants / Reimb Miscellaneous	18,824.44	.00	.00	.00	.00	.00	.00
336000.007	Local Gov Grants / Reimb Macon-Bibb UDA	51,999.27	52,139.59	42,200.22	48,725.00	61,204.78	48,725.00	42,000.00
338000.001	Local Pay In-Lieu-Of Taxes Macon Housing Authority	181,679.34	188,389.15	169,216.42	181,679.00	197,205.90	181,679.00	168,000.00
338000.003	Local Pay In-Lieu-Of Taxes Industrial Authority	191,490.00	272,399.00	493,354.00	250,000.00	981,660.55	250,000.00	488,000.00
338000.004	Local Pay In-Lieu-Of Taxes McDonnell-Douglas-Boeing	109,186.51	.00	.00	.00	.00	.00	.00
338000.005	Local Pay In-Lieu-Of Taxes Zantop	42,512.36	42,512.36	.00	.00	.00	.00	.00
338000.006	Local Pay In-Lieu-Of Taxes Conv Grnd Lease	39,211.30	38,032.95	.00	38,033.00	.00	38,033.00	.00
338000.007	Local Pay In-Lieu-Of Taxes Wachovia Bldg	35,711.00	39,854.00	43,006.93	35,711.00	44,565.80	35,711.00	43,000.00
338000.009	Local Pay In-Lieu-Of Taxes Conv Hotel-Noble	267,421.09	279,969.26	276,617.20	258,366.00	305,050.74	258,366.00	274,000.00
338000.010	Local Pay In-Lieu-Of Taxes Four Winds	3,628.93	3,628.93	3,628.93	2,816.00	3,628.93	2,816.00	4,000.00
338000.011	Local Pay In-Lieu-Of Taxes S.L. Macon	.00	2,304.28	2,304.28	.00	2,304.28	.00	2,000.00



Revenue Detail

Account	Account Description	2017 Actual Amount	2018 Actual Amount	2019 Actual Amount	2020 Adopted Budget	2020 Actual Amount	2020 Amended Budget	2021 Mayor/Commission
Fund 100 - General Fund								
<i>Intergovernmental</i>								
338000.012	Local Pay In-Lieu-Of Taxes Rams Head Ltd	.00	.00	.00	.00	669.40	.00	.00
345620.031	Tower Fees MTA	16,920.00	.00	11,280.00	5,640.00	5,640.00	5,640.00	11,000.00
<i>Intergovernmental Totals</i>		\$2,076,343.51	\$1,903,971.50	\$2,218,330.49	\$1,608,576.00	\$2,381,317.54	\$1,608,576.00	\$1,851,000.00
<i>Charges for Services</i>								
341100.001	Crt Costs Fees & Charges Superior Court Clerk	647,631.43	517,716.98	582,622.48	552,550.00	603,989.48	552,550.00	519,300.00
341100.003	Crt Costs Fees & Charges E-Commerce	36,536.09	35,790.38	32,430.13	32,320.00	38,483.25	32,320.00	28,800.00
341100.004	Crt Costs Fees & Charges Child Support Receiver Fees	16,299.09	17,127.86	10,205.50	15,004.00	9,389.21	15,004.00	9,000.00
341100.005	Crt Costs Fees & Charges State Court Attorney Fees	1,566.50	270.00	.00	.00	.00	.00	.00
341100.006	Crt Costs Fees & Charges Civil	847,422.92	897,370.30	901,016.34	859,929.00	715,613.08	859,929.00	802,800.00
341100.007	Crt Costs Fees & Charges Pub Defender Indigent App Fees	100.00	100.00	350.00	50.00	150.00	50.00	.00
341100.008	Crt Costs Fees & Charges Probate Court	430,441.81	435,060.13	435,890.30	429,080.00	405,697.17	429,080.00	388,800.00
341100.009	Crt Costs Fees & Charges Juvenile Court	904.00	423.00	2,110.18	457.00	1,036.50	457.00	1,800.00
341100.011	Crt Costs Fees & Charges State Court Probation	519,116.16	451,940.66	435,600.52	469,884.00	371,469.13	469,884.00	387,900.00
341100.013	Crt Costs Fees & Charges State Court Solicitor	2,356.25	2,820.00	2,810.00	2,345.00	2,825.00	2,345.00	2,700.00
341100.015	Crt Costs Fees & Charges Superior Court	2,200.00	725.00	872.00	905.00	330.00	905.00	900.00
341600.001	Motor Vehicle Tag Fees Mail Fees	35,907.09	34,402.04	31,280.00	34,527.00	39,142.00	34,527.00	27,900.00
341600.002	Motor Vehicle Tag Fees Tag Fees	137,503.50	138,044.50	145,837.75	137,826.00	246,557.37	137,826.00	226,125.00
341600.003	Motor Vehicle Tag Fees Transfer Fees	2,558.00	2,395.00	1,888.00	2,504.00	.00	2,504.00	1,800.00
341600.004	Motor Vehicle Tag Fees Title Fees	15,339.50	13,272.50	11,485.50	14,553.00	9,893.50	14,553.00	9,900.00
341600.005	Motor Vehicle Tag Fees Duplicate Registration	499.00	545.00	685.00	575.00	893.00	575.00	900.00
341600.006	Motor Vehicle Tag Fees Insurance Agent Fees	60,485.00	56,590.00	58,490.00	56,072.00	51,685.00	56,072.00	52,200.00
341600.007	Motor Vehicle Tag Fees Abandoned Vehicle Research Fees	1,996.00	1,852.00	1,736.00	1,517.00	1,408.50	1,517.00	1,800.00
341600.008	Motor Vehicle Tag Fees Penalty Fee	113,197.64	115,469.69	107,916.13	113,570.00	.00	113,570.00	.00
341600.009	Motor Vehicle Tag Fees FiFa Reimb	15,990.16	1,766.36	3,428.71	4,130.00	416.92	4,130.00	2,700.00
341910	Qualifying Fees	8,080.68	26,513.21	11,700.36	15,070.00	40,330.76	15,070.00	10,800.00
341930	Mapping Service	620.00	610.00	60.00	620.00	310.00	620.00	.00
341940.001	Tax Commissions BOE Real Property	1,934,734.00	1,948,616.15	1,930,588.92	1,900,000.00	1,913,911.84	1,900,000.00	1,719,900.00
341940.002	Tax Commissions BOE Personal Property	167,703.48	170,549.61	173,405.21	169,025.00	95,543.96	169,025.00	154,800.00
341940.003	Tax Commissions State Real Property	5,325.78	3,369.97	1,040.06	1,216.00	857.92	1,216.00	900.00
341940.004	Tax Commissions State Personal Property	126,641.51	116,887.56	109,405.10	119,213.00	82,701.66	119,213.00	97,200.00



Revenue Detail

Account	Account Description	2017 Actual Amount	2018 Actual Amount	2019 Actual Amount	2020 Adopted Budget	2020 Actual Amount	2020 Amended Budget	2021 Mayor/Commission
Fund 100 - General Fund								
<i>Charges for Services</i>								
341950.001	Administration Fees Garbage Fees (Admin)	296,512.08	341,560.13	171,240.19	363,487.00	225,925.72	363,487.00	153,000.00
341950.002	Administration Fees Filing Fee	.00	.00	500.00	.00	600.00	.00	.00
341950.005	Administration Fees Privilege	13,350.00	13,950.00	24,600.00	12,900.00	41,700.00	12,900.00	21,600.00
341951.001	Admin Fees General	9,484.94	19,792.24	7,783.29	8,317.00	8,984.38	8,317.00	7,200.00
341951.010	Admin Fees Pension Payroll Administration	18,000.00	18,000.00	18,000.00	13,167.00	18,000.00	13,167.00	16,200.00
342100.003	Sheriff Services	222,190.67	271,463.11	265,653.16	209,626.00	244,635.79	209,626.00	236,700.00
342100.004	Sheriff ATF Reimbursement	7,212.93	4,353.01	4,350.79	4,595.00	112.26	4,595.00	3,600.00
342100.009	Sheriff Miscellaneous	105,970.42	11,792.64	16,228.13	12,108.00	51,553.45	12,108.00	14,400.00
342300.001	Sheriff (Jail) Housing Prisoners - Federal	40,612.00	44,792.00	26,916.00	34,056.00	22,280.00	34,056.00	24,300.00
342300.002	Sheriff (Jail) Housing Prisoners - State	.00	540.00	.00	.00	9,120.00	.00	.00
343100	Driveway and Sidewalk Repairs	.00	.00	.00	989.00	.00	989.00	.00
343200.001	Special Assessments Paving	62,584.16	8,191.81	6,121.23	35,947.00	214.05	35,947.00	5,400.00
343200.004	Special Assessments Right of Ways	262,944.98	224,768.38	223,844.98	223,845.00	213,104.09	223,845.00	199,800.00
343500	Demolition	.00	.00	14,396.89	5,382.00	.00	5,382.00	12,600.00
345610.001	Telecommunication Data and Internet	1,800.00	1,800.00	1,800.00	1,200.00	1,800.00	1,200.00	1,800.00
345620.001	Tower Fees MWA-Subs Fees	15,379.09	15,994.25	16,634.02	15,756.00	17,299.38	15,756.00	14,400.00
345620.003	Tower Fees Board of Education Subs	9,039.89	9,401.49	9,777.55	8,697.00	10,168.65	8,697.00	9,000.00
345620.004	Tower Fees T-Mobile Lease	38,374.80	52,000.00	65,566.74	57,300.00	57,300.00	57,300.00	58,500.00
345620.020	Tower Fees Nextel Lease	51,852.63	54,445.27	.00	49,423.00	.00	49,423.00	.00
345620.021	Tower Fees Sprint Lease	30,387.26	31,602.75	32,866.86	29,234.00	34,181.53	29,234.00	29,700.00
345620.022	Tower Fees IRS Lease	13,357.59	13,891.92	14,447.64	10,960.00	15,025.50	10,960.00	12,600.00
345620.023	Tower Fees Cricket Lease	.00	35,658.88	.00	.00	.00	.00	.00
345620.030	Tower Fees Other	311.72	324.19	337.16	324.00	350.64	324.00	.00
346100.001	Animal Welfare Adoptions	34,491.00	40,030.49	35,583.00	23,278.00	22,174.50	23,278.00	31,500.00
346100.002	Animal Welfare Owner Surrender Fees	7,070.00	4,285.00	3,050.00	3,643.00	2,670.07	3,643.00	2,700.00
346100.003	Animal Welfare Reclaim	2,703.00	1,660.00	3,094.00	1,398.00	895.00	1,398.00	2,700.00
346100.004	Animal Welfare Boarding Fee	715.00	1,395.00	1,800.00	800.00	775.00	800.00	1,800.00
346100.005	Animal Welfare Trap Rental Fee	35.00	.00	.00	.00	.00	.00	.00
346100.006	Animal Welfare Out of County Surrenders	200.00	.00	.00	.00	.00	.00	.00
346100.007	Animal Welfare Bibb Health Dept	.00	.00	.00	775.00	.00	775.00	.00
346100.008	Animal Welfare Private Contribution	3,019.00	3,450.20	1,143.16	3,669.00	2,348.85	3,669.00	900.00
346100.009	Animal Welfare Dangerous Dog Registration	140.00	.00	.00	.00	.00	.00	.00



Revenue Detail

Account	Account Description	2017 Actual Amount	2018 Actual Amount	2019 Actual Amount	2020 Adopted Budget	2020 Actual Amount	2020 Amended Budget	2021 Mayor/Commission
Fund 100 - General Fund								
<i>Charges for Services</i>								
346100.010	Animal Welfare Other Fees	701.85	20.00	130.00	235.00	.00	235.00	.00
346100.011	Animal Welfare License Fee	3,160.00	3,640.00	2,520.00	2,283.00	1,637.00	2,283.00	1,800.00
346100.012	Animal Welfare Euthanization Fees	660.00	800.00	815.00	350.00	502.00	350.00	900.00
346100.013	Animal Welfare Quarantine Daily Board	.00	.00	.00	120.00	.00	120.00	.00
347500.001	Recreation Fees Pool Admission	10,195.31	10,181.03	19,714.82	9,809.00	7,381.40	9,809.00	.00
347500.002	Recreation Fees Tournament	.00	.00	30.00	360.00	1,000.00	360.00	.00
347500.003	Recreation Fees Court Use	30,618.26	34,584.86	48,002.50	28,320.00	36,490.41	28,320.00	43,200.00
347500.004	Recreation Fees Program	181,785.36	199,226.79	236,681.39	177,582.00	139,605.84	177,582.00	100,000.00
347500.005	Recreation Fees Membership	5,785.45	4,835.42	8,524.00	4,708.00	12,907.34	4,708.00	7,200.00
347500.006	Recreation Fees Pro-Rental	1,000.00	200.00	.00	563.00	.00	563.00	.00
347500.007	Recreation Fees Vending Machine	699.40	3,293.50	778.69	760.00	812.06	760.00	900.00
347500.008	Recreation Fees Utility	20,786.50	6,300.00	6,416.00	16,384.00	.00	16,384.00	5,400.00
347500.009	Recreation Fees Facilities Misc	1,049.10	5,562.00	370.20	822.00	111.40	822.00	.00
347500.010	Recreation Fees Rentals	56,395.00	71,735.00	80,017.50	76,961.00	54,112.50	76,961.00	40,000.00
347500.011	Recreation Fees Rentals - Luther Williams Field	.00	40,000.00	.00	.00	.00	.00	.00
347500.012	Recreation Fees Merchandise Sales	.00	.00	1,084.37	.00	1,552.42	.00	900.00
347510.004	Rec Fees-Bloomfield Program	(90.00)	.00	.00	.00	.00	.00	.00
347525.004	Rec Fees-F Johnson Program	(9.00)	.00	.00	.00	.00	.00	.00
347535.002	Rec Fees-J Drew Tournament	.00	24.00	.00	.00	.00	.00	.00
347600.001	Parks and Beautification Park Event Rental	23,875.00	28,600.00	28,850.00	20,000.00	20,202.00	20,000.00	20,000.00
347600.002	Parks and Beautification Amerson Park Concessionaire Prog	.00	9,457.34	9,778.32	8,500.00	7,145.69	8,500.00	9,000.00
349100.001	Other Charges for Services Cemetery Lot / Sales Interment	16,762.50	25,925.00	32,762.50	13,775.00	28,400.00	13,775.00	28,800.00
349100.002	Other Charges for Services Cemetery Maintenance	.00	230.00	.00	.00	4,200.00	.00	.00
349100.005	Other Charges for Services Filming and Production Fees	.00	.00	37,500.00	.00	67,354.00	.00	25,000.00
<i>Charges for Services Totals</i>		\$6,732,268.48	\$6,659,985.60	\$6,472,564.27	\$6,425,350.00	\$6,017,298.17	\$6,425,350.00	\$5,592,425.00
<i>Fines and Forfeitures</i>								
351110.001	Fines & Forfeitures-Supr Cr Court Distributions	(35,274.41)	(26,273.35)	(30,176.87)	(46,637.00)	(30,742.35)	(46,637.00)	(30,000.00)
351110.002	Fines & Forfeitures-Supr Cr Restitution Pub Def	31,981.92	20,095.84	21,795.19	36,105.00	19,446.87	36,105.00	22,000.00
351110.003	Fines & Forfeitures-Supr Cr Ga Prob Mgmt	16,856.29	18,193.51	15,935.18	15,024.00	14,324.60	15,024.00	16,000.00
351110.004	Fines & Forfeitures-Supr Cr Ga Prob Mgmt Restitution	7,198.35	4,928.67	4,480.99	3,881.00	6,339.21	3,881.00	4,000.00
351110.005	Fines & Forfeitures-Supr Cr Clk of Cr	81,850.89	67,785.45	58,050.79	71,064.00	53,653.35	71,064.00	50,000.00



Revenue Detail

Account	Account Description	2017 Actual Amount	2018 Actual Amount	2019 Actual Amount	2020 Adopted Budget	2020 Actual Amount	2020 Amended Budget	2021 Mayor/Commission
Fund 100 - General Fund								
<i>Fines and Forfeitures</i>								
351120.001	Fines & For-State Crt Court Fees	777,379.85	674,712.42	658,044.05	700,000.00	632,431.66	700,000.00	580,000.00
351120.002	Fines & For-State Crt Bench Warrants	16,920.00	11,545.00	9,015.00	14,709.00	6,702.38	14,709.00	9,000.00
351120.003	Fines & For-State Crt Prob DV Youth Offenders Prog	34,238.00	33,950.00	19,909.00	31,830.00	6,928.62	31,830.00	15,000.00
351120.004	Fines & For-State Crt Court Distributions	(36,362.28)	.00	.00	.00	.00	.00	.00
351120.005	Fines & For-State Crt Probation	83,389.50	.00	.00	.00	.00	.00	.00
351120.008	Fines & For-State Crt Probation Restitution	2,908.00	290.00	.00	.00	.00	.00	.00
351170.001	Fines & For-Muni Crt Court Fees	11,376.39	7,810.43	8,868.14	7,308.00	5,709.75	7,308.00	9,000.00
351170.002	Fines & For-Muni Crt Date Surcharge	4,796.76	3,573.04	4,460.04	3,397.00	2,069.54	3,397.00	4,000.00
351170.004	Fines & For-Muni Crt ACS Debt Recovery	152,873.61	.00	.00	.00	.00	.00	.00
351170.005	Fines & For-Muni Crt Court Fines	538,849.83	755,555.55	734,206.72	750,000.00	734,673.33	750,000.00	664,150.00
351170.006	Fines & For-Muni Crt Providence Payments	50,841.96	74,309.95	59,553.37	54,074.00	77,506.59	54,074.00	50,000.00
351170.007	Fines & For-Muni Crt Miscellaneous	7,550.90	972.82	(298.39)	901.00	2,750.66	901.00	.00
351170.008	Fines & For-Muni Crt Animal Welfare Surcharge	435.00	483.45	535.01	335.00	355.00	335.00	500.00
	<i>Fines and Forfeitures Totals</i>	\$1,747,810.56	\$1,647,932.78	\$1,564,378.22	\$1,641,991.00	\$1,532,149.21	\$1,641,991.00	\$1,393,650.00
<i>Investment Income</i>								
361000.001	Interest Investments	24,697.17	58,907.21	166,582.66	9,759.00	83,887.36	9,759.00	165,000.00
361000.002	Interest Bank Accts	(17,589.21)	(63,432.75)	(233,976.73)	(15,823.00)	(225,902.07)	(15,823.00)	(232,000.00)
361000.009	Interest Tax Commissioner	(8,432.59)	546.38	962.48	(10,128.00)	5,484.57	(10,128.00)	1,000.00
361000.100	Interest IPC	688,831.58	135,095.15	.00	.00	.00	.00	.00
361000.103	Interest Raymond James	.00	145,584.25	171,633.37	100,000.00	422,499.55	100,000.00	170,000.00
363000.100	Unrealized Gain / Loss on Investments IPC	(365,500.52)	(38,998.64)	.00	.00	.00	.00	.00
363000.103	Unrealized Gain / Loss on Investments Raymond James	.00	54,934.77	532,091.77	.00	218,005.93	.00	.00
	<i>Investment Income Totals</i>	\$322,006.43	\$292,636.37	\$637,293.55	\$83,808.00	\$503,975.34	\$83,808.00	\$104,000.00
<i>Rent</i>								
381000.001	Rent City Hall Annex	29,399.95	18,650.00	.00	.00	.00	.00	.00
381000.002	Rent DFACS Building	781,070.04	781,070.04	781,070.04	780,433.00	781,070.04	780,433.00	780,433.00
381000.004	Rent DFACS WIC Program	21,215.00	21,215.00	21,215.02	21,215.00	21,215.00	21,215.00	21,215.00
381000.005	Rent DFACS Field Office	62,220.00	62,220.00	62,220.00	62,220.00	62,220.00	62,220.00	62,220.00
381000.007	Rent V.A. Randall Building	6,390.00	4,260.00	.00	.00	.00	.00	.00
381000.008	Rent Regional Commission	100,000.08	100,000.08	99,999.74	98,093.00	100,000.08	98,093.00	98,093.00
381000.009	Rent Health Department Mental	403,750.08	403,750.08	350,000.00	350,000.00	349,999.92	350,000.00	350,000.00
381000.011	Rent Sec State Bldg Lease	292,588.22	334,611.96	334,611.96	249,443.00	334,611.96	249,443.00	249,443.00



Revenue Detail

Account	Account Description	2017 Actual Amount	2018 Actual Amount	2019 Actual Amount	2020 Adopted Budget	2020 Actual Amount	2020 Amended Budget	2021 Mayor/Commission
Fund 100 - General Fund								
<i>Rent</i>								
381000.014	Rent Mid Ga Comm Action	6,280.34	6,851.28	4,567.52	6,851.00	6,851.28	6,851.00	6,851.00
381000.015	Rent CAL	4,420.00	3,978.00	.00	.00	.00	.00	.00
381000.017	Rent 900 11th (Ackerman)	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00
	<i>Rent Totals</i>	<u>\$1,708,533.71</u>	<u>\$1,737,806.44</u>	<u>\$1,654,884.28</u>	<u>\$1,569,455.00</u>	<u>\$1,657,168.28</u>	<u>\$1,569,455.00</u>	<u>\$1,569,455.00</u>
<i>Miscellaneous</i>								
389000.002	Other Revenue US Marshall	31,132.22	14,918.03	15,841.84	22,026.00	12,522.01	22,026.00	16,000.00
389000.003	Other Revenue Over / Short	235.50	1,544.49	(158.03)	175.00	(77.71)	175.00	.00
389000.004	Other Revenue Overpayments	33.96	.00	10.00	.00	200.00	.00	.00
389000.005	Other Revenue Insurance Collections	128,424.93	72,203.27	172,114.31	96,590.00	143,295.50	96,590.00	170,000.00
389000.006	Other Revenue Grand Opera House Utilities	7,640.05	8,202.31	4,807.60	7,749.00	4,822.62	7,749.00	5,000.00
389000.008	Other Revenue Miscellaneous	805,058.15	347,127.04	250,133.01	129,404.00	167,601.22	129,404.00	158,818.00
389000.009	Other Revenue Conv Ctr Billboard Advertising	3,694.33	7,813.10	.00	6,128.00	.00	6,128.00	.00
389000.013	Other Revenue Attorney Fees	64,110.76	1,500.00	1,000.00	3,250.00	1,046.00	3,250.00	1,000.00
389000.014	Other Revenue Engineering Fees	376.81	253.00	.05	319.00	2,408.23	319.00	.00
389000.015	Other Revenue Board of Elections	210.00	.00	200.00	.00	.00	.00	.00
389000.017	Other Revenue MWA-IT	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00
389000.019	Other Revenue ITS Computer Center	600.00	.00	.00	200.00	.00	200.00	.00
392000.001	Sale of Property Real Property	12,500.00	307,225.00	.00	36,896.00	.00	36,896.00	.00
392000.002	Sale of Property Vehicles & Equipment	113,345.00	110,160.00	.00	96,160.00	.00	96,160.00	.00
392000.006	Sale of Property Scrap Material	9,524.60	3,359.40	4,904.61	2,516.00	2,643.93	2,516.00	5,000.00
	<i>Miscellaneous Totals</i>	<u>\$1,201,886.31</u>	<u>\$899,305.64</u>	<u>\$473,853.39</u>	<u>\$426,413.00</u>	<u>\$359,461.80</u>	<u>\$426,413.00</u>	<u>\$380,818.00</u>
<i>Other Financing Sources</i>								
<i>Interfund Transfers</i>								
391000.201	Transfers In Crime Victim Assist Fund	7,440.08	3,258.88	3,193.78	5,000.00	2,960.71	5,000.00	5,000.00
391000.212	Transfers In Macon Bibb County Jail Fund	128,000.04	99,999.96	132,000.00	132,000.00	132,000.00	132,000.00	132,000.00
391000.213	Transfers In Commissary Fund	.00	.00	.00	.00	99,500.00	99,500.00	.00
391000.275	Transfers In Hotel Motel Tax Fund	84,531.66	89,334.84	96,690.34	89,854.00	78,095.63	89,854.00	50,855.00
391000.276	Transfers In Special St Light District Fund	48,000.00	50,000.04	.00	.00	.00	.00	.00
391000.363	Transfers In TAD-3 Renaissance	.00	26,730.33	.00	.00	.00	.00	.00
391000.364	Transfers In TAD-4 Bibb Mill Center	.00	13,937.50	.00	.00	.00	.00	.00
391000.541	Transfers In Solid Waste Fund-City	.00	.00	1,075,488.00	.00	.00	.00	.00
505500	Transfer from Fund Balance	.00	.00	.00	.00	.00	4,397,099.00	5,582,000.00
	<i>Interfund Transfers Totals</i>	<u>\$267,971.78</u>	<u>\$283,261.55</u>	<u>\$1,307,372.12</u>	<u>\$226,854.00</u>	<u>\$312,556.34</u>	<u>\$4,723,453.00</u>	<u>\$5,769,855.00</u>
	<i>Other Financing Sources Totals</i>	<u>\$267,971.78</u>	<u>\$283,261.55</u>	<u>\$1,307,372.12</u>	<u>\$226,854.00</u>	<u>\$312,556.34</u>	<u>\$4,723,453.00</u>	<u>\$5,769,855.00</u>
	<i>Net Grand Totals</i>							
	REVENUE GRAND TOTALS	\$137,477,111.64	\$152,433,665.30	\$168,816,408.83	\$164,500,000.00	\$171,010,351.84	\$168,299,599.00	\$159,950,000.00



General Fund Expenditures Overview

The Charter for the consolidated government required a 20% reduction in the first five years of consolidation. The combined budget of 2014 which was 169 million dollars. The Charter allow for adding the CPI (Consumer Price Index) annually while mandating the annual 5% reduction in general fund expenditures. The only exception for increased expenditures was for public safety personnel. Increases occurred in FY 2017 for the Fire and Sheriff personnel only.

Budget cuts were achieved by reducing personnel by almost 300 positions, limited capital expenditures, and addressing personnel expenses related to healthcare and pension costs.

Former City of Macon residents had their “double-tax” reduced in FY 15 and FY 16. The property tax is the same throughout the county unless an additional tax is applied in a Business Improvement District. The millage rate was increased in FY 17 and FY 18 to restore fund balance and provide the revenue needed to run the consolidated government.

Within the General Fund are several factors that affect most of the departments. The similar characteristics are outlined below:

Overall Budget

Department Directors, Constitutional Officers and Elected Officials were tasked with bringing their expenses down to be in line with actual revenues. This included decreasing employees, keeping operating equipment at a minimum, and reducing supplies. Departments have been doing more with less.

Health Insurance

Health care costs skyrocketed in 2018 and has continued to rise through the years. The expenses exceeded budget by 5 million dollars. Commissioners studied and then approved significant changes to the health care plan which resulted in immediate reduction in expenditures.

Employees

In FY 15 and FY 16, 230 employees took advantage of the early retirement opportunity. Additional vacant positions were phased out. The consolidated government currently functions with 300 fewer employees.

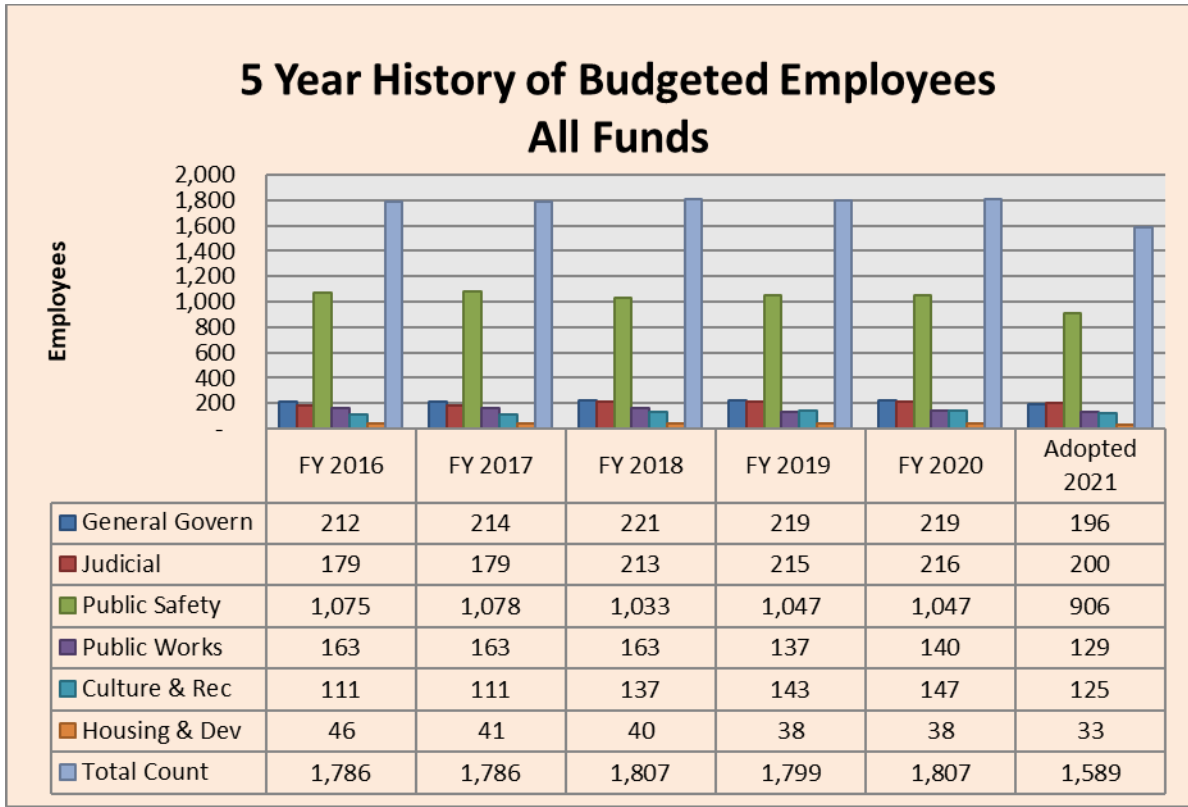
A pay study was completed by the Regional Commission and was put into effect July 1, 2015. The pay study increased the starting salaries for public safety, which includes the Sheriff’s Office and the Fire Department. All general employees were placed on the pay scale with the majority of these employees receiving a pay raise.

In FY 2018, Fire and Sheriff personnel were given 4 – 8 % increases in salary. General employees were not given the increase. A new pay study for all employees was conducted in FY 20 and the pay scale adjustments are anticipated to be included in the FY 21 budget.



Employee Count By Government Sections

The past 5-year trend shows that we have remained fairly constant on the number of employees employed with our agency. The below chart indicates, a decrease in the number of employees needed to operate our Consolidated Government for Fiscal Year 2021 due to the removal of vacancies included in the adopted 2021 budget because of COVID-19.



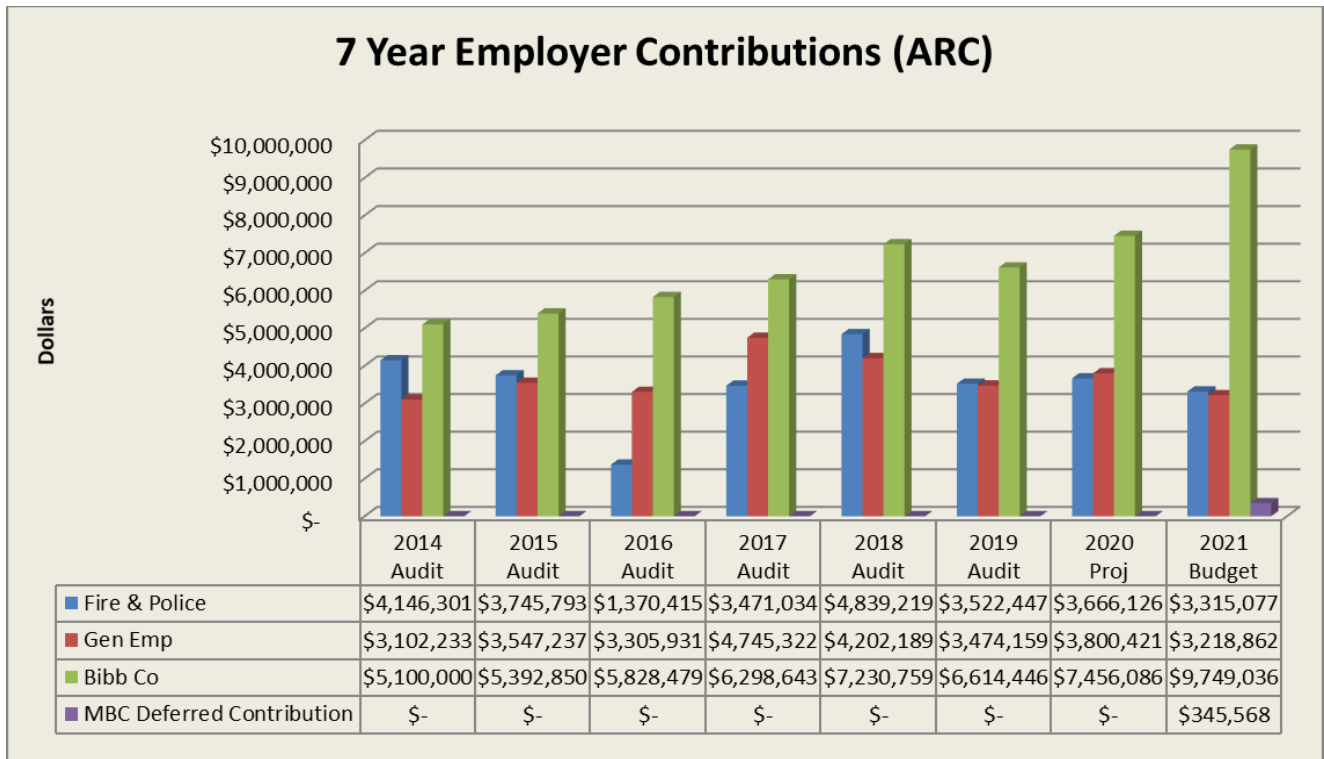


Pension

Macon-Bibb County has three Pension Plans, (former) City of Macon General Employees, (former) City of Macon Fire & Police Employees and Macon-Bibb Employees. All three Plans are defined benefits meaning that the employer promises a specified monthly benefit on retirement that is predetermined by a formula based on the employee’s earnings history, tenure of service and age, rather than depending directly on the individual investment returns. Pension contributions are 100% paid by the employer for all full-time employees.

- General Employee Pension – Rate change to 49.63%
- Fire & Police Pension – Rate change to 20.17%
- MBC Pension – Rate change to 30.125%

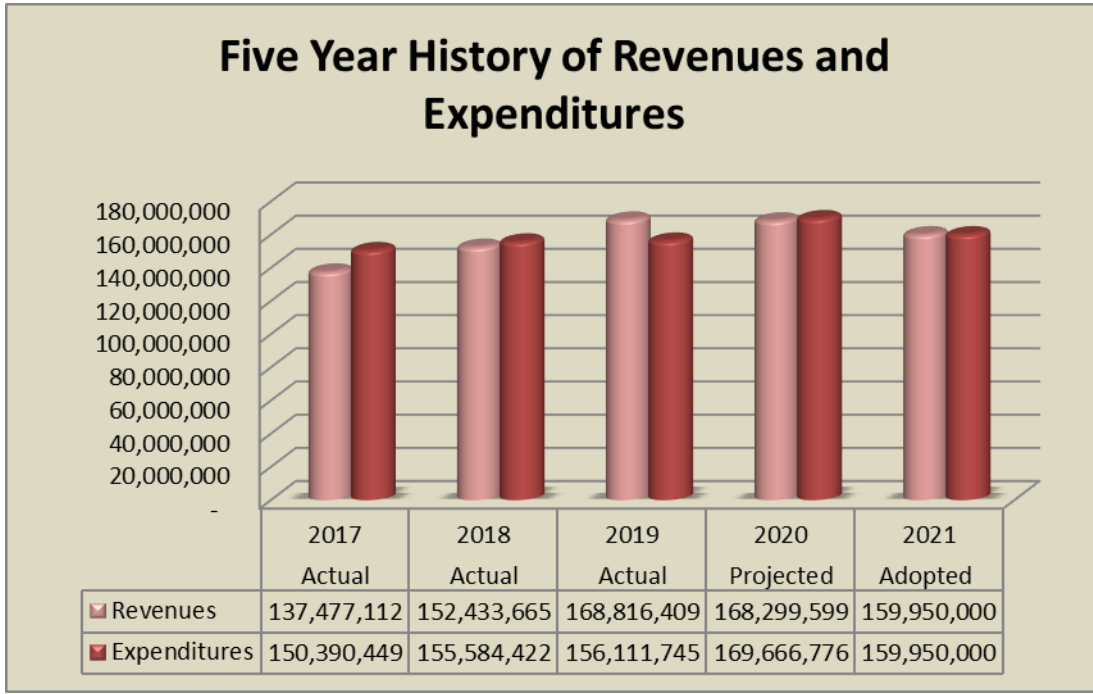
All pension plans have been closed and no more participants will be added. All employees hired after July 1, 2019 now participate in a Defined Contribution Plan with an employee contribution matched by MBC up to 5%.





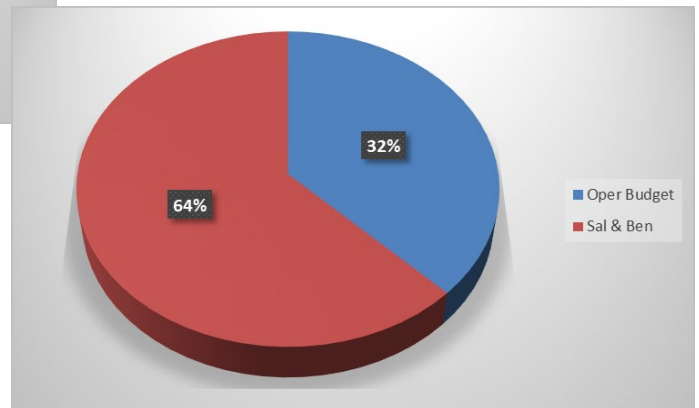
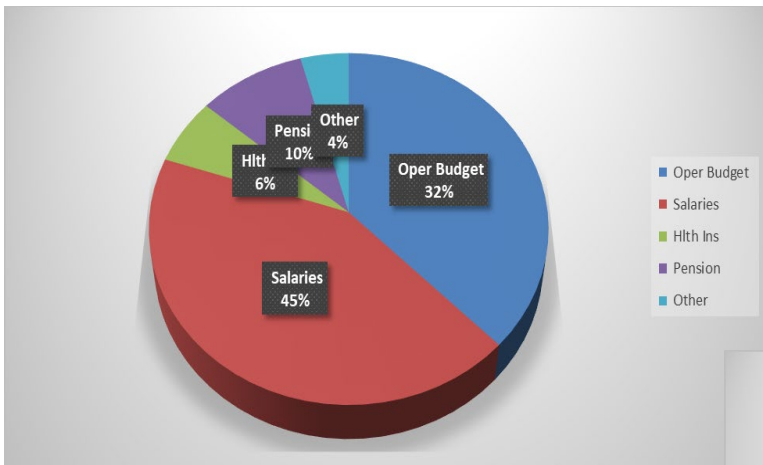
Salaries, Benefits, and Operating Costs

The largest expense to the General Fund budget is personnel and this category alone represents 64% of all General Fund expenditures for fiscal year 2021.



2021 Budget

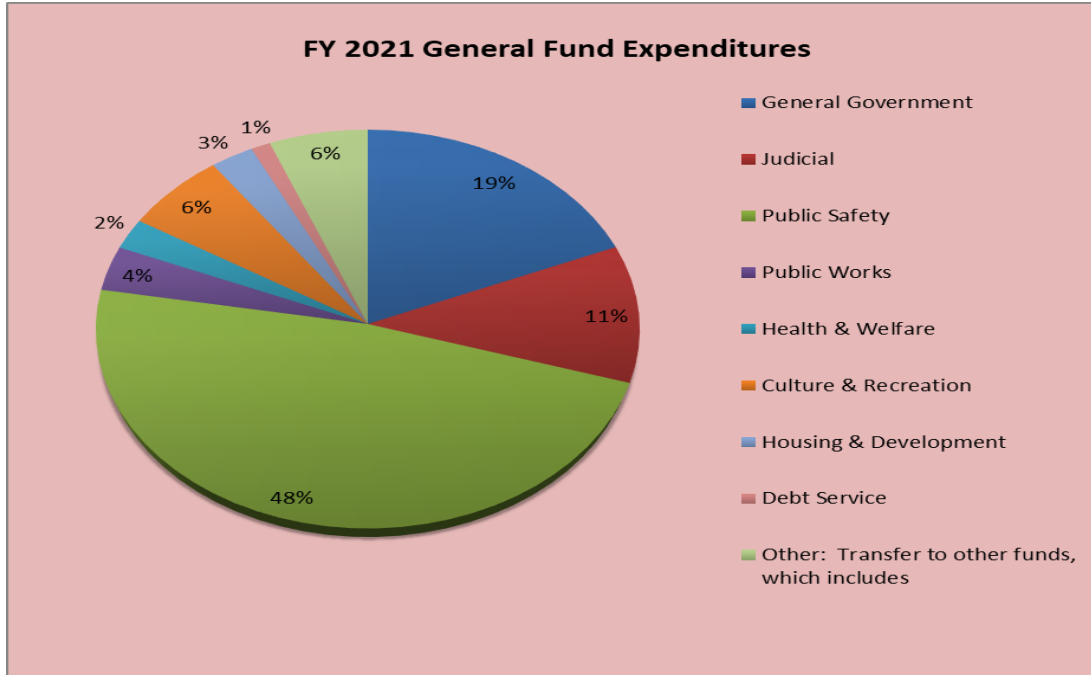
Salaries, Benefits, and Operating Expense as a % of Total Budget





General Fund Expenditures

The General Fund accounts for all financial transactions for the largest portion of activity for the government of Macon-Bibb County. The largest function for Macon-Bibb County is Public Safety and it expends forty-nine cents (.49) for every dollar collected.



Local governments are broken down into nine (9) functions which represent all General Fund Expenditures. These functions are consistent State-Wide and are listed as follows:

General Government	29,788,312
Judicial	17,790,787
Public Safety	76,797,327
Public Works	5,714,297
Health & Welfare	3,914,326
Culture & Recreation	10,163,017
Housing & Development	4,244,152
Debt Service	1,909,546
Other: Transfer to other funds, which includes	9,628,236
	<hr/> <hr/>
	159,950,000
E-911	500,000
Sponsored Programs	113,906
ECD-HUD Grant Funds	17,450
ECD HOME Match	101,665
Federal Grants Fund	50,000
Airport	400,000
Debt Service	529,125
Coliseum & Auditorium	480,000
Bowden	315,000
Lake Tobo	18,210
Workers Compensation	2,880
Vehicle Maintenance	600,000
OPEB Trust	6,500,000
	<hr/> <hr/>
	9,628,236



General Fund Expenditure Summary

Expenditures

General Government	\$27,528,761	\$27,705,770	\$28,181,707	\$30,630,254	\$32,263,682	\$29,788,312
Judicial	\$17,143,755	\$17,591,640	\$17,704,084	\$18,435,381	\$19,000,653	\$17,790,787
Public Safety	\$71,893,214	\$77,299,352	\$77,610,196	\$79,007,891	\$80,745,405	\$76,797,327
Public Works	\$5,947,742	\$6,279,809	\$5,938,337	\$6,511,938	\$6,626,123	\$5,714,297
Health & Welfare	\$5,407,864	\$5,165,445	\$4,051,477	\$3,864,326	\$3,864,326	\$3,914,326
Culture & Recreation	\$10,519,596	\$10,609,973	\$9,917,055	\$10,939,540	\$11,168,000	\$10,163,017
Housing & Development	\$4,290,842	\$4,395,929	\$4,132,601	\$4,435,749	\$4,556,057	\$4,244,152
Debt Service	\$2,143,124	\$665,782	\$662,167	\$586,184	\$586,184	\$1,909,546
	<u>\$144,874,898</u>	<u>\$149,713,701</u>	<u>\$148,197,624</u>	<u>\$154,411,263</u>	<u>\$158,810,430</u>	<u>\$150,321,764</u>

Other Financing Uses

Transfers to Other Funds	<u>\$5,515,551</u>	<u>\$5,870,721</u>	<u>\$7,914,121</u>	<u>\$10,088,737</u>	<u>\$10,856,346</u>	<u>\$9,628,236</u>
Total Other Financing Uses	\$5,515,551	\$5,870,721	\$7,914,121	\$10,088,737	\$10,856,346	\$9,628,236
Total Exp & Other Financing Uses	<u>\$150,390,449</u>	<u>\$155,584,422</u>	<u>\$156,111,745</u>	<u>\$164,500,000</u>	<u>\$169,666,776</u>	<u>\$159,950,000</u>

2021 Annual Budget General Fund Expenditures



General Fund Expenditures

	Budget					
	2017	Actual 2018	2019	Requested 2020	Projected 2020	Adopted 2021
General Government:						
Board of Commissioners	\$ 516,908	\$ 392,298	\$ 394,954	\$ 407,298	\$ 408,188	\$ 435,953
Mayor's Office	367,093	383,130	395,046	350,610	353,490	322,215
County Manager	1,752,570	1,551,511	1,278,387	1,312,945	1,327,887	1,215,351
County Clerk	230,975	251,468	269,029	215,515	218,147	211,477
Board of Elections	849,275	781,640	891,618	977,451	1,365,383	950,645
Finance	1,575,389	1,595,454	1,618,862	1,661,718	1,693,359	1,574,954
Purchasing	249,572	195,710	198,233	208,491	236,688	203,895
County Attorney	1,692,565	1,538,882	1,635,848	1,680,826	2,065,849	1,645,010
Information Technology	4,101,669	4,695,171	4,655,419	5,428,147	5,641,824	5,255,311
Human Resources	1,207,655	1,301,482	1,044,853	1,332,865	1,353,950	1,141,251
Tax Commissioner	2,890,179	2,900,171	3,068,678	3,042,806	3,146,930	3,325,481
Tax Assessors	1,907,340	1,945,883	1,927,453	2,109,280	2,141,186	2,108,361
Risk Management	798,811	690,001	718,359	809,600	809,600	808,250
Internal Audit	242,987	242,203	245,368	259,367	262,496	243,356
Facilities Management	7,975,998	8,003,892	8,504,103	9,468,334	9,569,387	8,890,421
Records Management	-	-	-	69,053	70,370	67,077
Small Business Affairs	252,897	262,810	104,879	245,748	247,313	188,280
General Services-Mail Services	256,330	244,295	216,983	250,000	250,000	250,000
General Administrative Fees	350,450	317,997	334,783	338,200	395,135	389,524
Non-Departmental	310,098	411,773	678,851	462,000	706,500	561,500
Total General Government	\$ 27,528,761	\$ 27,705,770	\$ 28,181,707	\$ 30,630,254	\$ 32,263,682	\$ 29,788,312
Judicial:						
Superior Court Judges	\$ 1,444,890	\$ 1,509,642	1,526,908	\$ 1,584,628	\$ 1,694,184	\$ 1,570,213
Clerk of Superior Court	1,916,263	1,929,690	2,066,502	2,179,155	2,280,259	2,095,155
District Attorney	3,062,238	3,314,340	3,360,922	3,478,231	3,560,435	3,189,301
DA - Victim Witness	7,349	42,943	-	-	-	-
State Court Judges	1,203,839	1,167,625	1,151,117	1,242,008	1,252,710	1,218,011
State Court Probation	956,246	977,405	939,120	1,020,828	1,039,681	942,137
State Court Solicitor	1,013,567	1,014,316	1,029,797	1,061,550	1,080,198	991,180
Magistrate Court	428,830	440,079	460,398	475,307	481,888	438,122
Civil Court Administration	910,840	939,840	954,116	1,000,779	1,037,807	993,811
Civil Court Sheriff	432,720	467,231	467,657	505,029	513,833	496,544
Probate Court	914,724	959,454	894,251	929,699	950,179	893,504
Juvenile Court	1,133,038	1,207,943	1,187,571	1,252,074	1,284,579	1,220,877
Municipal Court	867,809	708,741	696,186	769,082	795,264	726,994
Grand Jury	24,557	23,970	36,221	30,000	30,000	29,976
Public Defender	2,826,844	2,888,420	2,933,613	2,907,011	2,999,636	2,984,962
Total Judicial	\$ 17,143,755	\$ 17,591,640	\$ 17,704,084	\$ 18,435,381	\$ 19,000,653	\$ 17,790,787

2021 Annual Budget General Fund Expenditures



General Fund Expenditures

	2017	Actual 2018	2019	Budget		
				Requested 2020	Projected 2020	Adopted 2021
Public Safety						
Sheriff's Office	\$ 46,107,559	\$ 49,272,485	49,053,798	\$ 49,939,378	\$ 51,046,909	\$ 48,594,325
Fire Department	24,180,324	26,479,377	27,069,100	27,488,832	28,033,689	26,545,740
Coroner	405,412	619,002	499,534	530,159	609,191	546,196
Animal Welfare	887,133	576,313	617,172	637,874	639,771	701,801
Emergency Management	312,785	352,174	370,590	411,648	415,845	409,265
Total Public Safety	\$ 71,893,214	\$ 77,299,352	\$ 77,610,196	79,007,891	80,745,405	76,797,327
Public Works:						
Public Works	\$ 4,437,951	\$ 4,912,589	4,587,378	\$ 5,022,826	\$ 5,117,245	\$ 4,482,963
Engineering	1,509,792	1,367,220	1,350,958	1,489,112	1,508,878	1,231,334
Total Public Works	\$ 5,947,742	\$ 6,279,809	\$ 5,938,337	\$ 6,511,938	\$ 6,626,123	\$ 5,714,297
Health & Welfare:						
Health	\$ 1,535,400	\$ 1,535,400	930,000	\$ 930,000	\$ 930,000	\$ 980,000
Welfare	3,872,464	3,630,045	3,121,477	2,934,326	2,934,326	2,934,326
Total Health & Welfare	\$ 5,407,864	\$ 5,165,445	\$ 4,051,477	\$ 3,864,326	\$ 3,864,326	\$ 3,914,326
Culture & Recreation:						
Community Services	\$ 3,423,801	\$ 3,592,688	3,434,785	\$ 3,053,000	\$ 3,002,000	\$ 3,052,000
Recreation	3,835,973	4,324,007	4,023,242	5,020,814	5,250,461	4,639,740
Parks & Beautification	3,259,823	2,693,278	2,459,029	2,865,726	2,915,539	2,471,277
Total Culture & Recreation	\$ 10,519,596	\$ 10,609,973	\$ 9,917,055	\$ 10,939,540	\$ 11,168,000	\$ 10,163,017
Housing & Development:						
Extension Service	\$ 242,870	\$ 274,223	\$ 273,886	\$ 302,061	\$ 306,510	\$ 315,822
Business Development Services	1,906,244	1,841,878	\$ 1,758,674	1,966,488	2,050,547	1,726,555
Industrial & Urban Development	2,141,628	2,279,828	\$ 2,100,041	2,167,200	2,199,000	2,201,775
Total Housing & Development	\$ 4,290,842	\$ 4,395,929	\$ 4,132,601	\$ 4,435,749	\$ 4,556,057	\$ 4,244,152
Debt Service:						
Debt Service	\$ 2,143,124	\$ 665,782	\$ 662,167	\$ 586,184	\$ 586,184	\$ 1,909,546
Total Debt Service	\$ 2,143,124	\$ 665,782	\$ 662,167	\$ 586,184	\$ 586,184	\$ 1,909,546
Other:						
Transfer to Other Funds	\$ 5,515,551	\$ 5,870,721	\$ 7,914,121	\$ 10,088,737	\$ 10,856,346	\$ 9,628,236
Total Oher Funds	\$ 5,515,551	\$ 5,870,721	\$ 7,914,121	\$ 10,088,737	\$ 10,856,346	\$ 9,628,236
Total General Fund	\$150,390,449	\$155,584,422	\$156,111,745	\$164,500,000	\$169,666,776	\$ 159,950,000



Diana Wright
District 1



Larry Schiesinger
District 2



Elaine Lucas
District 3



Maloney Jones, III
District 4



Robert Reichert
Mayor



Bert Divins, III
District 5



Joe Allen
District 6



Scotty Shepherd
District 7



Virgil Watkins, Jr.
District 8



All Tillman
Mayor Pro Term
District 9



Board of Commissioners

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$172,780	\$175,827	\$171,741	\$171,740	\$166,486
Operating	\$219,283	\$216,679	\$233,557	\$204,427	\$267,467
Operating Equipment	\$235	\$2,448	\$2,000	\$14,431	\$2,000
Total	\$392,298	\$394,954	\$407,298	\$390,598	\$435,953

Mission

Macon-Bibb County provides the essential infrastructure, services, and programs, creating a vibrant economic and cultural climate, enabling individuals, families, and businesses to prosper.

Description

The Macon-Bibb County Commission is the legislative branch of government made up of a full time Mayor and nine part time Commissioners. The Commission proposes, debates and votes on legislation governing and/or affecting the Macon-Bibb County government. They set the policies and the vision for the organization. The Commission operates under a committee form of Government. The following Committees have been established: Operations and Finance, Economic and Community Development, Public Safety and Facilities and Engineering. Each Committee consists of five members. The Committees establish policies, subject to approval of the full Commission. Policies are implemented by the departments’ personnel. The Commission establishes immediate and long-range goals and projects and makes available all such public information necessary to enable their constituency to better understand the operation of County Government. The ComM strives to perform its duties in an efficient, prudent and economical manner.

2020 Accomplishments

- The Commission established a Healthcare Committee to review Health Care Plans which resulted in changes to the plan and a reduction in expenses
- The Commission approved a new Defined Contribution Plan and closed all the Defined Benefit Plans to new employees.
- Completed various SPLOST funded projects, including: Bowden Golf Course, Napier Fire Station, and Freedom Park Ballfields.
- Completed the new Second Street bridge and corridor
- Conducted an employee pay study with plans for implementation in January 2021

2021 Goals

- Continue blight remediation efforts
- Begin the process of closing the Walker Road landfill, establish a C&D Landfill and Transfer Station
- Continue improvements to Bass Road, Forest Hill Road, and Jeffersonville Road
- Renovations to City Auditorium which includes new bathrooms, concession area, improvements to plumbing, electrical and fire safety
- Complete renovations to Lake Tobesofkee, South Bibb Recreation Center, Freedom Park, Bloomfield / Gilead, Central City Park, North Macon Park and Maddie Hubbard Jones Park and Smart Park



Mayor

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$286,798	\$303,468	\$248,310	\$251,767	\$232,165
Operating	\$96,332	\$91,286	\$102,300	\$101,723	\$90,050
Operating Equipment	\$0	\$292	\$0	\$0	\$0
Total	\$383,130	\$395,046	\$350,610	\$353,490	\$322,215

Description

The Mayor’s Office provides the executive function for the Macon-Bibb County Government. This office sets the tone, vision, and goals for Macon-Bibb and oversees completion of these goals. The Mayor’s office in coordination with the County Manager, is also responsible for compiling the Macon-Bibb’s annual budget and presenting it to the Macon-Bibb Commission, who has final approval.

Budget Highlights

There are two full time positions in this department, including the Mayor.

2020 Accomplishments

- Maintained the same millage rate for the entire county.
- Completed the connector for the Second Street Corridor

2021 Goals

- Work on economic development projects to increase job opportunities in the local market
- Create smooth transition for Mayor Elect and newly elected Commissioners
- Continue to move key transportation projects forward:
- I-16/ I-75 interchange reconstruction
- Complete Second street connector
- Fund electric buses
- Continue work on the Ocmulgee Heritage Trail





County Manager

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$414,321	\$250,068	\$263,476	\$267,653	\$247,276
Operating	\$28,929	\$22,207	\$22,900	\$22,900	\$19,600
Operating Equipment	\$0	\$1,342	\$0	\$0	\$0
Total	\$443,250	\$273,617	\$286,376	\$290,553	\$266,876

Description

The County Manager oversees the daily operational activity for the Mayor and the Commission. There are two other divisions within the County Manager’s Office including Budget and Strategic Planning and Public Affairs. Additionally, the Fire Chief, E-911 Director, Emergency Management Agency Director, Chief Information Officer all report directly to the County Manager.

2020 Accomplishments

- Added 15 million dollars to fund balance
- Implemented employee recognition program

2021 Goals

- Complete 2015 bond projects
- Continue to successfully monitor overall county projects
- Complete 2012 SPLOST projects



Dr. Keith Moffett
County Manager



Budget and Strategic Planning

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$522,242	\$494,377	\$491,642	\$497,503	\$457,258
Operating	\$92,904	\$83,080	\$125,200	\$125,200	\$117,300
Operating Equipment	\$13,221	\$1,448	\$2,000	\$2,000	\$2,000
Total	\$628,367	\$578,905	\$618,842	\$624,703	\$576,558

Description

The Office of Budget & Strategic Planning is a division within the County Manager’s Office Department of Administration. This department consolidated components from Economic and Community Development and Grants Management and Acquisition. It assists the County Manager and Mayor in preparing the annual budget for presentation to the Macon-Bibb Commission. This department has coordinated the challenge of the Macon-Bibb Government requirement to cut the operating budget by 20% over a five-year period. Through the hard work and dedication of all county administration, commissioners, budget team members, department heads, and department staff, the goal of this challenge will be met a year in advance.

Budget Highlights

The office of Budget and Strategic planning continues to reduce operating expenses as the overall budget is reduced while working to align the grant fund with general fund expenditures to meet the needs of departments. This helps to maintain a reasonable tax rate to meet the needs of Macon Bibb County throughout the citizens.

2020 Accomplishments

- Create and monitor the budget
- Successful grant administration and grant submissions in the amount of \$13,365,002

2021 Goals

- Continue to monitor grant funds and submit for additional funding opportunities
- Have a Strategic Planning Retreat with Commission to include newly elected officials
- Prepare CIP and 2021 budget



Public Affairs

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$438,520	\$384,745	\$337,712	\$342,616	\$316,202
Operating	\$34,389	\$38,879	\$66,015	\$62,015	\$51,715
Operating Equipment	\$6,985	\$2,241	\$4,000	\$8,000	\$4,000
Total	\$479,894	\$425,865	\$407,727	\$412,631	\$371,917

Description

The Office of Public Affairs manages a two-way communication program that includes Strategic Communication, MaconBibbTV, and Customer Service. Its goal is to provide people information about the consolidated government and partner organizations, and to give them the chance to provide feedback, ask questions, and request services.

Budget Highlights

- Used budget for professional development and recognitions, leading to higher quality output and outcomes from staff.

2020 Accomplishments

- Enhance communication strategy results.
- Planned and coordinated Commission Strategic Planning retreat, as well as many other press events.
- Began departmental communication planning. Presented at several state and national conferences.

2021 Goals

- Increase reach of communication efforts.
- Train departments on communication strategies.
- Earn national recognition for efforts.

Performance Measurements

- Increased reach on communication platforms.
- Assist with department communication plans.



Clerk of Commission

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$224,589	\$248,844	\$197,705	\$200,337	\$193,657
Operating	\$26,879	\$17,809	\$14,310	\$11,350	\$14,320
Operating Equipment	\$0	\$2,376	\$3,500	\$6,460	\$3,500
Total	\$251,468	\$269,029	\$215,515	\$218,147	\$211,477

Mission

To provide a transparent and efficient manner for the citizens in the community to view the work of the Commission and to support the Commission in their mission to provide services and programs to the citizens of Macon-Bibb County.

Description

The Clerk of Commission is responsible for attesting the Mayor’s signature on all official Macon-Bibb County documents and attests contracts and official documents of the governing authority. The office receives and permanently files all contracts, ordinances, resolutions, deeds, and leases of property. Additionally, the Clerk’s office keeps record of all appointments to boards, authorities, and commissions.

The Archive and Records Center is also a function of the Clerk’s Office. It is located on the lower level of the Sheriff’s Annex. This division is responsible for retention of all County documents and assisting with record retention in County departments.

The Clerk of Commission also functions as the records retention officer for the governing authority, the Open Records Officer and the Legislative Coordinator. There are three full time positions in the department. The Clerk is also the Georgia Civic Awareness Program Manager.

2020 Accomplishments

- The Records Center was equipped with a Dehumidifier System. This helps with maintaining the records in good condition.
- The Archive and Records Specialist worked with the Business Development Department to catalog and store documents.
- Purchase of Just FOYI software but due to COVID -19 was not able to conduct training classes for employees or outside requesters
- Obtained Panel van for transporting stored documents.

2021 Goals

- Establish a Blue Print and Map Room at the Archive and Records Center
- Purchase new Agenda Software
- Load Ordinances, Resolution, Deeds and Contracts on Macon-Bibb County Website for citizens to view



Board of Elections

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$415,596	\$460,389	\$472,620	\$485,866	\$458,526
Operating	\$355,125	\$414,100	\$484,831	\$664,048	\$472,119
Operating Equipment	\$10,919	\$17,129	\$20,000	\$215,469	\$20,000
Total	\$781,640	\$891,618	\$977,451	\$1,365,383	\$950,645

Mission

The Board's mission is to enfranchise eligible residents, conduct elections, and assure the integrity of the electoral process. This mission, mandated by federal and local statutes, is executed through:

- Operation of the District's voter registration system
- By administration of the ballot access process for candidates and measures;
- Through delivery of comprehensive public, media, and voter information services;
- By maintenance of technical systems to support voting and ballot tabulation;
- Through the planning and implementation of Bibb County election; and
- Through the performance of legal counsel, rulemaking, and adjudication functions.

Description

The Macon-Bibb County Board of Elections serves residents of Macon-Bibb by conducting all services and functions necessary to support the election process. The five (5) member Board is comprised of two democratic, two republican, and one at-large representative. The Board appoints an Elections Supervisor to manage the day to day administrative duties and preparation for conduct of all elections. Establishes the boundaries for voting precincts, provides secure facilities as polling locations, and recruits, hires, and trains poll officials. Conducts candidate qualifying, prepares ballots, advertises the required notices, maintains the election equipment and records, and implements committees to deal with special segments of Board Business. Maintain an accurate voter registration list. Conduct of transparent, fair and legal election according to the laws of Georgia.

Budget Highlights

The Board of Elections did not have to hold a Federal Runoff Election in January which saved the county approximately \$41,000.

2020 Accomplishments

- Macon-Bibb County Board of Elections successfully held Elections separate and apart from the Primary & NP General and runoff elections.
- The staff put every effort forward and proved that "teamwork" matters fully matters when it comes to ALL elections.

2021 Goals

- Continue with record breaking registration totals.
- Implementation of a Poll Worker monitors to improve the voting experience and efficiency at the Polls on Election Day. The monitors will provide feedback from their inspections at their assigned polling locations after the election. They will provide a more efficient and effective method for evaluation, assessment, and training of all poll workers.
- After the passing of HB 316 which was signed into law on April 2, 2019, the entire state of GA will be faced with implementation of all new voting equipment which will involve training the staff and the poll workers on use of the new equipment, new mandated laws, policies and procedures.



- Implementation of a 2nd Satellite office voting location for in-person early voting.
- Increase participation for citizens to register during the September 2020 National Voter Registration Day.
- Conduct the Presidential Preference Primary, General Primary and NP General Elections for 2020.





Finance

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$1,540,101	\$1,569,619	\$1,609,028	\$1,635,289	\$1,529,396
Operating	\$50,093	\$42,192	\$51,090	\$37,973	\$43,958
Operating Equipment	\$5,260	\$7,051	\$1,600	\$20,097	\$1,600
Total	\$1,595,454	\$1,618,862	\$1,661,718	\$1,693,359	\$1,574,954

Mission

The Finance Department provides timely and accurate information to key stakeholders while protecting government assets, both real and intangible, and ensuring government compliance with federal, state, and local laws from a fiduciary vantage point. The Finance Department manages Accounting and Financial reporting, Cash Management, Procurement, Payroll Processing, and Accounts Payable.

Description

The Finance Department is responsible for all financial services required by Macon-Bibb. The responsibilities of this department include: measuring and reporting on financial position, financial stability, financial liquidity, revenue management, payroll preparation, and planning for the short and long-term financial needs of Macon-Bibb. This department manages Macon-Bibb’s debt and provides accurate, relevant financial/operational information monthly to the various departments.

The department operates under established management principles and adheres to the generally accepted accounting principles (GAAP) as well as governmental accounting standards board (GASB) pronouncements.

Budget Highlights

The Finance Department budget will remain relatively stable for FY2020. There have been no significant budget changes from FY2020 to FY2021.

2020 Accomplishments

- Issued the 3rd Comprehensive Annual Financial Report for the Consolidated Government and submitted to GFOA for the Certificate of Excellence.
- Financial reports issued accurately.

2021 Goals

- Receive the Certificate of Achievement for Excellence in Financial Reporting for the CAFR and meet all financial deadlines.
- Continually monitor revisions to generally accepted accounting principles.
- Assist in development of financing strategies for major projects.

2021 Annual Budget General Fund Expenditures



Performance Measures

	FY 2017	FY 2018	FY 2019	FY 2020 Projected
Unqualified Opinion	Yes	Yes	Yes	Yes
GFOA Certificate of Achievement in Excellence in Financial Reporting (CAFR)	Yes	Yes	Yes	Yes
GFOA Certificate of Achievement in Excellence in Financial Reporting (PAFR)	Yes	Yes	No	NA
Payroll Transactions Processed	56,667	57,227	56,223	58,290
Pension Payments Processed (Fire & Police full year FY17)	20,259	21,627	20,327	21,367
Accounts Payable Payments Processed	17,670	18,549	18,744	19,201



Purchasing

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$191,655	\$193,682	\$195,916	\$166,285	\$193,920
Operating	\$4,055	\$4,551	\$12,075	\$70,403	\$9,475
Operating Equipment	\$0	\$0	\$500	\$0	\$500
Total	\$195,710	\$198,233	\$208,491	\$236,688	\$203,895

Mission

The Procurement Department provides a centralized purchasing system that ensures integrity and fairness, with responsibility for oversight of solicitation, vendor selection, negotiation, award, contract administration and reporting in order to deliver the best service at the best value for Macon-Bibb County. The Procurement Department also handles the disposition of surplus property and emergency logistical support.

Description

The Department utilizes various methods of Procurement as prescribed in the Procurement Policy approved by the Macon-Bibb County Commission. The Procurement Department fosters transparency, fairness, equity, and compliance to federal, state, and local governance in the acquisition of goods and services. Minority, Women Owned, and other Disadvantaged Business Enterprises are encouraged to participate in the solicitation process. Additionally, respondents are encouraged to use M/W/DBE subcontractors where possible. Required centralized procurement processes make it useful to track expenses of this function separately from the larger finance department.

Budget Highlights

Required centralized Procurement processes makes it useful to track expenses of this function separately from the larger finance department. The Procurement Department utilizes various methods of Procurement as prescribed in the Procurement Policy approved by the Macon-Bibb County Commission. The Procurement department fosters transparency, fairness, equity, and compliance to federal, state, and local governance in the acquisition of goods and services. Minority, Women Owned, and other Disadvantaged Business Enterprises are encouraged to participate in the solicitation process. Additionally, respondents are encouraged to use M/W/DBE subcontractors where possible.

2020 Accomplishments

- Purchasing Card Training implemented.
- Vender application and cleanup project.

2021 Goals

- Develop tracking of minority vendors.
- Process all bid requests within fourteen (14) business days of receipt of complete specifications.
- Process complete SPLOST purchase orders within three (3) business days of receipt.
- Develop certification plan for all Procurement staff.
- Develop accessible solicitation register with historical data and vendor registration portal.

Performance Measures

- Total Number of Solicitations Processed (July 2019 to June 2020) - **42**
- Total Number of Purchase Orders Processed - **1,243** totaling **\$39,643,241**



County Attorney

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$451,588	\$522,714	\$618,900	\$368,857	\$483,650
Operating	\$1,085,088	\$1,110,660	\$1,059,426	\$1,694,514	\$1,150,610
Operating Equipment	\$2,206	\$2,474	\$2,500	\$2,478	\$10,750
Total	\$1,538,882	\$1,635,848	\$1,680,826	\$2,065,849	\$1,645,010

Mission

To provide legal counsel to the Macon-Bibb County government including the Mayor, Board of Commission, pension boards and various departments.

Description

The County Attorney’s Office: provides legal advice; reviews and drafts legal documents such as contracts, ordinances, resolutions and policies; provides legal opinions and advice to the Mayor, Board of Commission, Department Directors, and Pension Boards; represents the County and Pension Boards in judicial and administrative proceedings; manages all litigation in which the County or Pension Boards are a party; and attends all meetings of the Macon-Bibb County Commission and Pension Boards.

Budget Highlights

For FY21, the County Attorney’s office will be making some significant changes. It is expected that Duke Groover’s tenure as Interim County Attorney will come to an end around July or August 2020, and a new County Attorney will be appointed. In addition, the County Attorney’s Office will be taking a more proactive role in the procurement process, and will start the process of bringing simple litigation matters in-house. To accomplish this, we will hire one attorney who will dedicate half of his or her worktime to litigation and half to procurement. We will also hire one litigation paralegal to assist in the office. This will improve the quality of competitive procurement solicitations, reduce disputes with vendors, and save the County time and money from the risk of complications in the procurement process. This is also estimated to save a minimum of \$60,000 per year on outside counsel expenses, plus costs related to procurement, and will mitigate risk of having a large influx of new lawsuits by allowing our in-house counsel to directly manage casework assignments and to take on extra litigation work in the event of a sudden increase.

2020 Accomplishments

- Hired two new attorneys, Joel Callins and Michele Harris.
- Completed the first round of blight tax assessments against approximately 275 properties.
- Made significant progress with Animal Welfare cost of care cases to reduce legal holds at the Animal Shelter.
- Assisted the County in navigating major administrative actions by the EPA and Georgia Department of Agriculture.
- Through March 27, 2020, we have prepared 313 items for Commission consideration (resolutions, ordinances, and alcohol licenses), and are on track to hit approximately 415 for the year.
- We have prepared approximately 80 large purchase vendor contracts. This includes the \$24 Million Schneider ESCO contract; a \$54 Million solid waste collections contract; a service contract for SafeBuilt to take over building department operations; and other major projects.



2021 Goals

- Improve procurement practices and the overall quality of competitive procurement solicitations.
- Improve open records processes by training all County departments on internal open records reviews.
- Coordinate with E-911 for the training of a new part-time open records response employee to reduce attorney workload on E-911 requests.
- Reduce reliance on outside counsel for simple litigation matters, such as car accidents, slip and fall cases, contract disputes, blight tax hearings, and other minor matters.
- Continue to improve turnaround times for legal review requests.
- Prepare and publish legal ethics manual for the office.
- Train incoming Mayor, Commissioners and elected officials on Open Records Act, Open Meetings Act, Parliamentary Procedure, and other legal components of holding office.

Performance Measures

Through March 27, 2020

- We have prepared 313 items for Commission consideration (resolutions, ordinances, and alcohol licenses), and are on track to hit approximately 415 for the year.
- We have prepared approximately 87 large purchase vendor contracts, and numerous smaller contracts and legal forms.



Information Technology

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$2,065,428	\$1,716,847	\$2,164,031	\$2,196,688	\$2,005,887
Operating	\$2,626,865	\$2,903,569	\$3,252,331	\$3,422,830	\$3,237,639
Operating Equipment	\$2,879	\$35,002	\$11,785	\$22,306	\$11,785
Total	\$4,695,171	\$4,655,418	\$5,428,147	\$5,641,824	\$5,255,311

Mission

Provide innovative technology solutions that support Macon-Bibb County departments in delivering quality services to our community.

Description

Macon-Bibb Information Technology (MBIT) is responsible for providing the Macon-Bibb County government with proactive leadership in countywide Information, Geographic Information Systems (GIS), and Telecommunications Technologies. The primary responsibilities incorporate providing and maintaining complex data and communications network infrastructures, supporting enterprise applications, and ensuring the security of information.

Budget Highlights

Through weekly reviews and vigilant monitoring, the Information Technology Department maintains our departmental accounts within budget guidelines.

2020 Accomplishments

- GIS / Web
 - SNMBC on-site visit was held Wednesday, February 26, 2020
 - The GIS Programmer Analyst III position has been offered to Getachew Demisse, he has accepted the offer and anticipates starting in June.
 - MBIT Intranet website deployment
 - Human Resources Intranet development
 - Fire Department Intranet development
 - Smart Neighborhoods MBC on site visit preparation
 - SPLOST Mapping Project completed
 - Intranet website development in final stage
 - Smart Neighborhoods MBC website went live
 - Smarter Together MBC website development continues

- Legacy Systems
 - Held Tyler Technologies New World ERP training for Human Resources (HR) module. This training included Process Training for IT/Enterprise Applications Staff, Subject Matter Expert (SME) Training for HR/Finance Department Staff, and User Training for Employees that have access to the HR module in New World. 8 SMEs were trained, and 20 Users were trained.
 - Initiated a monthly copy of the Production version of eCourt to the Development environment. The Development environment is where the three courts that use eCourt (Civil/Magistrate, Municipal, and State Courts) test out items before they are fully implemented in Production. This monthly process will allow users to test new items in an environment that mirrors Production as closely as possible.



- Project with SSI Payments for Inmates 100% completed.
- Mainframe data (SPIE) is now located on the Macon-Bibb County Inhouse Server.
- Project with Municipal Court 100% completed
- State Court Clerk - removing data from mainframe to inhouse server. Historical data on traffic ticket date 10 years and back.
- Mainframe report /dashboard for Brett that includes a) work that has been completed, b) current projects, and c) total current cost.

- Enterprise Applications
 - Worked with Legacy Systems on decommissioning the mainframe
 - Participated in Project Management and Customer Service training to better serve ERP and eCourt customers and manage IT projects
 - Fully staffed Enterprise Applications Division
 - **Tyler/New World ERP**
 - Modified New World ERP license count to shift number of licenses between CD, FM, HR modules. Eliminated the need to purchase additional/unlimited licenses.
 - Processed custom New World ERP requests from Finance Department (AP Checks and Fixed Asset conversion)
 - Installation of myInspections software/license on New World Production and Test Servers, as well as installation of mobile application on iPads
 - Assisted the Business Development Services Department with Business License renewals
 - Successfully installed New World ERP end-of-year patch
 - **eCourt**
 - Initiated Steering Committee with representatives from each court (Civil/Magistrate/State) to periodically review the implementation of eCourt
 - True-up of eCourt Users to determine license count

- Radio Systems
 - Assisted Monroe County Sheriff's Office with getting new Motorola radios operational on CGIRRS.
 - Worked with US Marshall Service Radio Support
 - Added US Bureau of Alcohol, Tobacco, and Firearms to Radio System
 - Town Creek site drawings in the approval process
 - Phoenix Project - EOC Radio Tower Removal completed
 - Phoenix Project – LEC Jail Repeater completed
 - Phoenix Project – Knight Road groundbreaking for new shelter
 - Phoenix Project – Wakeup MBFD Station 102 pilot started, installed new horns and radio.
 - Phoenix Project - Breezy Hill nearly complete (fence installation left)
 - Writing SOW for Downtown Macon radio coverage solution.
 - Annual inventory check.
 - Aligned radios for Solid Waste and Parks & Beautification.

- Systems & Network
 - Added internet, networking, and computers at Gilead Park and Library for Recreation Department.
 - Developed judicial system case count database for the Superior Court and demonstrated it for the Superior Court Judges, their staff, and two regional directors.



- Established phishing testing and training program through KnowB4 which is one of industry leaders in phishing assessment and training.
 - Replaced an old obsolete backup system that had reached maximum capacity, with a new Dell 5000 appliance with twice the capacity.
 - Installed a router and a faster cable internet circuit for the Bibb County Sheriff's Office at their Houston Avenue Crime lab location. This has boosted their internet speed from 2 megabits per second to 200 megabits per second.
 - Assisted the Tax Commissioners Office with switching credit card processing services to GovernmentWindow.
 - Worked with Tylor New World to install a complete upgrade for the Enterprise Resource Planning (ERP) Public Safety System known as Aegis.
 - Upgraded a slower copper cable internet line for the Macon Regional Airport to a high-speed fiber connection that is 2x faster and more reliable.
 - Expanded Wifi Network access at the courthouse by adding 5 access points.
 - Assisted Sheriff's Department and their vendor Police Central design and implement a new bonding system.
 - Assisted Probate Court and their vendor CJT, migrate their applications to a Cloud based system.
 - Set up King's Park as remote networked site for the Recreation Department.
 - Completed network and wiring upgrades for the University of GA Extension Office.
 - Established Laserfiche document management system for the DA's office.
 - Converted approximately 40 users at the Public Defender's office from standard exchange email to Microsoft Office 365.
 - Disabled several Cox Cable internet service connections that were deemed unnecessary saving Macon Bibb County thousands of dollars in annual reoccurring cost.
 - Established an Off-Network database backup system in case of a major cyber intrusion.
 - Assisted the Sheriff's office crime lab install a ballistics' testing system.
 - Networked and moved computer infrastructure for Municipal Court to their new location inside the courthouse.
 - Completed and CIS-20 audit, along with an AIOS audit review.
 - Ordered, assembled, installed, and configured 4 Synology file storage servers. These were deployed to 3 different locations in Macon-Bibb County, and each backing up each other for file security and high availability. These servers have a total of over 100 terabytes of storage space each and are far more secure than our old file servers. They will allow us to free up file storage space on our Virtual Centers, increasing the Virtual Centers productivity and capacity
- Telecommunications
 - Closet Management continues:
 - Labeling
 - UPS
 - Cleanup
 - Cable maintenance
 - Implementation of new approved phone switch for Macon-Bibb
 - Municipal Court moved to new location
 - IT met with Robert Walker at South Bibb Tennis Center concerning new phone set-up. Cox's and AT&T will be used for all their phone services.
 - Telecom met with Municipal Court Monday afternoon to finalize any needs before the move on November 18th
 - Telecom will be moving Municipal Courts credit card machines in the move as well.
 - Rocky Creek IP Phones have been tested and installed at the Gilead Center.



2021 Goals

- Radio Systems
 - Phoenix Project – Knight Road complete by 2Q 2021 this includes installation of a new Harris Master V Base Station
 - Phoenix Project – Harris Master V Base Station revitalization for Town Creek
 - Phoenix Project – Town Creek complete by 1Q 2022
 - Phoenix Project – Wakeup for MBFD (two-year project) replacing antiquated AT&T alert paging with radio-based alerting and improving ISO items
 - Phoenix Project – Spring Cleaning for the Call Center (E911) remove, rewire, consoles to include retiring the old Motorola Radio System
 - Phoenix Project – Preventive Maintenance on MBC fleet radios
 - Complete MBC portable radio battery exchange (many batteries are over four years old)
 - Rebuild MBIT Radio Shop to include Battery Station and Radio Repair Station

- Legacy Systems
 - Continue to work to decommission mainframe.

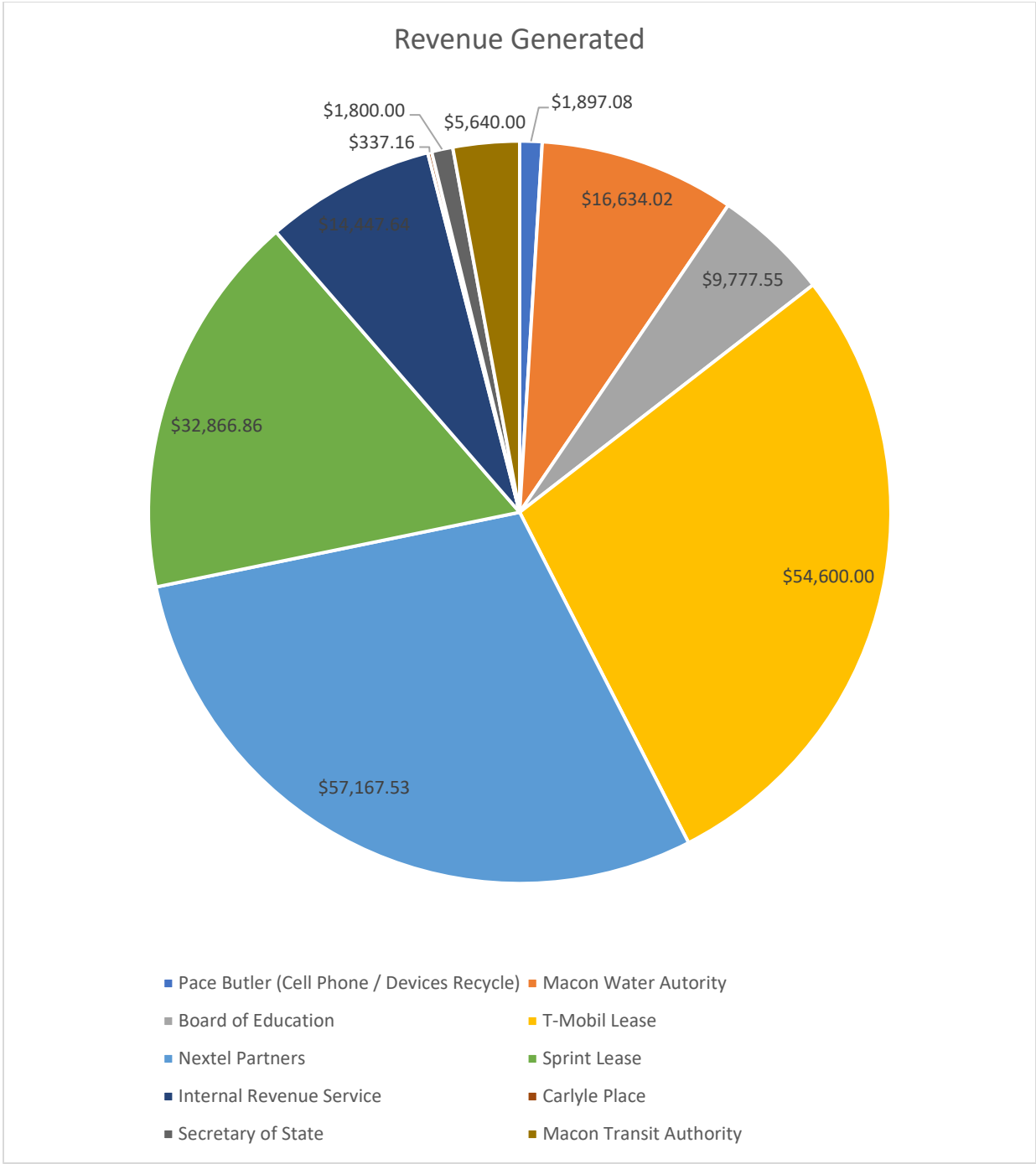
- Enterprise Applications
 - Continue to work with Legacy Systems to decommission mainframe
 - Implement Government-wide User Training classes
 - **Tyler/New World ERP**
 - Conduct Business Process Review with Finance and Human Resources
 - Implement Upgrade of New World ERP to version 2019.1
 - Conduct New World ERP onsite training
 - **eCourt**
 - Implement eCourt interface with Tyler Supervision/CaseloadPRO

- Systems & Network
 - Shut down and decommission old “Bibb County Domain”
 - Replace the Nexus 7K switch that is end of life, end of support, and now a security risk.
 - Add Identity Service Engine (ISE) security appliance to monitor and block network intrusion.
 - Add backup database servers a failover to process Parole.
 - Replace obsolete core switch at the Government Center.
 - Replace obsolete switches at Fire Administration.
 - Increase file storage Bibb Sheriff’s investigations and Crime lab units.

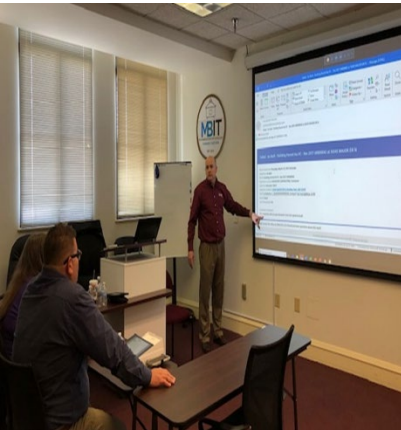
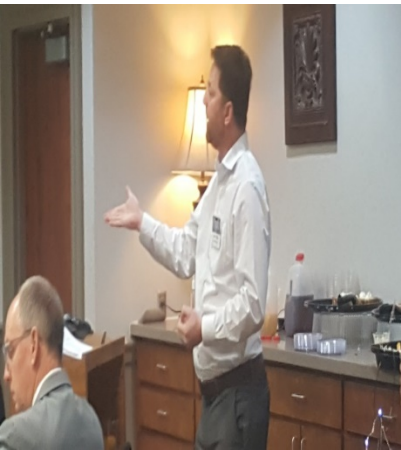


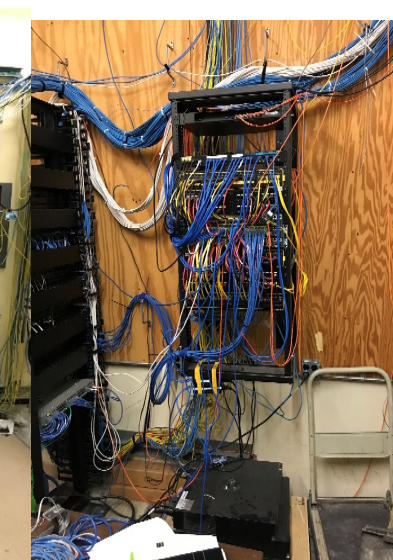
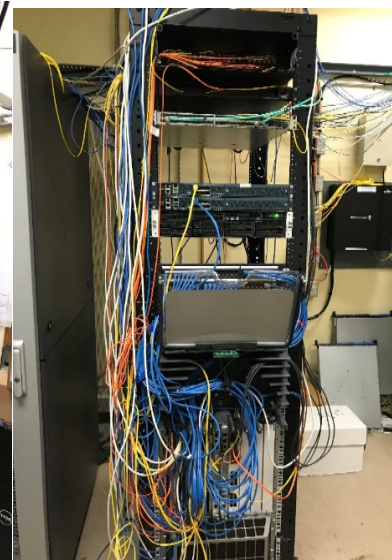
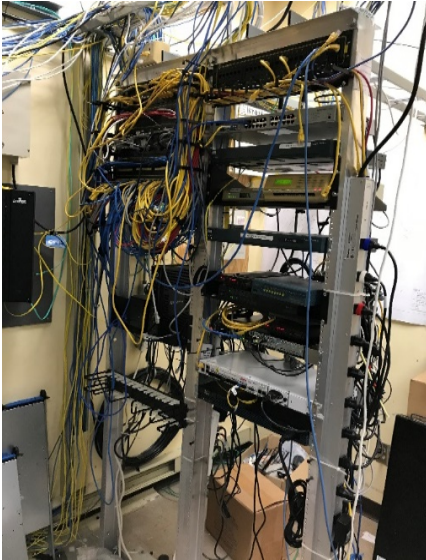
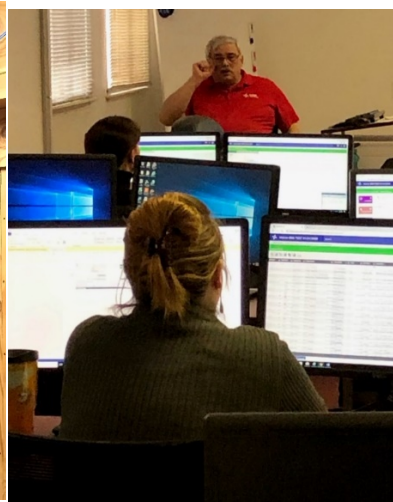
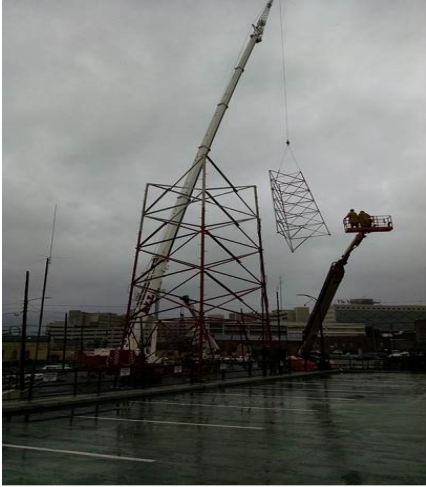
Information Technology Department in Action

IT FY2020 Revenue



2021 Annual Budget General Fund Expenditures







Human Resources

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$864,926	\$762,722	\$899,149	\$911,739	\$725,335
Operating	\$436,556	\$267,249	\$424,194	\$409,189	\$406,394
Operating Equipment	\$0	\$14,882	\$9,522	\$33,022	\$9,522
Total	\$1,301,482	\$1,044,853	\$1,332,865	\$1,353,950	\$1,141,251

Department Mission

To provide professional Human Resources services to all Macon-Bibb County Government departments, agencies and employees. To ensure that MBCG follows all applicable federal, state and local personnel laws.

Department Description

The Human Resources Department is responsible for all personnel administrative services to include recruitment of new employees; administration of employees’ pay and benefits programs; employee problem solving, corrective action and discipline; training and development; and wellness initiatives. Insures the Macon-Bibb County Government is in compliance with all applicable federal, state and local laws

Budget Highlights

Employee Incentive: to be implemented to encouraged and motivate employees by recognizing their accomplishments. Create a program within the department to recognize birthdays, and work anniversaries, etc.

2020 Accomplishments

- Implemented BSwift benefits portal for online benefits enrollment
- Streamlined benefit plan offerings for employees and retirees
- Processed 26 biweekly employee payrolls and 36 monthly pension payrolls
- Successfully setup payroll for new pension plan
- Hired NFP Group as new benefits consultant with recommendation of benefits committee
- Continued public/private partnership in administering benefits with various non-profits
- Administered benefits program including sick leave bank, FMLA and pension plan

2021 Goals

- Increase recruiting efforts by attending Career Fairs outside of the Middle GA area and continue to improve in recruiting Veterans.
- Increase visibility within the community by partnering with organizations and colleges to provide an overview of careers within the local government.
- Enhance networking opportunities and knowledge by attending workshops and lunch/learn meetings.
- Participate in a PHR study prep and take the Human Resources Certification either through SHRM or HRCI
- Consult with NFP Group to enhance benefit offerings
- Process 27 biweekly employee payrolls and 36 monthly pension payrolls
- Continue to offer sick leave bank as a benefit
- Work with insurance vendor and consultant to implement programs to improve the health of employees
- Provide and maintain efficient, courteous assistance to employees and retirees
- Develop a succession plan
- Update Policy and Procedures Manual



Performance Measures

- Quality of Work: ensure employees received feedback on assignments completed and offer suggestions and assistance as necessary. Ensure continual education for all employees within the Employment unit by attending HR related workshops and seminars.
- Customer Service: Provide a client survey to employees and customers as it relates to their experience with the Employment unit. This will assist us in improving or correcting behaviors which pose a negative impact on the clients served.
- Professional Relationships: ensure Department Heads are receiving excellent customer service, and timely provide feedback as it relates to requisitions and job posting. Offer additional options for recruitment for specific department.
- Process 27 payrolls in a timely manner
- Process 150 employee benefits enrollment in a timely manner
- Comply with Federal, State and local mandates for payroll and benefit programs
- Enhance communication with employees, retirees and public



Tax Commissioner

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$2,449,340	\$2,490,645	\$2,525,923	\$2,566,887	\$2,625,189
Operating	\$449,801	\$496,014	\$513,583	\$514,633	\$696,344
Operating Equipment	\$1,030	\$82,020	\$3,300	\$65,410	\$3,948
Total	\$2,900,171	\$3,068,679	\$3,042,806	\$3,146,930	\$3,325,481

Mission

The Tax Commissioner’s Office is a constitutional office of the State of Georgia, created for the purpose of collecting property taxes for governmental entities. The office also processes motor vehicle registrations through state legislation. Over the years, the office has also agreed to collect several other revenues owed to the local government as well. Our mission is to perform the collection and disbursement of revenues in an efficient and effective manner by providing excellent customer service to all.

Description

The Tax Commissioner’s Office collects and disperses revenues for real and personal property, timber tax, heavy duty equipment, mobile home tax, motor vehicle title tax and registrations, hotel-motel occupancy tax, alcohol excise tax, bank business tax, paving assessments and sanitation fees. All revenues collected are disbursed to the appropriate governmental entity according to schedules established by law.

Budget Highlights

The overall proposed increase of 6% in line items other than compensation and benefits is primarily due to inclusion of projected expenses related to business license operations. Excluding those items, the overall increase in non-compensation items is \$2,563, a 0.4% increase over the FY2020 budget. This increase is primarily attributable to inclusion of \$2,310 for the Insurance Surety Bond which is required because this is an election year.

2020 Accomplishments

- Held first Subsequent Tax Sale generating approximately \$724,000 in revenue from the sale of just over 200 properties with multiple years of delinquent taxes and garbage service fees thereby getting the properties back on the active tax roll and addressing blighted conditions
- Continued work on implementation of DRIVES system for motor vehicle records and transactions
- Transitioned Solid Waste from annual billing to quarterly
- Changed website and electronic payment vendors resulting in reduced costs to taxpayers and county
- Installed second Kiosk at the Kroger on Hartley Bridge Rd. for flexibility and convenience for tag renewals
- Implemented online reporting and payment options for hotel/motel taxes

2021 Goals

- Implement Judicial In Rem Subsequent Tax Sale
- Transition management of Business License Operations
- Continue to maximize operational efficiency and effectiveness

Performance Measures

- The Tax Commissioners Office historically has collected greater than 99% of taxes billed
- Since implementation, the average service rating from taxpayers has been 4.92 on a scale of 1 to 5
- The average wait time for taxpayers in the office is less than 3 minutes



Tax Assessor

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$1,802,970	\$1,819,739	\$1,924,150	\$1,955,924	\$1,743,116
Operating	\$137,225	\$107,714	\$171,455	\$171,587	\$351,570
Operating Equipment	\$5,687	\$0	\$13,675	\$13,675	\$13,675
Total	\$1,945,883	\$1,927,453	\$2,109,280	\$2,141,186	\$2,108,361

Mission

The mission of the Macon-Bibb County Tax Assessors’ Office is to appraise, at fair market value, all tangible real and personal property in Macon and Bibb County by utilizing uniform methods.

Description

The Macon-Bibb County Board of Tax Assessors is responsible for the valuation of all real and tangible personal property in the County for taxation purposes. The office produces a tax digest on a yearly basis that represents the sum of fair market value of all taxable properties as of January 1, of each year. The board is comprised of five part-time members.

As part of the valuation process, the office maintains individual records on all taxable real and tangible personal property in the County.

The department has five divisions, which are:

- Administration
- Commercial, Industrial Real Property
- Mapping
- Personal Property
- Residential Real Property

The guidelines under which the department operates are established by the General Assembly and recorded in the Official Code of Georgia, Annotated, Volume 36, Title 48, Revenue and Taxation, along with Rules, Regulations and Appraisal Procedures as promulgated by the Georgia Department of Revenue.

2020 Accomplishments

- Received approximately 4400 Personal Property returns; received approximately 150 Real Property returns
- Mailed 69,427 Real and Personal annual assessment notices in 2019
- Received 1,665 Real and Personal appeals with 566 certified to the Board of Equalization, 13 to Hearing Officer and 12 to Superior Court for tax year 2019
- Successfully turned over a statistically acceptable 2019 digest to the Revenue Commissioner
- Audited Personal Property accounts
- Sent appraisal staff to training in order to remain certified
- Held a Board Retreat for Assessors and managers where the policies and procedures were reviewed; Board of Assessors updated these policies and procedures to include consolidation and new legislative changes
- Received funding and executed a contract with Eagleview for Pictometry – Aerial Photography – flight taking place in early 2020
- Staff continuing to use Mobile Assessor – ipads in the field that automate routing, pictures, and data
- Received funding and hired a Residential Supervisor



- Transitioned tax parcel editing back to the Tax Assessors' Office under the direction of the Mapping Division
- Participated in Tax Relief Seminars held by the Tax Commissioner
- Implemented changes from new legislation

2021 Goals

- Prepare the 2020 annual assessment notices
- Prepare to work 2020 Real and Personal appeals
- Prepare to turn the 2020 tax digest over to the Tax Commissioner and for 2020 tax bills to be mailed
- Certify appeals to Board of Equalization and begin hearings
- Continue to train and educate a relatively inexperienced appraisal staff
- To fund and hire another Personal Property Auditor
- Integrate Pictometry into Wingap and process of valuation of properties
- Fund and prepare for a Market Update of real property schedules and tables
- Work with IT in maintaining the website to provide information to taxpayers
- Continue the development, utilization and interface of the GIS system with Wingap appraisal software
- Continue to work with the Superior Court Clerk to improve the Board of Equalization process
- Analyze and implement changes warranted by new legislation
- Continue to work with Data Cloud Solutions to develop Mobile Assessor field technology to value properties and develop the tax digest in the most efficient manner possible
- Prepare for 3-year digest review conducted by the Department of Revenue
- Continue to update and maintain policy and procedure manual for the Tax Assessors Office



Performance Measurements

TAX ASSESSORS
OBJECTIVES AND PERFORMANCE MEASUREMENTS

	FY 2018 Actual ending 6.30.18	FY2019 Projected ending 6.30.19	FY 2019 Actual ending 6.30.19	FY2020 Projected ending 6.30.20	FY2021 Projected ending 6.30.21
PERSONAL PROPERTY:					
Process Returns	6,834	7,300	8,150	6,950	7,500
Field Checks	4,591	3,100	4,287	4,500	4,000
Detailed Audits	198	100	91	110	100
Pre-bill Mobile Home reviews	1,248	1,260	1,248	1,260	1,250
Process Appeals	180	100	160	150	150
RESIDENTIAL:					
Process Permits	3,640	3,000	3,862	3,300	4,000
Returns	124	250	127	200	150
Revalue Parcels	16,665	11,000	19,615	15,000	20,000
Field Reviews	9,367	12,000	8,158	12,000	12,000
Process Appeals	1,045	1,500	1,284	1,500	1,600
COMMERCIAL:					
Process Permits	2,199	3100	2232	3100	2500
Returns	3	30	7	10	15
Revalue Parcels	1,762	2800	2762	2800	2800
Field Reviews	2,989	3000	2532	3100	3000
Process Appeals	222	500	216	400	250
MAPPING:					
Process Deeds	4,714	5500	4923	5500	5800
Splits/Combinations	372	300	461	400	450
Map Corrections	864	200	987	300	300



Risk Management

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$0	\$0	\$0	\$0	\$0
Operating	\$690,001	\$718,359	\$809,600	\$809,600	\$808,250
Operating Equipment	\$0	\$0	\$0	\$0	\$0
Total	\$690,001	\$718,359	\$809,600	\$809,600	\$808,250

Mission

The Risk Management Function is staff with the Risk Manager and the Assistant Risk Manager. The overall mission of the Risk Management Function is to minimize the risk of loss, financial or otherwise through the protection of Macon-Bibb County resources which include employees, citizens, visitors and property, thus reducing/minimizing long term liability to Macon-Bibb County.

Description

The Risk Management Function is responsible for a multiple of areas but the focus is to minimize financial losses to Macon-Bibb County as a result of vehicle accidents, property damage, work-place injuries, fraud, criminal acts on the part of the employees, and injury to persons and property arising out of the County’s operation. Through a systematic effort to identify exposure to losses, the Risk Management Function analyzes exposures in terms of frequency and severity, measures those losses against appropriate standards, develops and appropriate mix of risk control and risk financing techniques, and monitors the effectiveness of the programs. Employee safety and compliance with Federal, State and Local mandated safety regulations are managed and monitored.

2020 Accomplishments

- Settlement of four workers’ compensation claim as of 3/26/20 in FY 2020
- Assisted Administration on developing policy regarding employee’s personal tools.
- Workers’ compensation retention level remained at the reduced amount.
- Provided educational and safety training to employees.
- Helped develop intranet for Human Resources/Risk Management
- Obtained access to the Georgia Electronic Accident Reporting System

2021 Goals

- Settle workers’ compensation claims when advantageous to Macon -Bibb County
- To investigate and develop a system to hold employees with chargeable vehicle accidents accountable
- Develop strategies regarding any new Federal and/or State mandates related to the Risk Management Function.
- Updated and re-issue workers’ compensation State of Georgia Panel of Physician and Bill of Rights posters and notices.
- Hold safety classes for employees such as Defensive Drive Class, Heat Stress Class, Flagging Class, Chainsaw Safety Class, First Aid, Fire Extinguisher, etc.
- To remain on top of changes in the Risk Management areas through training and peers.
- Continue to work with our departments, employees, legal, medical and peers to improve safety and efficiency wherever possible.

2021 Annual Budget General Fund Expenditures



Performance Measures

	FY 2018	FY 2019	FY 2020 Projected
Number of training employee hours	150	970	1588*
Number of WC New Cases	201	176	165
Number of new Vehicle Accidents	191	216	250
Number of claims	137	121	110

*coronavirus may affect final number.



Internal Audit

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$231,680	\$235,436	\$246,415	\$249,544	\$229,205
Operating	\$9,451	\$9,932	\$12,952	\$12,952	\$14,151
Operating Equipment	\$1,071	\$0	\$0	\$0	\$0
Total	\$242,203	\$245,368	\$259,367	\$262,496	\$243,356

Mission

The Office of Internal Auditing mission is to help the Macon-Bibb County Government accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.

Description

The Office of Internal Auditing provides independent, objective assurance and consulting services to the various departments throughout the Macon-Bibb Government. Internal Audit services are designed to add value and improve the government’s operations while helping accomplish its objectives.

Budget Highlights

The Office of Internal Auditing provides an independent, objective assurance and consulting services to the various departments throughout the Macon-Bibb Government. Internal Audit services are designed to add value and improve the government’s operations while helping accomplish their objectives. The office seeks to bring a systematic, disciplined approach to evaluate and improve the effectiveness of control and governance processes. The office personnel include two full-time employees, the County Internal Auditor and Staff Auditor.

2020 Accomplishments

- The office of the Internal Auditor completed seven planned audits, as well as audit requested by the Administration and consulted/advised with a County Department during the fiscal year 2020.
- Internal Audit staff received over 60 hours of training in auditing/accounting, ethics, internal controls, and enterprise risk management (ERM).

2021 Goals

- Continue to provide independent and objective assurance audits as well as consulting services to County departments to ensure that processes are streamlined most efficiently to optimize the effectiveness of management.
- Maintain the required continuing education hours required by the U.S. Government Accountability Office (GAO), Government Auditing Standards (Yellow Book), and the Institute of Internal Auditors (IIA).
- Perform 100% audit testing using data analytics when reliable, auditable data is available.
- Complete all scheduled audits and consulting engagements.



Performance Measures

<i>Performance Measurements</i>	<i>FY 2019 Projected</i>	<i>FY 2019 Actual</i>	<i>FY 2020 Projected</i>	<i>FY 2020 Actual</i>
<i>Number of Audits Scheduled</i>	10	9	10	7
<i>Number of Completed Audits Scheduled</i>	7	7	7	7
<i>Number of Special Audits Requested by Mayor/Commission</i>	2	2	2	0
<i>Number of Consulting/Advisory Assistance Provided</i>	1	0	1	1
<i>Total Number of Completed Audits and Consulting/Advisory Engagements</i>	10	9	10	8



Facilities Management-Administration

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$2,197,442	\$1,929,628	\$2,276,317	\$2,314,428	\$1,842,911
Operating	\$508,111	\$470,049	\$530,985	\$588,930	\$533,032
Operating Equipment	\$30,688	\$31,476	\$56,500	\$56,500	\$56,500
Total	\$2,736,241	\$2,431,153	\$2,863,802	\$2,959,858	\$2,432,443

Mission

Facilities Management strives to promote and provide the ultimate utilization of resources available, both human and financial to fulfill and exceed our maintenance responsibilities and obligations while remaining a financially fiscally sound department. We are committed to providing Macon-Bibb Government as well as the community with high quality services while creating a cost efficient, safe and productive work environment.

Description

It is the intent of the Facilities Management Department to provide specialized services to all Macon-Bibb County Departments as well as the general public Our purpose is to provide the highest quality, most effective and efficient maintenance service and upkeep to all Macon-Bibb County owned and operated buildings including parking facilities with electrical, plumbing, HVAC, and general maintenance. We also provide services to the general public through our Electrical Function and Traffic Maintenance Operations; which entails public safety responsibilities such as street lighting as well as 383 traffic control devices (consisting of signalized intersections, overhead flashers, reversible lane changers, school flashers, fiber optics, signs, and roadway markings/stripping).

Budget Highlights

- Worked with Trent Egbert of Schneider Electric to design a multi-facility, multi-project plan that will provide \$23.5 million in capital improvements. These improvements will result in \$36.4 million in energy savings for the ten (10) facilities included. With the Board of Commissioners support and approval we are poised to start implementation in April 2020.
- Worked with legal department and the Eisenhower Business Improvement District as well as Georgia Power and Department of Transportation to finally get twenty-nine (29) street lights installed to light four (4) major intersections along the Eisenhower corridor that currently had no lighting.
- Working with Cherry Street Energies LLC along with the support of the Board of Commissioners and cooperation of Georgia Power, we are modifying the design of the largest solar array installation to date that takes advantage of the HR 57 Bill that allows us to enter into a third party solar energy purchasing agreement. We are modifying the design to include onsite battery storage to take full advantage of the solar installation capabilities. We are also seeking Board of Commissioners approval for two (2) more solar opportunities at the Tax Commissioner’s facility and the South Bibb Recreation center with four (4) more potential sites to come.

2020 Accomplishments

- Installed new traffic signal and pavement markings at Houston Road and Allen Road.
- Built new offices for IT at the Terminal Station.
- Installed new digital boards for airfield signs at Airport.
- Installed new backstop net, re-plumb condensate drain line at Luther Williams Stadium. Also, installed new check valves on dugout sump pumps to prevent storm water from entering dugout.
- Got Big Ass Fans approved/installed in the seating bowl of Luther Williams Stadium to greatly enhance customer experience during the hot baseball season.
- Upgraded Carrier I-Vu controls at Dfacs.
- Thermoplastic crosswalks and stopbars in Beall’s Hills area.

2021 Annual Budget General Fund Expenditures



- Made improvements and upgrades to E911 UPS alarm system.
- Repaired cages, replaced ceiling tiles, thoroughly cleaned Animal Welfare after the state shut the facility down.
- Trained three (3) employees for in-house GIS services to map our various infrastructure and establish a valuable database of our systems in the field.

2021 Goals

- Continue mission to provide fiscally responsible services to all Macon-Bibb County departments, as well as to the citizens of Macon-Bibb County so they may successfully achieve their missions in a safe and efficient environment.
- Maintain, repair and/or renovate plumbing, hvac, electrical and general maintenance items in buildings and facilities owned and/or leased by Macon-Bibb County.
- Maintain, repair and/or replace street lights located in Macon-Bibb County.
- Maintain, repair and/or replace traffic signals, flashers, street signs and markings located in Macon-Bibb County.

Performance Measures

Performance Measurements – Administration	2018 Actual	2019 Actual	2020 Projected	2021 Projected
Requests Received	16,918	13,861	17,000	17,000
Percentage Completed	100%	100%	100%	100%
Capital Projects Completed	2	2	2	2

Performance Measurements – HVAC/Plumbing	2018 Actual	2019 Actual	2020 Projected	2021 Projected
Requests Received –Plumbing	982	920	1,200	1,200
Requests Received - HVAC	1,337	1,095	1,400	1,400
Overtime Calls - Plumbing	61	31	20	20
Overtime Calls - HVAC	21	25	5	5
Backflows Tested/Installed	0	0	70	70

Performance Measurements – General Maintenance	2018 Actual	2019 Actual	2020 Projected	2021 Projected
Requests Received – General Maintenance	1,732	1,150	1,650	1,650
Requests Received for Fence Repair	75	33	50	50
Requests Received for Roof Issues	90	68	70	70
Overtime Calls – General Maintenance	0	0	4	4

Performance Measurements – Electrical	2018 Actual	2019 Actual	2020 Projected	2021 Projected
Requests Received - Electrical	3,015	2,665	2,500	2,500
800 Dig Ticket – Requests – (labor, time & vehicle spent)	3,248	2,900	2,500	2,500
800 Dig Tickets Received – (actual tickets)	4,729	5,182	4,000	4,000

2021 Annual Budget General Fund Expenditures



Number of Lamps Replaced	2,874	3,231	3,380	3,380
Number of Ballasts Replaced	369	428	400	400
Overtime Calls – Electrical	32	29	25	25

Performance Measurements – Traffic Maintenance Operations	2018 Actual	2019 Actual	2020 Projected	2021 Projected
Requests Received -- Signs	3,377	2,706	3,500	3,500
Number of Signs Installed	3,594	2,225	3,200	3,200
Number of Signs/Seals Fabricated	3,657	2,500	3,000	3,000
Overtime Calls - Signs	42	22	25	25
Requests Received – Signals	3,201	2,425	3,000	3,000
Number of LED Lamps Replaced	78	56	60	60
Number of Storm Related Calls	267	125	25	25
Number of Pedestrian Signals Replaced	14	4	15	15
Overtime Calls – Signals	187	163	200	200



Facilities Management-Custodial

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$637,192	\$646,756	\$675,889	\$698,188	\$528,231
Operating	\$176,087	\$154,785	\$183,356	\$191,085	\$184,460
Operating Equipment	\$3,828	\$3,230	\$5,800	\$1,800	\$5,800
Total	\$817,106	\$804,771	\$865,045	\$891,073	\$718,491

Mission

Facilities Management strives to promote and provide the ultimate utilization of resources available, both human and financial to fulfill and exceed our maintenance responsibilities and obligations while remaining a financially fiscally sound department. We are committed to providing Macon-Bibb Government as well as the community with high quality services while creating a cost efficient, safe and productive work environment

Description

The Custodial Services Function performs repetitive cleaning work in the Macon-Bibb County owned and occupied buildings, offices and yard areas. Work is performed in accordance with established procedures, but specific instructions may be given on special projects. Work is routinely inspected for compliance with established standards of cleanliness and compliance with instructions. Duties include sweep and mop floors; dust woodwork, furniture and other objects; collect recyclable paper and rubbish; and polish floors, furniture and brass; run errands, deliver packages and messages; and set up rooms for conferences and meetings, set up flags and podium as needed for events; also prepare office space for new tenants as space becomes available at Government Center Annex and for relocation of personnel in offices at Government Center and Courthouse.

Budget Highlights

Provided a vast amount of overtime hours assisting with weekend and after hour’s events as requested by the Mayor’s Office and Commissioner’s Office.

2020 Accomplishments

- Provided daily assistance to departments, especially on any areas that required special attention.
- Stripped and waxed floors at the Government Center, Facilities Management, and Tax Commissioner’s Building.

2021 Goals

- Completed all work orders in a timely manner.
- Collect recyclables to continue Going Green initiatives.
- Setup rooms for conferences and meetings as requested.
- Maintain a clean and safe environment in all buildings serviced by Custodial Services.

Performance Measures

Performance Measurements – Custodial	2018 <u>Actual</u>	2019 <u>Actual</u>	2020 <u>Projected</u>	2021 <u>Projected</u>
Times each building is cleaned per year	250	251	250	251
Requests completed	100	56	100	100
Overtime calls – Custodial (lock, unlock doors)	5	5	5	5



Facilities Management-Services to Government

Expenditures	Actual		Budget		
	2018	2019	Requested 2020	Projected 2020	Adopted 2021
Salaries & Benefits	\$0	\$0	\$0	\$0	\$0
Operating	\$4,450,544	\$5,268,178	\$5,739,487	\$5,718,456	\$5,739,487
Operating Equipment	\$0	\$0	\$0	\$0	\$0
Total	\$4,450,544	\$5,268,178	\$5,739,487	\$5,718,456	\$5,739,487

Description

These services consist of utility expenses that are not assigned to an Enterprise Fund. Electricity, natural gas, water, telephone, and pest control are covered under this budget. The increase for 2020 reflect the increasing costs of utilities needed to operate the entire Government.

2021 Goals

- Maintain and reduce trend spending of utilities





Small Business Affairs

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$141,738	\$3,484	\$130,448	\$132,013	\$121,580
Operating	\$120,136	\$101,394	\$114,300	\$113,500	\$65,700
Operating Equipment	\$936	\$0	\$1,000	\$1,800	\$1,000
Total	\$262,810	\$104,878	\$245,748	\$247,313	\$188,280

Mission

To develop and coordinate inclusive programs designed to encourage the growth of small business throughout Macon-Bibb County.

Description

The Office of Small Business Affairs is responsible for developing and coordinating inclusive programs designed to encourage the growth of small business throughout Macon-Bibb and to provide resources that will improve their competitiveness in attaining projects. The Director will provide advice for economic development, increase procurement opportunities for small business, work to develop a program to transition people receiving public assistance to gainful employment, and more.

Budget Highlights

Operating includes a contract to develop statistical information for small business procurement which accounts for the majority of the increase in operating expenses for FY 2020. There is one (1) full time position in this budget.

2020 Accomplishments

- Created working list of 195 small business in Macon Bibb county
- In-process- creating the Small Business Procurement Advisory Board
 - The advisory Board will be comprised of Local business’ and public entities that contract in Macon Bibb County. Their responsibility will be to help create policy to ensure that small businesses are considered in the procurement process throughout Macon Bibb in both public and private procurement
- In-process- Creating Local Small Business Ecosystem
 - The Small Business Ecosystem will be comprised of Federal, state & local Govts., Local chamber, SBDC, Lending Institutions, Colleges & Univs, Score and others. The idea is to create a process to take small business’ through before certification is granted
- Created relationship with Small Business Development Center (recommends small businesses for free workshops)
- Assisted 5 business with the application process to receive Paycheck Protection and Emergency Disaster Loan Funds
- Created relationship with Small Business Administration

2021 Goals

- Complete Small Business Procurement Advisory Board
- Complete Local Small Business Ecosystem
- Move 30 business through Ecosystem toward certification
- Certify 30 Businesses as certified to do business in Macon Bibb with both private and Public entities.



General Services-Mail Services

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$0	\$0	\$0	\$0	\$0
Operating	\$244,295	\$216,983	\$250,000	\$250,000	\$250,000
Operating Equipment	\$0	\$0	\$0	\$0	\$0
Total	\$244,295	\$216,983	\$250,000	\$250,000	\$250,000

Description

The Clerk of Commission is responsible for insuring that mail is processed for all departments at Macon – Bibb County. The mail services provides funding for the operating and contract expenditures of the mail room. The government saves money by utilizing pre-sort services for a majority of its out-going first-class mail at a reduced rate per mail piece.

2021 Goals

- Maintain and reduce trend spending of mail services



MailSort Building



Non-Departmental

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$0	\$0	\$0	\$0	\$0
Operating	\$411,773	\$678,851	\$462,000	\$706,500	\$561,500
Operating Equipment	\$0	\$0	\$0	\$0	\$0
Total	\$411,773	\$678,851	\$462,000	\$706,500	\$561,500

Description

Non-Departmental funds are used for expenses that come up during the year that do not fit into any particular department and are an obligation of the Consolidated Government.

Budget Highlights

Non-Departmental expenses are decreasing due to better identifying of costs and assigning them to the appropriate departments.

2021 Goals

- Maintain and reduce trend spending for this fund





Superior Court

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$1,059,050	\$1,113,292	\$1,150,795	\$1,260,115	\$1,152,380
Operating	\$431,482	\$397,345	\$404,633	\$424,869	\$398,633
Operating Equipment	\$19,110	\$16,271	\$29,200	\$9,200	\$19,200
Total	\$1,509,642	\$1,526,908	\$1,584,628	\$1,694,184	\$1,570,213

Mission

The Mission Statement of the Macon Judicial Circuit is to ensure adjudication of all cases and to improve public confidence in the Courts through accessibility, communication, and education.

Description

The Superior Court is the State of Georgia's trial court of general jurisdiction. The Constitution of the State of Georgia gives the Superior Court exclusive original jurisdiction, except when the defendant is a juvenile, in all felony cases as well as cases involving divorce, equity and title to land. The Superior Court also has exclusive jurisdiction in such matters as declaratory judgments, habeas corpus, mandamus, quo warranto, and prohibition. With the exception of certain juvenile and probate matters, the Superior Court also has concurrent jurisdiction with local limited jurisdiction trial courts such as the Magistrate/Civil Court, the Probate Court, the Juvenile Court, and the State Court.

The Macon-Bibb Superior Court is a part of the Macon Judicial Circuit. The Macon Judicial Circuit is comprised of Macon-Bibb, Crawford, and Peach Counties. There are presently five (5) Superior Court Judges and (3) active Senior Judge in the Circuit. All five sitting judges maintain their principal office in the Macon-Bibb County Courthouse.

Budget Highlights

- No Capital cases, saving the local government at least \$500,000 per case.

2020 Accomplishments

- Management of courts caseloads have been more effective and made easier in 2020 using the Accountability Courts which consist of Drug Court, Mental Health Court, Veterans Court, Parental Court, and Parenting Court.

2021 Goals

- Continue to diligently manage the cases on the docket.
- Reduce jail and prison overcrowding via the Accountability Courts.
- Access of teleconference and video hearings in each of our Superior Court courtrooms by use of Progressive Communications hardware, software, and installation.

Performance Measures

- A quantifiable indicator in achieving our objectives has been the use of Accountability Courts and the expertise of the Judges who have been able to provide an effective alternative to sentencing nonviolent offenders and reduce the state's prison population.
- As of October 2019, the Director of Accountability Courts, Jennifer Orenstein, has overseen the daily administrative operations of the Accountability Courts allowing the coordinators and case managers to work more efficiently and effectively on their cases.





Clerk of Superior Court

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$1,648,806	\$1,648,806	\$1,815,320	\$1,893,611	\$1,781,564
Operating	\$224,005	\$226,715	\$313,835	\$298,511	\$283,591
Operating Equipment	\$53,774	\$54,169	\$50,000	\$88,137	\$30,000
Total	\$1,926,585	\$1,929,690	\$2,179,155	\$2,280,259	\$2,095,155

Mission

To maintain accurate and complete records of all court proceedings and all other documents as required by law and to attend to the needs of the Court.

Description

The primary functions of the Clerk of Superior Court are to maintain accurate and complete records of all court proceedings and all other documents as required by law and to attend to the needs of the Court. The Clerk must issue and sign every summons, writ, execution, process, order, or other paper under authority of the Court and attach seals thereto when necessary. The Clerk shall be authorized to issue and sign, under authority of the Court, any order to show cause in any pending litigation and any other order in the nature of a rule nisi, where no injunctive or extraordinary relief is granted. The Clerk is required to keep the following dockets and books: a civil docket, a criminal docket, a general execution docket, a lis pendens docket, a docket file or series of files, books or series of books, microfilm or electronic data records for recording all deeds, liens or other documents concerning title to real property and an attachment docket. In addition, the Clerk must keep a book of final records concerning all civil and criminal cases, attesting deeds and other written instruments for registration, administering all oaths required by law or as necessary appertaining to the Office of Clerk of Superior Court.

The Clerk serves as the jury administrator for the Court, orienting the jurors on an almost-weekly basis, providing jury panels to courtrooms as needed, paying the jurors, and answering their inquiries. In addition, the clerk oversees the composition of the Jury Box.

The Clerk issues Court process in the form of bench warrants, executions on judgments, abstracts, attachments, garnishments and subpoenas.

Another of the Clerk’s most visible functions is to keep records pertaining to all real estate in Bibb County, including warranty deeds, security deeds, liens, and cancellations of security deeds and liens.

Financial records are an important element of court cases. The Clerk administers funds paid into the Court for judgments, interpleaders, fines, restitution, court ordered attorney fees, and child support.

The Clerk is required to keep all books, papers, dockets and records belonging to the office with care and security and to keep the papers filed, arranged, numbered and labeled, so as to be of easy reference.

Another highly visible function of the Clerk’s office is that of Court Receiver. The Court Receiver Unit receives and disburses over \$2.8 million annually in child support, fines, and restitution payments.

The Georgia Legislature has placed with the Superior Court Clerks the duty of overseeing the Board of Equalization, beginning January 1, 2011.



2020 Accomplishments

- The Clerk's office has managed to continue to operate under extreme circumstances including a reduced budget and staff shortage in the face of a global pandemic. Fortunately, due to foresight in previous years a number of functions were either already being done electronically or could be done electronically when the emergency orders put social distancing policies in place.
- Updated Continuity of Operations Plan.
- Successfully implemented E-Recording of Real Estate deeds and land records.
- Completed Phase I of "The Slave Record Project".
- Invited by University of Georgia to present "The Slave Record Project" at the Georgia Humanities Symposium which was sponsored by the Mellon Foundation.
- Invited to present "The Slavery Record Project" at the Superior Court Clerk's Conference, and by the Dean of Mercer's College of Liberal Arts to the College of Liberal Arts Alumni Board.
- Designed and managed the implementation of new case management and accounting software for the Court Receiver's Office and began transition off of the mainframe.
- Implemented automated accounting for the Clerk's Office accounts.
- Completion of Phase III of the E-Filing program and the successful go-live of electronic case filing by accepting transcripts and designated criminal filings.
- Implement mandatory electronic filing of UCC'S.
- Streamlined the real estate recording processes to reduce turnaround time.
- Transformed forms for pro se litigants into fillable PDF's and made them available on the website.
- Successfully began Phase II of Criminal E-Filing
- Successfully implemented mandatory Civil E-Filing
- Criminal Division has 100% pass rate in GCIC training and certification.
- Held free Notary training seminars for citizens who are either currently notaries or desire to become notaries.
- Instituted a formal internship program in which students from Mercer University, Central Georgia Technical College and Middle Georgia State College participated.
- Increased community outreach programs to bring awareness to important issues including but not limited to prostate cancer, domestic violence, and homelessness to ensure that the Bibb County Superior Court Clerk's Office is an integral community partner in Macon-Bibb County.
- Began the process of creating telework solutions and obtaining the necessary equipment and devices to implement.
- Bibb Superior Court Clerk was elected as The Chair of the Superior Court Clerk's Third Judicial District and the Third Judicial District Clerk of the Year.

2021 Goals

- To provide adequate staffing to keep all public records current, while keeping individual workloads to a reasonable level.
- To complete the historic document project, by scanning deeds from 1950-1990, making those documents available online for the citizens of Bibb.
- To seek grants and other funding for the better storage and preservation of fragile historic documents.
- To complete the transition of the Clerk's Office and Court Receiver's Office off the mainframe.



District Attorney

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$2,862,450	\$2,731,110	\$2,743,171	\$2,822,335	\$2,659,894
Operating	\$448,576	\$629,812	\$730,060	\$733,100	\$515,626
Operating Equipment	\$3,314	\$0	\$5,000	\$5,000	\$13,781
Total	\$3,314,340	\$3,360,922	\$3,478,231	\$3,560,435	\$3,189,301

Mission

The District Attorney’s mission is to protect the community by prosecuting violent, dangerous offenders who are endangering the lives and safety of Macon-Bibb citizens. The District Attorney represents the people in all appeals, legal motions and special proceedings related to the prosecution of criminals in Macon-Bibb County.

Description

The District Attorney represents the citizens of the State of Georgia in criminal cases, beginning at the Grand Jury indictment level and throughout trial and appeal. The duties and functions of the District Attorney and his staff include the prosecution of all felony cases in Superior Court, including jury trials, non-jury trials, pleas of guilty and pre-trial matters, such as motions and bonds; advise and consult with state, federal and local law enforcement agencies concerning legal and constitutional issues on investigations of criminal activity; prosecution of felony and misdemeanor cases in Juvenile Court; preparation of appellate briefs and oral arguments in the Georgia Court of Appeals and the Supreme Court of Georgia; and the prosecution of probation violations.

2020 Accomplishments

- There have been significant prosecutions and convictions for the numerous homicides, gang crimes and armed robberies which continue to plague Macon-Bibb County. Our experienced prosecutors have achieved an excellent record of success in these cases. We obtained 16 guilty convictions in murder cases between July 1, 2019 and March 23, 2020.
- Sex crimes continue to be a primary focus of the District Attorney’s Office. We have maintained an aggressive policy to give these cases high priority. Prosecutors have achieved an excellent record of success in these cases as well. We obtained 14 guilty convictions in felony sex cases between July 1, 2019 and March 23, 2020.
- We continue to aggressively prosecute elder abuse and white-collar crime cases.
- Juvenile crime remains a serious problem in Macon-Bibb County and we have continued to maintain a heavy Juvenile Court caseload. During the 2018-2019 school year, the Macon-Bibb County School-Justice Partnership served 207 middle and high school students. Of them, only 10 reoffended during the school year. Prior to schools closing for COVID-19, we were on track to serve more than 400 students in the 2019-2020 school year. Note: Experts have said a school-justice partnership is the bedrock of juvenile justice reform. Macon-Bibb County’s partnership is one of five in the state based on a proven model that has shown success in raising graduation rates and reducing juvenile crime.
- We continue to have an excellent record of success with our accountability courts (Drug, Mental Health, Veterans).
- Our Victim-Witness Assistance Program provided 30,124 services to 4,160 crime victims in calendar year 2019, helping them navigate the judicial system and provide support and notification of when court proceedings are set to occur.
- In FY19, our office hosted or participated in multiple Record Restriction events where qualifying individuals received assistance in restricting their criminal records, making them eligible for job and education opportunities previously out of reach. These events also included resource fairs where multiple agencies (DFCS, Georgia Pardons and Paroles, Macon Vet Center, etc.) were gathered to provide other services to participants.



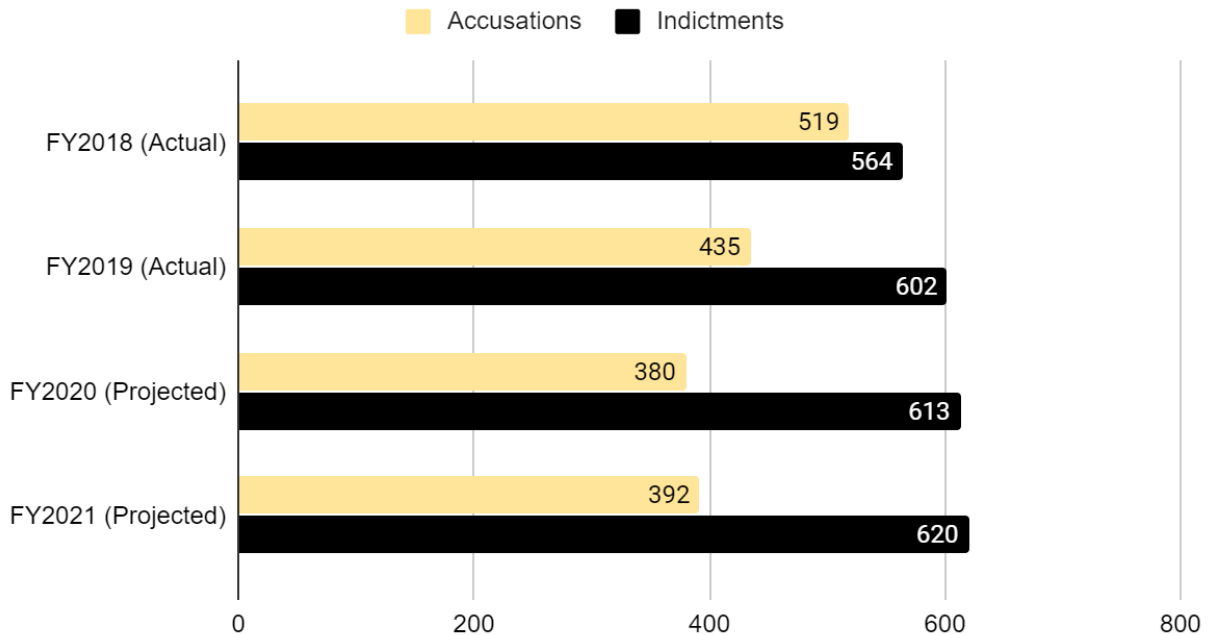
- We launched a new website in In FY19 offering information about victim services, juvenile justice reform, court calendars and other services available to the community.

2021 Goals

- To protect this community by prosecuting violent, dangerous offenders who are endangering the lives and safety of Macon-Bibb County citizens.
- To represent the people in all appeals, legal motions, and special proceedings relating to the prosecution of criminals in Macon-Bibb County
- To vigorously prosecute crimes involving gang violence, organized crime, narcotics and racketeering.
- To serve the needs for crime victims and their families, especially where someone has been murdered.
- To vigorously prosecute and bring to justice those who abuse women, children and the elderly.
- To investigate and prosecute public servants, and others who violate the public trust and public integrity.
- To serve law enforcement officers by assisting them and enabling them to better serve and protect the community.
- To represent the citizens of Macon-Bibb County with fairness, integrity, professionalism and honor.
- To further implement Juvenile Justice reform by forming a FAST (Finding Alternatives for Safety and Treatment) Panel to screen all juvenile arrests and recommend alternatives to detention where appropriate.

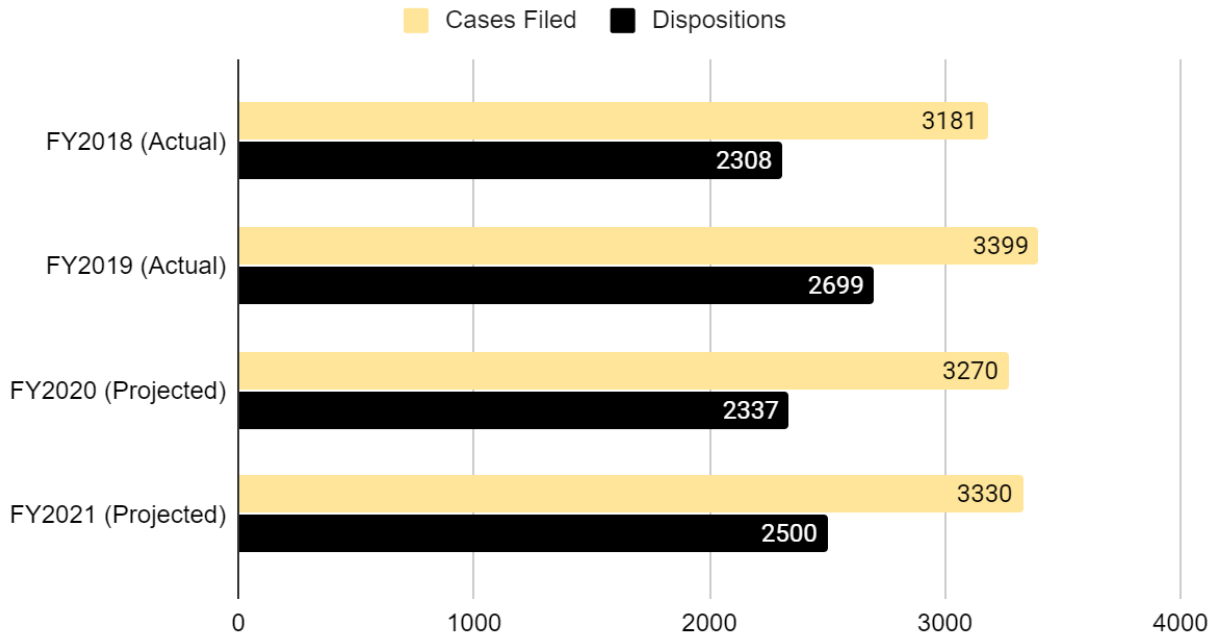
District Attorney’s Office Performance Measures

Accusations and Indictments

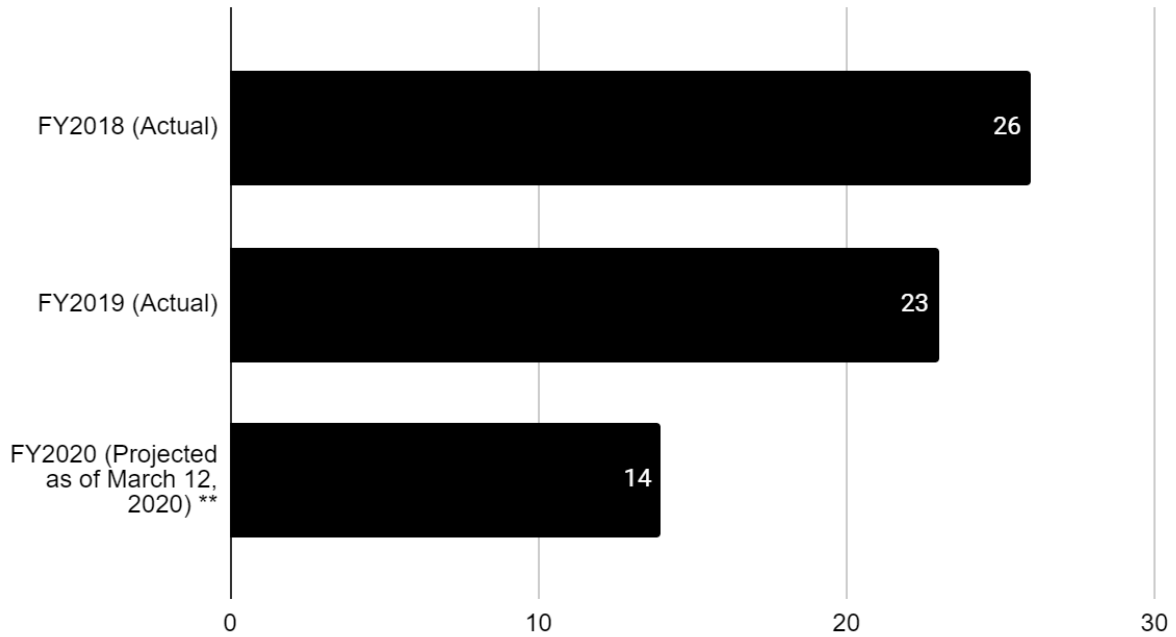




Cases Filed and Dispositions



Homicides





State Court

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$932,654	\$893,431	\$975,846	\$985,970	\$944,414
Operating	\$229,647	\$250,977	\$246,022	\$246,600	\$253,457
Operating Equipment	\$5,323	\$6,709	\$20,140	\$20,140	\$20,140
Total	\$1,167,625	\$1,151,117	\$1,242,008	\$1,252,710	\$1,218,011

Mission

To serve justice for all and treat all persons with integrity, fairness, and respect.

Description

The State Court is a court of record having unlimited civil jurisdiction, except in those actions in which exclusive jurisdiction is vested in other courts. State Court has jurisdiction over all criminal misdemeanor cases and ordinance violations. It also serves as an Appellate Court for the Magistrate Court.

Budget Highlights

The State Court of Bibb County is a court of record having unlimited civil jurisdiction, except in those actions in which exclusive jurisdiction is vested in other courts. The State Court has jurisdiction over criminal misdemeanor cases and ordinance violations. It also serves as an Appellate Court for the Magistrate Court. The State Court currently employs two full-time Court Specialists, three full-time Deputy Clerks, two part-time Deputy Clerks, one part-time Receptionist along with a Clerk of Court and Chief Deputy Clerk of Court.

2020 Accomplishments

- We continue to efficiently handle all civil and criminal cases filed in the State Court of Bibb County.
- At the end of FY 2019, the State Court will have held 13 weeks of jury terms. We combined criminal and civil trial terms. This enables our court to expeditiously handle and dispose of more cases as well as to utilize resources and the time of our citizens summoned for jury service more efficiently.
- We hold court at the Bibb Law Enforcement Center every Tuesday and at the courthouse every Friday to see defendants unable to make bond.
- Beginning in 2019, Self-Represented Non-Jury trial were held once per month in one courtroom, usually on a Thursday, while Probation Rule Hearings and Report Backs were held in another courtroom that same day allowing the disposal of cases quicker and also decreased the size of the number of cases to be heard on Fridays.
- Approximately, 1,489 Civil Complaints will have been filed and 1,211 cases will have been disposed and closed.
- Approximately, 4,312 Criminal cases will have been filed and 3,891 will have been disposed and closed.
- By the end of 2020, State Court Judges’ and State Court Clerk’s Training will have been completed to obtain mandated continued education credits.
- Due to a data breach on July 1, 2019, the Tax Refund Intercept Program (TRIP) has been suspended. In their attempts to restore the program, the Administrative Office of the Courts (AOC) is searching for a way to streamline the court’s processes and at the same time provide a more effective procedure to aid us in our data entry efforts.
- In November, 2018, State Court of Bibb County went live with e-filing using “PeachCourt” provided by GreenCourt. “PeachCourt” is very user friendly and is used by over 160+ other courts throughout the State of Georgia.
- We continue our efforts to complete a transition from the 30+ year old Mainframe case management system to eCourt, our court case management system provided by Journal Technologies, Inc. We continue

2021 Annual Budget General Fund Expenditures



to work with members of our implementation team to solidify configuration of basic functions of the system and move forward with much needed interfaces. With the interfaces provided between our case management system and PeachCourt and the case management system with the State Court Probation supervision system “Caseload Pro”, the duplication of entering information from one system into a separate system will no longer be necessary. We have been informed testing of the interface between eCourt and PeachCourt could begin as early as late March to early April 2020.

2021 Goals

- One of our highest priorities in State Court while dealing with the legal needs of our community is to conserve our county’s resources as much as possible.
- We will maintain the State Court’s longstanding reputation of remaining courteous and respectful when dealing with all citizens and providing excellent customer service.
- We will continue to competently maintain court records and timely destroy records according to the law.
- We will continue the efficient handling of civil and criminal trials as well as all other court proceedings in State Court.

Performance Measures

Case Filings	FY2019 Actual	FY 2020 Projected	FY 2021 Projected
Civil Case Filings	1,252	TBD 1,489	1,500
Civil Cases Disposed	1,173	TBD 1,211	1,200
Criminal Case Filings	4,072	TBD 4,312	4,200
Criminal Cases Disposed	3,883	TBD 3,891	3,900
Cases Nolle Prossed	458	TBD 418	450

Fees & Costs Collected	FY 2019 Actual	FY 2020 Projected	FY 2021 Projected
Civil Costs & Fees	\$319,386.20	Estimated \$371,948.63	Estimated \$370,950.00
Criminal Fines & Fees	\$835,758.02	Estimated \$720,943.04	Estimated \$720,900.00
Total Funds Disbursed	\$1,155,144.22	Estimated \$1,092,891.67	Estimated \$1,091,850.00





State Court Probation

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$904,006	\$866,993	\$949,200	\$966,078	\$875,062
Operating	\$50,692	\$54,670	\$44,634	\$54,159	\$45,075
Operating Equipment	\$22,706	\$17,457	\$26,994	\$19,444	\$22,000
Total	\$977,405	\$939,120	\$1,020,828	\$1,039,681	\$942,137

Mission

The mission of the Probation Office for the State Court of Bibb County is to enforce the sentences and orders imposed by the Court in criminal cases in a competent, efficient manner. The Probation Office will adhere to the highest standards and best practices in the industry as to professionalism, quality assurance, and case management. By relying on staff members who are highly qualified, trained, and dedicated, the Probation Office will deliver exemplary service to the Court and the community.

Description

The State Court Probation Office is a division of the State Court of Bibb County under the direct supervision of the State Court Judge. It is the function of this office to see that all criminal sentences issued by the Judge are enforced and that all defendants given probation for criminal violations follow the rules of probation as established by the Court and State law. The State Court Probation Office is responsible for the collection of all money paid into the Court for fines in criminal and traffic cases. Criminal cases include both probation and non-probation cases.

2020 Accomplishments

- Awarded a perfect audit from the Department of Community Supervision.
- Ongoing participation in the Domestic Violence SCF Program per Federal Grant rules and regulations.
- Continued case file reviews to ensure the quality of case management for all cases supervised by this office.
- Continued supervision of all defendants sentenced to misdemeanor probation in State Court, Municipal Court, and Superior Court. Provided Pre-Trial supervision services to the above-mentioned courts.
- Continued collection of fines, surcharges, and fees imposed on defendants in probation and non-probation cases.
- The office collected \$902,404.45 in court fines and state surcharges, \$423,461.43 in supervision fees, and \$45,153.59 in restitution for CY 2019.
- An average of 1000 hours of community service work was completed each week by probationers during CY 2019 at no cost to the government.
- This office supervised approximately 3500 offenders at any given time throughout 2019.

2021 Goals

- Continue to work with Superior Court Accountability Courts as needed.
- Add and train staff as the need arises.
- Continue to follow advancements in technology and use that knowledge to enhance the supervision of misdemeanor offenders.
- Continue to provide quality, relevant training to staff to meet the ongoing requirements of the State legislature and Department of Community Supervision.
- Add a Training Officer to ensure quality training is received by all staff.
- Offer Statewide training.
- Offer online, phone, and drop box payment capability.



State Court Solicitor General

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$974,143	\$990,889	\$995,717	\$1,020,215	\$936,476
Operating	\$37,841	\$35,514	\$46,972	\$40,151	\$38,879
Operating Equipment	\$2,332	\$3,393	\$18,861	\$19,832	\$15,825
Total	\$1,014,316	\$1,029,797	\$1,061,550	\$1,080,198	\$991,180

Mission

The Bibb County Solicitor-General’s Office strives to prosecute all misdemeanor cases in Macon-Bibb County in a fair and efficient manner while seeking to do justice in every case.

Description

The Office of Solicitor-General is primarily responsible for the prosecution of all criminal misdemeanor offenses prosecuted in the State Court and Municipal Court. These cases arrive from several law enforcement agencies, courts and other offices including the Bibb Sheriff’s Department, Macon Police Department, Mercer Police Department, Central Georgia Technical College Police, Macon State Police, Georgia State Patrol, Georgia Department of Natural Resources, Lake Tobesofkee Patrol, District Attorney’s Office, Department of Transportation and Bibb County Animal Control. The office endeavors to protect victims of misdemeanor crimes, aid law enforcement, and seek equal justice.

Budget Highlights

In keeping with historic trends, 96% of the SG’s Operating Budget is personnel costs. The members of my staff have not had a step increase or cost of living adjustment since the COLA in 2015. The bulk of my employees saw little to no increase in pay when we went to the pay scale in FY14. I am requesting a step increase for certain employees who have more seniority in the office. As I have stated for 6 years now, I need another investigator to meet my current workload. The increases in the Books and periodicals line item are due to unavoidable contract price increases for necessary resources. FY2021 will be the second year of the post-implementation contract with eCourt. The Capital outlay for this year is dependent on the addition of a second Investigator.

FY 2020 Accomplishments

Once again, the Solicitor-General’s Office prosecuted cases in both State Court and Municipal Court. We filed 6745 new cases in State Court. Our office handles a large variety of misdemeanor cases.

- Worked with the State Court Clerk’s Office, Probation and the Judges to complete the implementation of eCourt.
- Probably our largest accomplishment this year involves the planning and implementation of our SCF Family Violence Court. This project has been year in the making. We received a VAWA grant for an additional Victim Witness Assistant specifically assigned to the FV Court in January 2018. That was leveraged to secure a 3 year, \$595,000 grant to start the Family Violence Court itself. We are the pilot project for the nation using the Swift Certain and Fair method of probation applied to a Domestic Violence caseload. We assigned our first cases to that court beginning January 2020 and are very excited to see our results. The overarching goal is to reduce Domestic Violence recidivism by addressing the underlying issues and co-occurring disorders and stopping the problems at their roots. The VAWA Victim-Witness Assistant keeps in close contact with the victims after sentencing to monitor any problems, flare-ups, or successes.
- After two years of implementing the School Bus Stop Arm camera project in conjunction with BSO, and the Board of Education, all parties mutually decided to end the program as profits were never shared with



Macon Bibb County and the BSO and SG's Office determined our cost of continuing the program far outweighed any benefit we could get.

- The eCourt case management software is fully implemented in State Court, Municipal Court and Civil and Magistrate Courts. This greatly increases inter-departmental cooperation as well as efficiency.
 - Exercised sound discretion in performance of duties using the highest standards of professional conduct.
 - Timely review, investigation, and arraignment of cases.
 - Speedy resolution of cases with particular emphasis on jury and non-jury trials.
 - Assign cases in need of additional investigation to Investigator.
 - Earlier service of witness subpoenas by Investigator.
 - Clear the evidence locker of confiscated weapons and other contraband, as needed.
 - Purge old files, including bench warrants and dismissed matters, as needed.
 - Continue to significantly avoid a new backlog and reduce the older backlog of DUI cases through the timely and effective prosecution of DUI cases.
-
- **Victim Witness Team Accomplishments:** The Solicitor-General's Victim Witness team consists of a Victim-Witness Coordinator and 3 Victim Witness Advocates who are solely funded by Federal grants with matching funds coming through existing personnel, volunteer hours and 5% money.
 - Met all Victim Notification requirements. Increased our efficiency of Grant Reporting. Increased the number of Victim Advocates to 4 through securing an additional VAWA grant. We secured 2 grants to start of Domestic Violence Court. We added a post-adjudication victim-witness advocate to our existing advocate team under the VAWA grant. This brings out total number of advocates to 4 and enables us to further increase services to victims.
 - We are in our first year of implementation of a 3-year, \$600,000 grant from the OJP to operate our Domestic Violence Court. This joint project is spearheaded by Judge Hanson and involves the Solicitor-General, State Court Probation, Local Mental Health providers and cooperation of the U.S. Attorney's Office. This program will increase the accountability of Domestic Violence defendants while working to prevent recidivism. It will also better serve victims of domestic violence by better involving them in the post-adjudication phase.
 - We added a vehicle (SUV with 3rd row seating), to be able to transport victims and witnesses for our Victim Witness Program. The vehicle is equipped with brand new, car seats donated from the Department of Health and Human Services for properly transporting children who accompany victims to local Crisis Line and Safe House for assistance with Protection Orders, safety planning and shelter, Utility Assistance agencies and other community resources for victims. The vehicle also used transport victims to meetings with prosecutors, court hearings, any law enforcement interviews or other legal appointments as deemed. Having victim transport increases the number of Community Awareness trainings, parenting classes or additional events to help empower victims in an effort to gain freedom from further violence. Using the vehicle for advocates and coordinator's travel destination trainings, also helps to cut down on paying a lot of mileage to the employee. Having a vehicle has filled a vital gap in victim services.
 - The Victim Witness Program partners with local churches to provide a yearly symposium/forum in a collaborative effort to educate the public on the many facets of violence, by providing valuable and pertinent information, speakers, victim impact stories and resources on how to work better as a community to help lessen more cases of violence and deaths.
 - We also partner with a local sorority group who donates 20 emergency kits to our Victim Witness Program, items from their "Shoe Box Project" around December. Each beautifully wrapped box may include: hoods, gloves, wipes, toiletries, lotions, feminine needs, and baby items as needed to be given to victims in need. We also partner with Book 'em who donates age appropriate books for children who accompany victims and are in our waiting room before or during court hearings or victim service meetings. Each child is allowed to take a book home with them. The VWAP partners with a local agency who hosts a formal ball, every year, in order to honor survivors of DV and commemorate the lives of those killed by an intimate partner.

2021 Annual Budget General Fund Expenditures



2021 Goals

- Continue to Implement Domestic Violence Court. We started full operation of the Domestic Violence Court as of January 2020. We remain excited about the project and hope it will further our goal of reducing recidivism in domestic violence cases. This also allows us to better serve our victims by increasing their awareness and involvement in the post-adjudication phase of domestic violence prosecution and supervision. This will help to enhance defendant accountability and work to reduce recidivism.
- Continue to improve and enhance victim services.
- Continue to keep well-trained and experienced Assistant SGs to efficiently prosecute the high-volume misdemeanor caseload of Macon-Bibb County.
- Work to further streamline prosecution in Municipal Court.

Performance Measures

	FY 2017 <u>Actual</u>	FY 2018 <u>Actual</u>	FY 2019 <u>Actual</u>	FY 2020 <u>Projected</u>
Criminal Filings Solicitor Caseload	3632	3904	4072	4312
Criminal Cases Disposed	3932	3905	3883	3891
Witness Subpoenas Served	2382	2071	1817	1800
Municipal Court Tickets	??	??	??	??
State Court Tickets	200	2	0	0
		(all minor tickets in MC)		
State Court Accusations	2719	3072	3876	4312
Municipal Court Accusations	607	459	460	450?
Criminal Cases Disposed (Municipal)	??	??	??	??
(State)	3505	3697	3847	3891

(Decrease from FY16-FY17 because we changed to multi-count accusations in FY17)

2021 Annual Budget General Fund Expenditures



	<u>CY17</u>	<u>CY18</u>	<u>CY19</u>	<u>CY20</u>
Criminal Referred Charge Count	7234	6384	6745	6700

Municipal Court Breakdown FY2016 These are the last Municipal Court Numbers I have been given.

Category	Category Name	Total	Open	Closed
1	Drugs / Marijuana (less than one ounce)	134	56	78
2	Misdemeanors (Not otherwise listed)	3032	1593	1439
3	Ordinances -incl Property Mngt/Environ, Business Lic, Animal Ctr	334	99	235
4	Serious Traffic (includes DUI)	4	0	4
5	Traffic (not DUI)	10541	3014	7527
6	Violation not in List Provided	401	127	274



Magistrate Court

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$429,710	\$442,560	\$438,862	\$445,443	\$404,017
Operating	\$10,369	\$17,578	\$18,795	\$16,695	\$16,455
Operating Equipment	\$0	\$260	\$17,650	\$19,750	\$17,650
Total	\$440,079	\$460,398	\$475,307	\$481,888	\$438,122

Mission

To apply the law to resolve disputes and controversies, to protect the rights of citizens and to stay informed and up to date on the Civil & Criminal Laws to better serve the community and Law Enforcement Departments which we serve.

Description

The Criminal Warrant Division issues Criminal Arrest Warrants, Good Behavior Warrants, Fugitive Warrants, and Search Warrants for the Bibb County Sheriff’s Office, Navicent Health Police, Bibb County Board of Education Police, Georgia Bureau of Investigation, Georgia State Patrol, and other law enforcement offices in Bibb County and surrounding counties. Interviews are conducted with individual officers in office to determine probable cause for Arrest &/or Search Warrants. Warrants are given a docket number and entered in docket book, signed, copied (x3) with original warrant being sent to appropriate office for an arrest to be made, (Search Warrants are entered into the computer at the time of signing and after being executed and returned given docket number and logged into Docket Book). First Appearance Hearings & Commitment Hearings are held at the Bibb County Law Enforcement Center six days a week. First Appearance Hearings may also be held in Magistrate’s Office during business hours to accommodate officers. Magistrate Judges are on call after hour to sign Arrest and/or Search Warrants for officers. The Deposit Account Fraud Division accepts and processes bad check citations from the merchants and public of Bibb County. Magistrates conduct Weddings Ceremonies in office on a daily basis.

Budget Highlights

- There are 6 full-time employees in this division
- We have a new Associate Judge, Civil & Magistrate Court

2020 Accomplishments

- Our office Assistant has obtained her Notary Status
- Steps have been taken to upgrade the status of our office assistants to Legal Assistant
- E-court input is running well and has greatly improved our access ability, in a timely manner, to information on inmates.
- There is still a great need at this time for the use of the Criminal Arrest/Search Warrant Docket Books
- We’ve experienced having 1st Appearance Hearing via media using our tablets purchased last year, Thanks to our budget last year.

2021 Goals

- To continue to study the Criminal and Civil Laws and stay updated of any changes.
- To serve the public and Law Enforcement Officers as efficiently as possible
- To continue to conduct all hearings in a judicial and professional manner.
- To continue to hold timely bond hearings in order to assist in relieving overcrowding at the Law Enforcement Center.
- To run our office as efficiently as possible
- To move toward the ability to Skype w/Officers in obtaining and signing warrants

2021 Annual Budget General Fund Expenditures



- To put in place the full ability to have 1st Appearance Hearing via media
- To have e-court in its full capacity which will eliminate the need for Docket Books in that warrant numbers would be automatically created through the system.

Performance Measures

	FY 2018	FY 2019	FY2019	FY2020
	ACTUAL	PROJECTED	ACTUAL	PROJECTED
CRIMINAL WARRANTS ISSUED	7,030	7,300	6,524	7,300
GOOD BEHAVIOR WARRANTS	0	0	0	0
SEARCH WARRANTS	568	600	531	600
1ST APPEARANCE HEARING	5,891	6,000	6,390	6,000
COMMITMENT HEARING	821	900	1,035	1,000
PRE-WARRANT HEARING	0	0	0	0



Civil Court Administration

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$912,219	\$914,079	\$948,758	\$965,868	\$923,079
Operating	\$25,357	\$32,157	\$49,582	\$68,820	\$67,613
Operating Equipment	\$2,264	\$7,881	\$2,439	\$3,119	\$3,119
Total	\$939,840	\$954,117	\$1,000,779	\$1,037,807	\$993,811

Mission

To apply the law to specific controversies, to resolve disputes between individuals, legal entities and government units, and to protect the rights of citizens and to stay informed and up to date on the civil Laws to better enable our court to apply these laws to the best of our ability in order to serve our community.

Description

Civil Court Administration consists of Judge and Clerk’s Office of the Bibb County Civil & Magistrate Court. These offices conduct general oversight over all divisions of the court including the Magistrate Court and the Civil/Magistrate Sheriff’s Office. Civil Court conducts hearing and jury trials and manage the filing and docketing of civil suits, garnishments dispossessories, foreclosure, judgments and writs for dispossessories and foreclosures, abandoned motor vehicle liens, judgments by default, posting, of hearing (jury and on-jury), pleadings, (answers on complaints and garnishment), motions, interrogatories, traverses and bookkeeping (disbursing funds to plaintiffs, defendants, finance department and other judicial agencies) and typing fifa’s. The Civil Court Administration also maintains records on all funds paid into the court for all divisions. This division also includes the scheduling and mailing out of hearing notices and jury summons for Civil Court Jury Trials.

Budget Highlights

Full staffed with (15) full-time employees in this division
 Increase in monies collected & funds disbursed to Macon-Bibb Finance

2020 Accomplishments

- Updated the Magistrate Court website for customer convenience
- Provided access to the E-Court System for customers to use office
- Generated more revenue

2021 Goals

- Convert all forms to fillable pdf, which allow a reduction in cost
- Install a computer in the lobby for customers to use to enter complaints, dispossessories, garnishments, etc.

2021 Annual Budget General Fund Expenditures



Performance Measures

<u>Performance Measurements</u>	2018	2019	2020	2021
<u>Case Metrics</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	<u>Projected</u>
Total New Cases Filed	10,641	10,885	10,900	10,905
Claims Filed	3,241	3,574	3,450	3,475
Garnishments Filed	967	830	900	925
Garnishments Answered	2,219	2,079	2,100	2,204
Disbursements Processed	1,153	878	925	2,105
Dispossessories Filed	6,049	6,208	6,300	6,310
Foreclosures Filed	351	273	250	255
Dispossessory & Foreclosure Judgments & Writs	2,471	2,401	2,450	2,560
Evictions	1,016	866	900	905
Fi Fa's Issued	710	532	600	605
Pleadings Filed	3,071	3,127	3,200	3,210
Abandoned Motor Vehicle Liens	1,023	814	875	900
Online Filings	1,564	1,775	1,800	1,810
Subpoenas Issued	97	57	60	62



Civil Court Sheriff

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$382,939	\$399,190	\$410,429	\$419,233	\$391,244
Operating	\$70,523	\$64,345	\$88,600	\$90,100	\$99,300
Operating Equipment	\$13,769	\$4,121	\$6,000	\$4,500	\$6,000
Total	\$467,231	\$467,656	\$505,029	\$513,833	\$496,544

Mission

To apply the law to specific controversies; to resolve disputes between individuals, legal entities and government units, and to protect the rights of citizens and to stay informed and up to date with the current Civil and Criminal Laws governing those petitioning our court as well as those affected by the enforcement of such Laws. It is our desire to assure the citizens of Macon-Bibb County that these laws are applied to best of our ability in order to better serve this community.

Description

The Civil and Magistrate Court Sheriff’s Office serves Civil Processes, Good Behavior Warrants, Bad Check Citations and Arrest Warrants. In addition, this office is responsible for execution of Levies, Foreclosures, Evictions, Public Sales and Auctions.

Budget Highlights

- Received prior approval for 2020 Dodge Durango (New Vehicle) currently contracted to Don Jackson Dodge Jeep Union City, Ga.
- Reduced last year’s original budget by 20% as requested by Budget Officials while managing to function with fewer budget overages.

2020 Accomplishments

- Officers retained State Mandated Certification Standards by attending a minimum 20 hours training.
- Office Deputy implemented use of the “E-Court” software system to increase process efficiency.
- All Officers met Weapons Qualification Standards at Bibb Sheriff’s Firing Range.

2021 Goals

- To achieve a minimum 90% collection rate on FiFa’s
- To continue to explore more efficient means of performing our task of carrying out the court ordered demands of Bibb County’s Civil and Magistrate Courts.

2021 Annual Budget General Fund Expenditures



To recover loss of service due to COVID-19 dilemma and continue to deliver positive results in distribution of court ordered documents.

Performance Measures

<u>Performance Measurements</u>	2018	2019	2020	2021
<u>Monies Collected</u>	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	<u>Projected</u>
Civil Costs	\$1,202,151	1,207,451	\$1,209,497	1,212,406
Criminal Fees	0	0	0	0
Citation Fines and Fees	1,380	1,613	1,637	1,652
Total Funds Disbursed	\$1,203,531	1,209,034	\$1,211,134	\$1,214,058

	<i>FY2020</i>	<i>FY2021 Projected</i>
<u>Complaints:</u>	4540	5000
<u>Dispossessory:</u>	10,048	10,260
<u>Foreclosures:</u>	1,120	1,400
<u>Evictions:</u>	2,480	3,100
<u>Acknowledgements:</u>	3,676	4,200
<u>Garnishments:</u>	4,162	5,038
<u>Citations:</u>	3,213	4,514
<u>FiFa's:</u>	472	585
<u>Levies:</u>	8	65



Probate Court

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$814,870	\$758,675	\$782,342	\$794,033	\$750,147
Operating	\$143,335	\$134,387	\$146,357	\$156,146	\$139,392
Operating Equipment	\$1,249	\$1,189	\$1,000	\$0	\$3,965
Total	\$959,454	\$894,251	\$929,699	\$950,179	\$893,504

Mission

The Probate Court of Bibb County will serve the citizens in an effective, efficient, impartial and professional manner to perform the duties assigned to it under the Constitution and laws of Georgia.

Description

The Macon-Bibb County Probate Court is an Article 6 Court with expanded jurisdiction in certain proceedings, concurrent with the superior courts. The Court has exclusive jurisdiction over the probate and administration of wills and estates, and general jurisdiction over a variety of other legal matters including marriage licenses, gun permits, mental health guardianships and conservatorships and provides supervision and auditing of conservators of minors and adults. The Probate Judge is one of Macon-Bibb’s four Constitutional Officers and serves a four-year term once elected.

Budget Highlights

The Probate Court general operating budget remains stable and relatively unchanged with the exception of purchases necessary in small equipment and computers. The Covid emergency brought to light the need to have updated laptops and portable technology. The decision to pull out of the Journal Technology project was a savings overall and has been a wise decision both for our productivity and fiscally. Staffing is stable with no anticipated changes expected in the coming year. We continue to see an increase in guardianships and conservatorship and in the mental health area; however, our partnership with Navicent and Coliseum has helped to keep some of the ancillary cost down for the county.

2020 Accomplishments

- All staff positions are filled, and training and cross training staff is ongoing. We are sending some employees to specialized training for additional Microsoft training and leadership.
- Customer services continues to be a top priority and we continue to receive outstanding compliments on staff interaction with the public and legal community.
- Case management. We have completed conversion to a web-based case management system that has transitioned with very little problem. All employees have completed training and are proficient in the case management system. The change to Criminal Justice Technology systems saved the government well over \$20,000 from the cost associated with the contract cancelled with Journal Technology.
- Currently serving on the Executive Committee of the Council of Probate Court Judges and as a representative on the State Court Reporting Committee and Judicial Council Long Range Strategic Plan Committee.
- Serving by appointment of the Chief Justice of the Supreme Court on the Georgia Behavioral Health and Innovation Commission and serve as vice chair of the involuntary commitment hearing.
- Successfully completed GCIC audit.
- Continue to process cases, hearings and other matters in a prompt and efficient manner.
- Work to improve mental health access by coordinating stakeholders to assist in obtaining services.
- Implemented online registration for license applications.

2021 Annual Budget General Fund Expenditures



- Implemented public access computers with full online access to docket and some case files.
- Working with the Superior Court of Bibb County in the project to digitize slave records from wills, estates, and inventory records.

2021 Goals

- Continue to work toward having all Probate records (that are not confidential or sealed) available online.
- Continue to work with Navicent/MedLaw and the Georgia Justice Project to assist self- represented parties in the Probate Court.
- Train staff on use of video conferencing technology and complete access for future use.
- Coordinate and establish method for use of Court in monitoring mandated outpatient treatment for mentally ill.
- Create and establish group classroom learning for conservators who are required to file accountings and returns.

Performance Measures

<u>Performance Measurements</u>	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Projected</u>	<u>2021 Projected</u>
Decedent Estate: Probate/Administration	574	593	593	593
Guardianship: Minor and Incapacitated Adult	85	103	110	110
Misc. Estate/Guardianship Proceedings	1019	1136	1136	1136
Mental Health/OTA-Invol. Trmt	73	91	91	91
Marriage Licenses Issued	1258	1190	1190	1190
Firearms Licenses Issued	2702	2857	2857	2857
Probate Case Load	5711	5970	5977	5977
Court Operations-Court Cost Collected	430,442	435,128	438,040	438,040
Miscellaneous Fees-Designated Funds	78,985	73,755	75,855	75,855



Juvenile Court

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$1,007,996	\$997,865	\$1,001,866	\$1,033,948	\$976,077
Operating	\$198,548	\$187,855	\$245,208	\$236,631	\$239,800
Operating Equipment	\$1,399	\$1,850	\$5,000	\$14,000	\$5,000
Total	\$1,207,943	\$1,187,570	\$1,252,074	\$1,284,579	\$1,220,877

Mission

Mission of the Juvenile Court of Macon-Bibb County: To promote a juvenile justice system that will protect the community, impose accountability for violations of the law, while providing the supervision, treatment, and rehabilitation to meet the needs and best interests of the child.

Description

The Juvenile Court of Macon-Bibb County is authorized by Chapter 11 of Title 15 of the Official Code of Georgia. Jurisdiction includes delinquency, unruliness, dependency, traffic offenses, custody, and guardianship cases, with the court always seeking the “best interests of the child.” In all of these categories, except deprivation and unruly, jurisdiction ends at age 17. The Juvenile Court houses two judges as well as administrative and clerical support. This court also is responsible for Peach and Crawford Counties’ juvenile matters four days a month for trials, hearings, and some

Budget Highlights

The Juvenile Court of Bibb County received a fifth year of funding from the Criminal Justice Coordinating Council during FY20 in the amount of \$393,955.00. The Juvenile Justice Incentive Grant Program served 70 youth in our community who would otherwise be committed to the custody of the Department of Juvenile Justice. Our court continues to have an exemplary record for achieving the goals of the grant by appropriately placing youth in and community-based services using evidence-based programming, thereby ensuring public safety, reducing recidivism, and preserving family relationships.

2020 Accomplishments

- The School-Justice Partnership Agreement led by the District Attorney’s Office continues to provide early intervention in students’ lives and utilizes community resources to treat the root causes of problem behavior thereby reducing recidivism and costs in the justice system. The Partnership includes Juvenile Court, the Bibb County School District, Department of Juvenile Justice, Sheriff’s Office, Solicitor-General’s Office, and Public Defender’s Office.
- The intervention of the SJP has reduced the number of Complaints filed with the court by circumventing court prosecution for juveniles who qualify for the services.
- The Juvenile Justice Center (JJC) received over 50 reservations from outside agencies requesting to use the court’s facilities for hearings, depositions, and assessments. The JJC continues to provide accommodations for various judges from the Office of State Administrative Hearings (OSAH) with a central location for the Child Abuse Registry cases. DJJ Probation Officers hold meetings and report-back sessions with their juveniles while they are on probation. The courtrooms, witness rooms, conference rooms, and front lobby are regularly used by other agencies connected with the court for status and report-back meetings, psychological evaluations, trainings, meetings, etc.
- DJJ officers and public defenders temporarily displaced from their offices operated from the JJC.



- In addition to the duties involved with Courtroom Security, the Sheriff's Department provided transportation for youth and adults for court hearings, medical care, and assessments; coordinated the maintenance and repairs of the facility's security system; and provided after-hours security and care for youth awaiting placement. They continue to go above and beyond in directing court visitors to where they need to be and keeping a safe, orderly flow to and from the courtrooms and various offices.
- The Public Defender's Office continues to operate a Mini-Library in the Juvenile Justice Center's front lobby. Primarily geared towards young people, books are offered for free to anyone entering the facility. Sponsors continue to generously donate books to the library, as well as personal service keeping the shelves stocked and organized. Subscriptions to Highlights Magazine in English and Spanish are enjoyed by the children as they await their court hearings, as well as coloring books and crayons. A children's table and chairs and colorful rugs have also been added to the library area.
- The Clerk's Office continues to use available technological resources to insure accurate, updated record-keeping in compliance with the state records retention requirements. They are now able to provide defense attorneys with statewide legal histories of their juvenile clients via the Juvenile Data Exchange (JDEX) thereby allowing them to better represent their clients with a view of their entire juvenile legal history, not just their Bibb County histories.
- With the JCATS juvenile court management program, the Clerk's Office prepares daily court calendars that are used by all of the departments to inform them of and coordinate all court proceedings and intake appointments. The clerk staff has recently begun uploading case documents into their court management database so that they can be viewed by the staff and shared with the attorneys without having to print paper copies.
- The Juvenile Court staff, Department of Juvenile Justice, District Attorney's Office, Public Defender's Office, and Sheriff's Office enjoy a cooperative association with each other and their connected agencies as they serve the juvenile population of Bibb County.

2021 Goals

- Juvenile Court's goal has always been to assure that all children (and their families) receive justice, understanding, safety and treatment while involved in the juvenile justice system. In addition to utilizing early intervention efforts to decrease the number of juvenile cases referred to court.
- To complete the third courtroom from the approved SPLOST funding; to plan a course of action for the courtroom's multipurpose area: clothing bank, resource library, computer lab, and front lobby monitors. Also to provide GED classes, tutoring, community stakeholder meetings, parent resource workshops, and other efforts to support positive youth behavior.
- To add resources to the lobby for parents and custodians, including videos, brochures, magazines, posters, etc. to provide information for them on local assistance, as well as child care, parenting tips, financial aid, and other resources that could aid those who need and desire guidance.
- To update staff computers and equipment and improve logistics and communications concerns between the IT department and various system contractors regarding the maintenance and performance of the digital sound and court recording system.
- To create a calendar and newsletter for building tenants to receive notice for trainings, meetings, emergency preparedness drills, visiting guests, outside agency reservations, and other various building and community events.
- To review and update building policies for the staff and general public regarding: emergency protocols, service provider protocol, ADA's service animal criteria, and intake and building security measures for youth awaiting placements or transport afterhours, and other various facility policies.



Performance Measures

	2017	2018	2019
Total Complaints, Petitions & Motions Filed	1261	1104	970
Total Cases Disposed	1252	1256	945
Cases Assigned to CASA	67	56	91
Citizens Panel Reviews	608	729	738
Participants in DJJ Program	113	153	106
Cases Referred to Unruly Program	70	22	22
Cases Referred to Anger Mgt Program	45	10	9



Municipal Court

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$694,874	\$676,495	\$734,282	\$736,204	\$651,094
Operating	\$13,867	\$19,691	\$34,200	\$45,460	\$65,900
Operating Equipment	\$0	\$0	\$600	\$13,600	\$10,000
Total	\$708,741	\$696,186	\$769,082	\$795,264	\$726,994

Description

Cases filed in the Municipal Court of Macon-Bibb County include, but are not limited to, certain misdemeanor state laws offenses and violations of Macon-Bibb County ordinances relative to environmental violations, traffic violations, parking violations, and other assorted misdemeanors. Municipal Court of Macon-Bibb County is divided into two sections: judicial and administrative. The judicial section consists of one full-time and two part-time judges. The administrative section of the Court is organized in two divisions: court operations and data entry. The court operations division directly supports the judges in the courtroom and receives payments for court fines and arrest warrants. The data entry division ensures entering citations into the court’s computerized database and prepares the court calendar.

Mission

The mission for Municipal Court is to administer justice fairly, impartially, efficiently, and courteously. Municipal Court is responsible for receiving, processing and adjudicating all cases of alleged violations of the Macon-Bibb Charter, Ordinances or any State laws where jurisdiction has been granted or allowed by the State of Georgia. Municipal Court pertains to criminal misdemeanors and civil lawsuits involving lesser amounts of money than superior, district or county courts.

Budget Highlights

For the fourth year in a row, we’ve reduced the expenditures/operating costs of the Municipal Court as a successful budget was passed. The court finally was able to offset short staffing issues by being allowed to fill vacant positions. We had a successful move to the courthouse; and no county funds were spent on furniture needs because we picked from what was left behind by Magistrate Court. We have had minimal issues with the new case management system, but the main problem is their response time in resolving them. Park Macon-Bibb, Blight Tax, and GSP have all increased our ticket input; but, to counteract, the number of BSO tickets have continued the trend of a steady decline. The court had its first female chief judge, Crystal Jones sworn in after the retirement of longtime chief judge Bobby Faulkner.

2020 Accomplishments

- Increased revenue stream via our online payments and payments by phone agreement with nCourt.
- Successfully kept court operations on track despite losing 1/3 of our staff within a span of 4 months.
- Filled vacant positions and implemented training for them with minimal interruptions with the public service.
- A few employees have proven to be “subject matter experts” with the new case management system in their respective jobs tasks/duties...which was a primary goal of ours after losing so many staff members around the same time.
- Created quicker citations entry time which allowed us to minimized wait time for violators to pay their citations.
- Maximized customer response time by cross-training staff to perform tasks outside of their job descriptions on an as-needed basis.



- Created a dual position (Court Aide II) that will bridge the gap of and to give us some much-needed help with eliminating backlog, customer wait time, and complaints from answering phones.
- Saved the county an average \$130,000 due to not purchasing new furniture.
- Purchased new technology equipment that had not been replaced or upgraded since pre-consolidation, which in turn will help staff to get the most out of training (and other important knowledge-enhancing tools) that directly affects our department.

2021 Goals

- To continue to add different revenues streams to increase the court’s revenue intake.
- To add the AOC’s T.R.I.P. program (recovering overdue court fines, costs, and state surcharges by adding them to GA state tax via a passed legislation in the senate).
- Continue to efficiently and effectively create ways to maximize customer response time.
- Identify and create relevant forms to access via the court’s website.
- Recreate an Indigent Defense line item so that the court would not be in violation of laws geared toward protecting defendants’ constitutional rights.
- Restructure the court’s business practices and overall work plan to prepare for the projected influx of housing code violation cases (per the CAO’s desires), blight tax cases and Park Macon-Bibb scofflaw cases.
-

Performance Measures

Performance Measurements	2018 Actual	2019 Actual	2020 Actual	2021 Projected
Number of Tickets Processed	14,895	14,833	15,506	15,200
Number of Days to Enter Tickets into Database	3	3	3	3

Christmas/Happy Holidays Photo





Grand Jury

Expenditures	Actual		Budget		
	2018		Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$3,420	\$4,996	\$6,030	\$6,030	\$6,006
Operating	\$20,550	\$31,225	\$23,970	\$23,970	\$23,970
Operating Equipment	\$0	\$0	\$0	\$0	\$0
Total	\$23,970	\$36,221	\$30,000	\$30,000	\$29,976

Mission

The Grand Jury continues to screen cases and reach a suitable pre-trial conclusion in all cases that are conducive to such treatment.

Description

The function of the Grand Jury is to hear evidence in criminal cases and decide whether there is sufficient evidence to warrant a trial. If so, the Grand Jury returns a true bill of indictment. If not, the Grand Jury returns a no bill. The Grand Jury also has the responsibility to investigate, monitor and report on the activities of the Macon/Bibb governing authorities.

2020 Accomplishments

The function of the Grand Jury is to hear evidence in criminal cases and decide whether there is sufficient evidence to warrant a trial. If so, the Grand Jury returns a true bill of indictment. If not, the Grand Jury returns a no bill. The Grand Jury also has the responsibility to investigate, monitor and report on the activities of the Macon/Bibb governing authorities.

2021 Goals

- Maintain and reduce trend spending for Grand Jury needs

Performance Measures

	<u>FY 2019</u>	<u>FY2020</u> (Projected)	<u>FY2021</u> (Projected)
TRUE BILLS	602	613	620



Public Defender

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits		\$0	\$0	\$0	\$0
Operating	\$2,882,056	\$2,933,613	\$2,907,011	\$2,999,636	\$2,984,962
Operating Equipment	\$6,364	\$0	\$0	\$0	\$0
Total	\$2,888,420	\$2,933,613	\$2,907,011	\$2,999,636	\$2,984,962

Mission

To provide quality criminal defense, including restoration and alternatives to incarceration, to each client whose cause has been entrusted to the Macon Circuit Public Defender through an organization that combines innovation, efficacy, efficiency, aggressive advocacy, and compassion with zealous and ethical legal representation delivered as faithful stewards of public and private resources.

Description

A legal organization providing quality criminal defense to those who could not otherwise afford legal representation through a structure of competent and talented trial attorneys supported by equally competent and talented administrators, investigators, and paralegals working as a team to promote customer service, innovation, effectiveness, and efficiency.

2020 Accomplishments

- Continued our partnerships with CGTC Technological Advisory Committee, the School-Justice Partnerships in Macon-Bibb & Peach counties, and with Mercer Law School.
- Instituted in-house training for support staff. Participated in multiple record restriction events in the local community.

2021 Goals

- Achieve pay parity with the District Attorney’s Office for all attorneys.
- Continue partnerships with outside agencies.
- Increase in-house training opportunities for all employees.
- Increase community outreach.



Sheriff's Office

The Sheriff's Office is the law enforcement agency for Macon-Bibb County. Under the leadership of Sheriff Davis, the Bibb County Sheriff's Office is entering the second year of a successful merging of the Macon Police Department and Bibb County Sheriff's Office:

- Administration
- Professional Standards
- Criminal Investigation Division
- Patrol
- Support Services
- Corrections
- Forensics/Crime Lab
- Training
- Outreach
- Building Maintenance
- Courts Security
- Warrants
- Animal Enforcement



Budget Highlights for the Sheriff's Office

A complete history of historical costs for each Division was not feasible based on the new division structure created by the merging of the two agencies. This information was reported where available. Moving forward historical data will be reported for all Divisions. The Sheriffs' office 2021 budget is based on active Divisions.





Sheriff's Office-Administration

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$1,823,585	\$1,880,575	\$1,907,377	\$1,968,230	\$2,004,307
Operating	\$215,479	\$193,305	\$234,810	\$272,017	\$246,610
Operating Equipment	\$78,997	\$50,259	\$20,000	\$35,736	\$20,000
Total	\$2,118,061	\$2,124,139	\$2,162,187	\$2,275,983	\$2,270,917

Mission

The mission of the Sheriff-Administration Division is to provide public safety for Macon-Bibb County through the administration of financial and personnel resources and to encourage public safety awareness through cooperation, communication and interaction with the public.

Description

The Sheriff-Administration Division principal functions are:

- (1) Management and administration of the Bibb County Sheriff's Office;
- (2) Requisitioning, interviewing and hiring personnel for all vacancies within the agency and communicating with the Bibb County Civil Service Board on all matters pertaining to law enforcement personnel;
- (3) Management of all promotions, transfers, disciplinary actions and terminations within the Sheriff's Office;
- (4) Coordinate the preparation, submission and administration of the annual capital and operating budget of all divisions of the Sheriff's Office;
- (5) Final approval of all requisitions, receiving reports and invoices regarding purchases under the agency's budget;
- (6) Receive reports from the Office of Professional Standards regarding citizens' complaints and conduct follow-up;
- (7) Coordinate with the County Attorney any and all civil litigations filed against the Sheriff or his agents;
- (8) Coordinate the Risk Management Program of the Sheriff's Office to prevent and control losses resulting from injuries, property damage and abuse, wasted time and resources, and injury to the public;
- (9) Initiate, administer and evaluate programs funded using federal and state grant money and donated government surplus items.



2020 Accomplishments

- Recruit and hire qualified personnel in order to increase overall manpower.

2021 Goals

- Improve/upgrade law enforcement technology, especially for the deputies on Patrol.
- Ensure cases are investigated in a timely and thorough manner.





Sheriff's Office-Professional Standards

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$820,005	\$837,615	\$839,957	\$854,706	\$847,001
Operating	\$59,567	\$63,854	\$78,380	\$76,308	\$76,100
Operating Equipment	\$3,228	\$0	\$5,000	\$2,500	\$5,800
Total	\$882,801	\$901,469	\$923,337	\$933,514	\$928,901

Description

The Office of Professional Standards (OPS) is tasked with the tracking and investigation of complaints from the public alleging employee misconduct. OPS also has the responsibility of providing background investigations for the hiring of Sheriff's Office full and part time employees. At present, the staff consists of seven investigators, three administrative personnel, and has a major and captain in command of daily operations

Budget Highlights

Overall, budgetary spending has been consistent over the past fiscal years in all categories. There should be no increase in employee salary and benefits during the next fiscal year unless the two vacancies are filled. Over the past years, vehicle costs had escalated sharply due to the increasing number of high mileage vehicles being operated. Several of those high mileage vehicles were replaced with ones with lower mileage; however, over time the problem with maintenance costs will reappear quicker than with operating new vehicles.

2020 Accomplishments

The Office of Professional Standards is reactive in nature with workloads driven by the number of complaints received for processing and investigation. The complaints are generated both internally by the Sheriff or Chief Deputy and externally by the public. The number of applicants will vary depending on external factors beyond the control of this division. Therefore, there can be no hard numbers for the workload in the division only forecasts which would vary wildly. The workload for previous years can be given:

- FY18 90 Applicants were processed with 141 Complaints received
- FY19 96 Applicants were processed with 164 Complaints received

2021 Goals

The Office of Professional Standards is unique in that the division is not pro-active in nature but reactive to the varying investigative workload imposed by the number of citizen complaints received, case investigations initiated by either the Sheriff or Chief Deputy, or the number of applicants received from Macon-Bibb Human Resources. From day-to-day that number will vary slightly to extremes depending on numerous factors beyond our control.

Performance Measures

The Office of Professional Standards does not self-initiate case investigations as described in BCSO Policy. As our workload is strictly dependent on the volume of incoming complaints from the public, case investigations initiated by the Sheriff and/or Chief deputy, or the volume of applications received from Macon Bibb Human Resources it is not feasible to define performance measures.



Sheriff's Office-Criminal Investigation

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$4,592,052	\$4,503,626	\$4,532,527	\$4,683,525	\$4,537,503
Operating	\$531,777	\$554,976	\$645,180	\$637,670	\$613,300
Operating Equipment	\$58,938	\$27,821	\$25,000	\$20,079	\$20,000
Total	\$5,182,767	\$5,086,423	\$5,202,707	\$5,341,274	\$5,170,803

Description

Criminal Investigations Division is established for the purpose of follow-up investigation on all cases which are not immediately solved by the initial responding deputy's preliminary investigation and those solved cases which are of a serious nature. Within this division are specialized units which include the following:

Crimes Against Person – Death Investigations to include Homicides, Attempted Homicides, and Suicides. Investigators follow up on other cases such as Kidnapping, Felony Assaults, (shootings, Rapes, Armed Robberies both personal and commercial. All cases are followed through to prosecution by the Lead Investigator assigned to the respective case(s).

Crimes Against Property – investigation of commercial and residential burglaries, auto theft, copper thefts, entering autos, felony thefts, white collar crimes to include identity theft, financial crimes, etc.

Special Investigative Unit – investigations in the area of organized crimes, narcotics, intelligence and surveillance.

Crimes Against Children Unit – investigates crimes against children (physical abuse, sexual abuse, and neglect). In-addition to include the Gang and Sex Offender Unit.

Budget Highlights

It is the mission of the Criminal Investigations Division consisting of: Violent Crimes Unit, Crimes Against Children, Property Unit, Gang Unit, Special Investigative Unit and Forensics to investigate and prosecute all felony crimes in Bibb County while maintaining good public relations with the community and instilling their confidence in our Criminal Investigations Division. This will be accomplished through ensuring that our investigators have the best training, equipment, and experience needed to better serve the community.

2020 Accomplishments

Violent Crimes Unit / Crimes Against Children – The Violent Crimes Unit was able to send more Investigators to train during this budget cycle which helped in the development of the younger Investigators skill set and enhanced the senior Investigators techniques. The creation of a Homicide Team, within the Violent Crimes Unit, allowed for other Investigators time to focus more on other cases that were showing an uptick. The Homicide Team was still able to maintain a clearance rate of 71.4% which is above the national average of 65%.

Property Unit – The Property Unit Investigators conducted a multi-jurisdictional entering auto detail. This resulted in the arrest of four suspects. They were linked to over 70+ entering auto cases including Macon and Houston County.





Special Investigative Unit / Gang Unit - Were able to initiate/investigate 3 Title 3 cases leading to multiple arrests and confiscation of drugs, monies and vehicles.

Upgrading technology in the office and the field.

Upgrading tactical equipment including ballistics vest and firearms for doing high risk search warrants.

Training in specified job fields, tactical training and networking with our Gang and Drug Associations.

Forensics – The Forensics Division responded to and processed over 296 crimes scenes, processing 4,739 pieces of evidence.

Using the NIBIN technology the Forensics Division has developed approximately 40 leads assisting the ATF and Criminal Investigations Division to connect various gun crimes.

New camera system was installed at the Houston Ave Crime Lab to enhance the security in and around the building.

A new card key entry system was installed at the 2nd St Crime Lab, adding an extra level of security to this location.

The Bibb County Sheriff's Office Forensics Division partnered with the Monroe County S.O. to assist them in the training and development of one of their personnel for Crime Scene Investigations and Crime Laboratory operations.

2021 Goals

Violent Crimes Unit / Crimes Against Children – It is the goal of the Violent Crimes Unit to continue to develop the experience of the Investigators. Offering the Investigators advanced training classes. Training, knowledge and experience is the foundation of the profession and can be measured in the cases made by the Investigator.

Continue to investigate, prosecute and bring awareness to the crimes being committed against the children in our community.

Property Unit – Investigate and identify the suspects responsible for the multi-business burglaries that have occurred in the past year, by utilizing modern technology.

Continue upgrading office equipment including desktop computers and access to the interview room cameras.

Special Investigative Unit / Gang Unit – Enhance the Unit's efficiency in tactical search warrants and entry.

To develop a rapid deployment surveillance platform for mission support.

Expand the listening post area for intelligence briefings so that adequate space is available while operations are on-going.

Established a Gun Crime Unit that will be led by our Gang Unit to assist Violent Crimes in the follow up of NIBIN leads.

Forensics – Provide training for all Crime Scene Techs in NIBIN acquisitions. Establish an M.O.U. to allow for other agencies to use NIBIN.

Improve the internet bandwidth improved at the Houston Avenue Crime Lab.

Enhance safety and security at both Crime Labs.



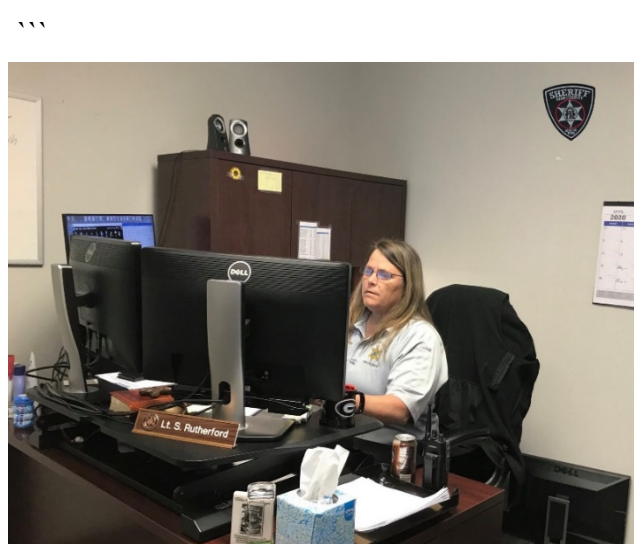
Performance Measures

Violent Crimes Unit / Crimes Against Children - The Violent Crimes Unit continues to provide adequate investigations to crimes committed to citizens of our community. By maintaining a clearance rate of 71% which is above the national average.

Property Unit – Communicate regularly with the Crime Analysis unit to monitor spikes in property crimes throughout the Macon-Bibb community and to provide appropriate follow-up and prosecution to the assigned cases.

Special Investigative Unit / Gang Unit – Continue to be proactive as well as complaint driven from citizens throughout the community in reducing drug sales and gang related crimes.

Forensics – Provide safe keeping and proficient evidence collecting in order to support prosecution of crimes committed in Macon-Bibb County.





Sheriff's Office-Patrol

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$10,861,762	\$10,263,410	\$10,938,726	\$10,376,368	\$9,628,792
Operating	\$1,792,874	\$1,698,546	\$1,794,797	\$1,814,332	\$1,760,004
Operating Equipment	\$798,853	\$429,792	\$388,800	\$666,260	\$385,000
Total	\$13,453,489	\$12,391,748	\$13,122,323	\$12,856,960	\$11,773,796

Description

This Division is responsible for providing quality protection to the citizens of Macon-Bibb County. Deputies assigned to this Division are responsible for preventive patrol, crime detection, and case closure including arrests, traffic matters and aid to citizens. This division is the first responders to any disaster man made or natural and they respond to most special details dealing with criminal activity.

2020 Accomplishments

- Enforce county wide law enforcement operations, Four Districts, Downtown and Traffic continue to work effectively.
- All four districts, Downtown and Traffic has completed and attained State certification.
- Provide more visibility in high risk traffic areas.

2021 Goals

Patrol:

- All Deputies obtain a min. 40 hours In Service Training Strengthen Community Partnerships
- Supervisor to attend scheduled Neighborhood, District, & Business Watch Meetings.
- Maintain a high visibility in the District.
- Zone accountability and integrity by evaluating and assigning all Deputies to a zone to patrol each shift.
- Track crime trends and shift patrol zone Deputies to the areas with the most crime problems.
- Initiate special crime reduction details as needed to combat crime trends.

Traffic:

- Reduce speed, alcohol and drug related crashes through enforcement of county and state laws.
- Maintain a high visibility in the neighborhoods and participate in local events.
- Provide enforcement action at designated traffic violation hot spots and accident hot spots.
- Enhance the proficiency of processing Motor Vehicle Fatality accidents by using a new method of tracking and reporting through the GEARS system.
- Assist and man special events countywide.

Sheriff's Response Team (SRT):

- Increase visibility in targeted crime areas.
- Target designated areas to reduce crime problems based on crime stats and requests.
- Solve or address the problem/complaints, by visibility or enforcement action.







Sheriff's Office-Support Operations

Expenditures	Actual		Budget		
	2018	2019	Requested 2020	Projected 2020	Adopted 2021
Salaries & Benefits	\$1,755,771	\$1,767,906	\$1,855,459	\$1,894,246	\$1,690,201
Operating	\$147,353	\$153,267	\$206,180	\$210,642	\$175,900
Operating Equipment	\$37,171	\$23,137	\$19,500	\$12,968	\$18,000
Total	\$1,940,295	\$1,944,310	\$2,081,139	\$2,117,856	\$1,884,101

Budget Highlights



Polygraph Unit—Submitted payment for our annual membership to the GPA organization

Sex Offender Unit—Obtained training from the Georgia Sheriff's Association and Offender Watch.

Policy and Certification Unit—Submitted payment for our annual membership to the GPAC organization and also submitted our annual support fee for the POWER DMS program.

Crime Statistics Unit—Attended the GA Chiefs Association Winter Conference and completed the FBI LEEDS LE Executive Development Seminar

Intelligence Unit—Acquisition of laptop computers to better assist in the forensic processing of location data through Cell hawk. Participated in a site visit to the Chattanooga TN Police Department to learn about their gun team and enable the strategic development of the BCSO CGAT.

Civil Process Unit—Acquired updated computers to better facilitate input of various civil papers, subpoenas, etc. New printers were also obtained.

Central Records Unit – Purchased and installed new computer workstations for personnel.

2020 Accomplishments

Sex Offender Unit— Purchased / Installed and began using the Offender Watch program to register and track offenders.

Policy and Certification Unit—The Unit is in the process of completing its second year in the certification cycle, with 38% of the standards in compliance, 50% of the standards in progress and 12% of the standards waived.

Crime Statistics Unit—Completed the initial phase of the IBR and training upgrade. A new printer was obtained and LERMS training was initiated for detectives. A complete overhaul of the STAR REPORT was completed to reflect IBR reporting standards.



Intelligence Unit—A full time civilian Intelligence Analyst was hired. A formal Monthly Intelligence Bulletin was developed. A joint ATF-BCSO Crime Gun Apprehension Team has been developed and implemented.



Civil Process Unit—All Civil Process servers attended the Georgia Sheriff's Association Civil Process seminars to be in compliance with proper service guidelines.

Central Records Unit – Interviewed and selected personnel to fill three (3) critical vacancies.

2021 Goals

Polygraph Unit—Successfully complete the requirements and standards set forth by the Georgia Polygraph Association Bi-Laws

Sex Offender Unit—Increase manpower within the unit and obtain a high-volume copy machine.

Policy and Certification Unit—Successfully complete the 3rd year in the certification cycle staying on task with compliance in all state certification standards. Increase cooperation with each section of the Sheriff's Office to complete the proofs in a timely manner. This includes proofs needed for HR and documentation needed for mandatory analysis reports.

Crime Statistics Unit—Complete IBR New World upgrade and have monthly IBR reports uploaded to GBI each month with less than 4 percent error rate. Initiate training and education through POWER DMS and improve report writing skills along with reducing the IBR error rate. Hire a full-time civilian Crime Analyst.

Intelligence Unit—Attend training in Dallas, TX at the National Project Safe Neighborhood Conference. Obtain advanced Cell Hawk training to enable us to provide certified courtroom testimony. Create operational initiatives to aide and assist in combating violent crime.

Central Records Unit – Send all new personnel to GA open records training. Train certain Records Clerks to assist with IBR edits/errors during the merge process. Fill the remaining Records Clerk vacancy. Attend training at the Criminal Justice Law Enforcement Records Management Conference to help improve the agencies overall records management efficiency.



Performance Measures

Polygraph Unit—Schedule all Polygraph testing within 3 business day of being assigned.

Sex Offender Unit—Register all sex offenders in the registry along with all pertinent data including Offender Watch data with 100% accuracy.

Policy and Certification Unit— Complete the process of the third-year certification cycle with 70% of standards in compliance.

Crime Statistics Unit—Initiate training and education through POWER DMS to improve report writing skills and reduce the IBR error rate to 4% or better.

Intelligence Unit—Cell Hawk: Number of cases assisted in, CGAT: Number of illegal firearms and VGCSA seizures, NIBIN follow ups on cartridge casings collected, NIBIN case connections and arrests made as a result, and in Formulytics the development of an intelligence refer sheet to allow intelligence gathered from the Patrol Division to be forwarded to the intelligence and or gang unit for entry in the gang data base.

2021 Annual Budget General Fund Expenditures



Civil Process Unit—Periodic evaluation of each process server to assess productivity, training needs, and ensure that all applicable policies and procedures are adhered to.

Central Records Unit – Decrease the number of total number of missing reports and the time frame required to obtain all missing reports. Improve the quality of reports and reduce the number of rejected reports by conducting report writing training at the deputy and supervisor levels.

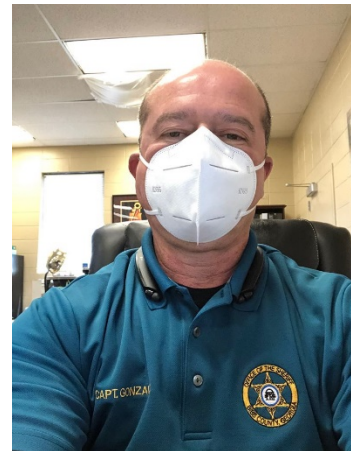


Sheriff's Office-Corrections/Detention

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$11,815,732	\$12,173,273	\$11,848,661	\$12,187,366	\$11,787,518
Operating	\$6,213,539	\$6,483,292	\$6,397,760	\$6,735,474	\$6,570,600
Operating Equipment	\$88,633	\$25,077	\$33,500	\$30,000	\$25,900
Total	\$18,117,904	\$18,681,642	\$18,279,921	\$18,952,840	\$18,384,018

Description

The Corrections Facility incarcerates both male and female inmates 17 years of age and older. Inmates under age 17 are incarcerated by court order. These inmates have been charged or convicted of misdemeanors or felony crimes. This Division has grown from holding 585 inmates to now having space to hold 966 inmates. This Division provides an alternative detention arrangement for qualifying inmates, while ensuring the safety of the public through appropriate supervision of these inmates with staffing and training of personnel. The Bibb County Sheriff's Office Detention Center is a work release center and community service center for men and women. The male Detention Center presently can house 192 work release and community service inmates. The female Detention Center houses 12 female beds for the work release program. The purpose of the work release center is to allow the detainees to continue to work in the private sector in order to pay off fines and restitutions ordered by the court. This program lessens the burden on the taxpayer of having to bear the cost of what it would take to house these individuals on a full-time basis. Job search assistance and obtaining employment with local temp agencies is also provided to the inmates. The remainder of detainees housed at the Detention Center to perform various community service hours as ordered by the court or to go towards their fines and restitution. The hours that the detainees perform are presently saving Macon Bibb County in excess of \$1.06 million a year that normally would be contracted out to other businesses or individuals in the private sector.



This facility includes a fully operational infirmary that is staffed by 19, which includes an Administrator, 13 full-time nurses and 6 part-time nurses as well as a part-time doctor and dentist. Also included is an in-house dialysis and a contract for portable chest x-rays, ultrasounds and scans that enable us to meet many of the medical needs of our inmates within the facility. This Division provides mental health treatment through a mental health counselor, which includes an Administrator, 3 mental health counselors, and 1 doctor. A fully-equipped and supervised kitchen prepares meals for all inmates. Additional inmates handle all building maintenance, laundry, cleaning, etc., in-house. The Bibb County Sheriff's Office is responsible for the transportation of all individuals that have been certified as needing mental evaluation. These patients are then transported to the State Mental Unit in Milledgeville. These transports occur around the clock, (24 hours a day), 7 days a week. Our operational objective is to maintain a safe and secure environment for pre-trial and post-trial detainees; to provide for inmates' basic needs of food, clothing, shelter, mental health care; to ensure the security of jail from escapes, supervise inmates' day-to-day activities, i.e., feeding, cleaning, court appearances, medical appointments, visitations, library calls, religious services, outside recreations, addiction services and to maintain accurate records.





2020 Accomplishments

- Security is handled by sworn uniform deputies and uniform Corrections Officers. Security is provided for all judges, courtroom personnel, civilian personnel, medical personnel, and the inmates population.
- Daily review of the inmate population with the objective to keep the inmate population at 900 or less 80% of the time to allow cell space for situations that may require additional cells along with keeping food and medical costs lower.
- Continuation of an ongoing goal of personnel mandated 40-hours of law enforcement training by all fulltime mandated Deputies and 20-hours of law enforcement training by all full time non-mandated Deputies.
- Replaced old and worn equipment with newer more modern and cost-efficient models. This included replacing old washers and driers in the laundry, computers, printers, copiers, medical equipment, and transport vans.
- Complete the upgrade and replacing of seven (7) computers (5 years or older) in Visitation, Lieutenant's Office, and Booking; with a corresponding increase in administrative duties with little to no down time in completing daily administrative duties.
- 100% completion of the purchase of Food Cutters, Stainless Steel Utility Carts, duty slicers and extra heave duty tray drying racks; with a corresponding reduction in repairing broken and outdated kitchen appliances that are expensive to repair and purchasing more modern and cost- efficient models.

2021 Goals

- Continuation of an ongoing daily review with the objective to keep the inmate population at 900 or less 80% of the time to allow cell space for situations that may require additional cells along with keeping food and medical costs lower.
- Complete the upgrade and replacing of seven (7) computers (5 years or older) in Visitation, Lieutenant's Office, and Booking; with a corresponding increase in administrative duties with little to no down time in completing daily administrative duties.
- Complete the upgrade of two (2) updated copiers in Corrections Administration Office and the Corrections Lieutenants Office; with a corresponding increase in expediting reproducing correspondents, scanning/faxing information to other law enforcement agencies/entities, attorneys, etc. and purchasing more modern and cost efficient models.
- Complete the upgrade of a new Heavy-Duty Washer/Dryer for the laundry room; with a corresponding increase in the production of washing heavy duty large loads of inmates clothing, blankets, towels, etc. utilizing a 170lbs capacity, high speed and energy efficient appliances.
- Continuation of an ongoing goal in completing of training for all Deputies in the areas of Defensive Tactical Training, Firearms, CPR, First Aid, Crisis Intervention, Basic Jail School, and updated policies and procedures.
- Continuation of an ongoing goal of personnel mandated 40-hours of law enforcement training by all fulltime mandated Deputies and 20-hours of law enforcement training by all full time non-mandated Deputies.





Sheriff's Office-Forensics

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$885,206	\$920,930	\$989,691	\$1,002,933	\$1,053,267
Operating	\$167,679	\$170,701	\$217,440	\$228,095	\$195,750
Operating Equipment	\$22,723	\$12,949	\$9,200	\$12,628	\$12,800
Total	\$1,075,608	\$1,104,580	\$1,216,331	\$1,243,656	\$1,261,817

Description

The Forensic Division is responsible for all crime scene processing and investigating. It is responsible for the proper cataloging and transporting of forensic evidence from major crime scenes in the county to the evidence custodian. It is also responsible for processing all evidence turned into the evidence room by all divisions of the Sheriff's Office. The Identification/Records and I.D. Section is responsible for maintaining accurate and complete criminal records for the Sheriff's Office and Bibb County. I.D. also processes criminal history applications for private individuals, churches, as well as the Macon Housing Authority, Bibb County Board of Education, Mercer University, and other governmental and private firms in Bibb County. The Evidence & Property Section of this Division is responsible for the receiving, handling and storage of any evidence/property taken in by the Bibb County Sheriff's Office personnel during the course of their duties. The items are stored until needed for court as evidence in the case. If removed from the evidence/property room, the item is signed for and computer logged until it is returned showing chain of custody. Any item not stored as evidence remains stored until it is no longer required to be kept by law and then disposed of after a superior court judge signs off on the disposal. Other duties of this unit include the storage of DVD's turned in by patrol units and the downloading of these for DUI prosecution in State Court.

2020 Accomplishments

- Forensic Officers have continued to attend specialized at IPTM in Jacksonville, Florida and GPSTC schools on a regular basis. This training keeps them up to date on processing crime scenes and teaches proper techniques on photography.
 - Crime Scene technicians have conducted several public presentations on crime scene processing at local schools. We have also had at least four tours and presentations by local civic groups at our facilities.
 - Auction unclaimed items and items no longer needed as evidence



2021 Goals

- Have crime scene technicians take at least two advanced classes at IPTM or another outside agency to improve and build onto the skills they already have.
- Restructure the unit so that all evidence and crime scene technicians are under one roof. This will improve efficiency and communication.
- Make the crime lab on Second Street our Forensics Lab which will house the computer forensics unit and AFIS.
- Continue to provide the most up to date crime scene processing techniques to ensure that evidence is collected properly.
- Ultimately our goal is to aid in the apprehension and conviction of those perpetrating the crimes against the citizens of Macon/Bibb. Add crime scene scanning tools to assist in crime scene reconstruction.
- Update to Houston Ave Evidence room with a Filtration system, to improve air quality. Update Evidence room with a mobile shelving to add space and for better organization.
- Begin planning a new forensics facility that can house all forensic personnel and evidence.



Sheriff's Office-Training

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$477,208	\$457,241	\$476,287	\$484,218	\$486,728
Operating	\$276,568	\$245,947	\$382,861	\$356,601	\$346,311
Operating Equipment	\$95,693	\$174,898	\$75,000	\$105,448	\$90,000
Total	\$849,468	\$878,086	\$934,148	\$946,267	\$923,039

Description

The Sheriff's Office Training Division is responsible for meeting all state training standards and for putting a system in place that will make sure all 600+ deputies meet those requirements. We have become responsible for not only delivering all training and qualifications testing but for maintaining all training records as well as maintaining official inventories of all firearms, less-lethal weaponry and all ammunition for the entire agency. We also oversee the Field Training Officer program and work closely with local, state and federal agencies to assist in meeting their training needs.

The Training Division is comprised of a Captain, one Lieutenant, two Sergeants, One Certified Deputy, and one Administrative Assistant.

Training oversees three facilities: The Training Academy, the range at Ocmulgee East and the driving track, and the range at Tinker Drive. The Academy has two classrooms, an indoor firearms range, and a gym. All Training Administration is also based out of the Academy. The Ocmulgee East facility has outdoor shooting ranges used for all re-qualification shooting, including all rifle and shotgun classes. We hold all PT testing at the obstacle course there as well as using the large multipurpose room for all Defensive Tactics instruction. Two instructors are based at that facility daily. The Tinker Drive facility has a driving track used for EVOC and driver improvement training. Tinker Drive has a SWAT obstacle course and SWAT running course as well as a primitive outdoor shooting range that is used for SWAT training. Tinker Drive is utilized as needed and does not have office space. Tinker Drive is also heavily utilized by SWAT teams from across the state and is a host to the annual Georgia Tactical Officers Association (GTOA) conference.



2020 Accomplishments

- Continue to provide In-Service Training during the Covid-19 Pandemic
- Updated and Complete new software downloads for Tasers during Defensive Tactics
- Reissued the new body cameras Deputies

2021 Goals

- To develop and offer classes that incorporate with today's current events.
- To have all Training Personnel certified in the new Use of Force Training course







Sheriff's Office-Outreach

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$1,115,236	\$1,122,650	\$1,111,400	\$1,220,190	\$971,003
Operating	\$204,041	\$218,849	\$267,560	\$301,694	\$245,660
Operating Equipment	\$9,590	\$154	\$2,300	\$2,300	\$7,500
Total	\$1,328,868	\$1,341,653	\$1,381,260	\$1,524,184	\$1,224,163

Description

The Sheriff's Outreach Section is to provide citizens of Macon-Bibb with a centralized source of assistance in making their families, homes and businesses more secure; provide proactive crime awareness and crime prevention programs to the community, neighborhoods and business organizations; and maintain rapport with the public through a proactive crime prevention effort.

To involve all personnel in a countywide community relations effort which includes working to establish the Bibb County Sheriff's Office as an integral part of the community, that citizen participation and interaction with the Bibb County Sheriff's Office is necessary to achieve conditions within the community where the normal application of law enforcement may prevail.



The Bibb County Sheriff's Office, through established crime prevention programs, will identify their policies and procedures to its citizens and the media for the enrichment of the entire community. The Sheriff's Office is committed to correcting actions, practices and attitudes that may contribute to community tensions and grievances.

The on-going process of crime prevention/community relations is not only the responsibility of the Sheriff's Outreach Section but also the shared responsibility of each and every member of the Bibb County Sheriff's Office. The mission is to enhance public safety, improve member development and increase civic responsibility through a neighborhood-based crime prevention strategy developed and implemented by the Major of the Sheriff's Outreach Section, along with experienced Neighborhood Outreach Deputies.

Sheriff's Office Outreach programs:
TRIAD/SALT – Senior Center program & Seniors and Law Enforcement Together that operates under the Neighborhood Watch Program.
PAL - (Police Athletic League) – A program that engages at risk youth in sports and other activities, there is also a mentor program that supports this population and is partially grant funded.
YES - (Youth and Enrichment Service) –
COP/PAY - (Citizens on Patrol) – Volunteers that patrol the streets and activate traffic hazards and other matters as they occur.





CHAMPS (Choosing Healthy Activities & Methods Promoting Safety Program) - Program taught to all 5th grade students in the Public and Private School Section.

Neighborhood Watch – A program designed to help decrease crime by having neighbors watching out for any suspicious activity in their neighborhoods.

Crime Stoppers – Program insuring that warrants for fugitives are aired through media and print outlets.

Crime Prevention Programs - examples: Citizen’s Law Enforcement Academy, Gun Safety Program, Eddie Eagle Programs, Female Safety Programs, Kids Fingerprinting Programs, CHAMPS & PAL (4

weeks) Summer Camp, PAL Basketball League, PAL Flag Football League, Back to School Event, Santa in the Park, etc.

Explorer Program - a career orientation and experience program for young people contemplating a career in the field of criminal justice.

GREAT Program – a Gang Resistance Education and Training program taught to after school youth enrolled in the PAL program.

2020 Budget Highlights, Accomplishments and Performance Measures

- Sheriff’s Outreach Section interacted with 20,502 citizen contacts.
- Sheriff’s Outreach Section completed 3,128 volunteer hours with the COP’s & Explorers Programs.
- Sheriff’s Outreach sponsored 83 Community Outreach Programs. (Increase of 28%)
- Sheriff’s Outreach hosted four Gun Safety Class with 130 signed up with 81 citizens attended the classes.
- Halloween Festival: Only 800 kids and 300 adults attended due to inclement weather.
- Santa in the Park: Provided toys for approximately 575 kids of family in need. (Increase 5%)
- C.H.A.M.P.S. Graduation: 2,583 students graduated from the CHAMPS program there were also more than 400 parents in attendance. (Increase of 3%)
- Book Bag Giveaway: 600 book bags and school supplies provided to needy students and they were all accompanying by parents or guardians. (Increase of 28%)
- PAL Basketball Camp: 70 PAL kids participated in a week camp at Central Georgia Tech Center. (Increase of 40%)
- Sheriff’s Outreach has 70 Neighborhood Watch programs Traditional, Non-Traditional and, Emails.
- Total 246 Neighborhood watch meetings held.
- 13,987 Neighborhood Watch Citizen contact where made.
- Sheriff’s Outreach held four Business Watch Meeting quarterly by Captain George Meadows with a160 citizens attending the meeting.
- The Sheriff’s Office held its Annual Night to Unite Event there were approximately 2,776 participants at 30 sites throughout the county. (Increase of 3%)
- Recruitment: Partnered with Central Georgia Technical College, Department of Labor, iHeart Radio, Miller Mote Technical College, Clear Channel Radio, and Bibb County Board of Education to recruit new deputies. (Increase of 3)
- 197 PAL & Champ kids participated in the Cherry Blossom & Christmas Parade.
- COP’s member volunteered with the 2019 Champs Graduation, Cherry Blossom & Christmas Parade, Back to School Book bag Giveaway, Halloween Festival, and Santa in the Park.

2021 Annual Budget General Fund Expenditures



- Increase partnerships with other youth organizations/providers such as “Mini Hooks”, Pace Center for girls, Girls Coordination Council, Pride navigator with Fort Valley State University.
- Participate in 25 Job Fairs statewide. (Increase of 4%)
- Develop six (6) new Neighborhood Watch programs. (Increase of 6)
- Sponsor two (2) Neighborhood Watch Cleanups for each district. (Increase of 10)

2021 Goals

- * Increase the number of citizen participation to 3,000 in the “Night to Unite Event”.
- * Cultivate and maintain new and existing youth partnership.
- * Increase participation and enrollment in PAL boys and girls’ basketball summer camps.
- * Move into the New Community Outreach & Restorative Justice Center building.
- * Increase PAL events (basketball and soccer) with a new partnership.





RECRUITMENT



Watch

**WE REPORT ALL
SUSPICIOUS ACTIVITY
TO THE BIBB COUNTY
SHERIFF OFFICE
EMERGENCY: 911
NON-EMERGENCY:
(478) 751-7500**



HALLOWEEN FESTIVAL



**VOLUNTEERS
BIBB COUNTY SHERIFF**



MCGRUFF @ THE CHERRY BLOSSOM PARADE



CIVILIAN FIREARMS CLASS



BIBB COUNTY SHERIFF'S OFFICE
CRIME PREVENTION NETWORK
WANTED FOR BURGLARY
CURTIS ANTHONY BARNES JR
TUESDAY NOVEMBER 5, 2019



SHERIFF DAVID DAVIS

MACON REGIONAL CRIMESTOPPERS



VOLUNTEER
BIBB COUNTY SHERIFF'S OFFICE

WANTED
FOR BURGLARY
BY THE
BIBB COUNTY SHERIFF'S OFFICE
CURTIS ANTHONY BARNES JR.



AGE 30
6 FEET 2 INCHES
TATTOO: INI PAINTER RIGHT ARM
WARRANT # 246759-C

Curtis Anthony Barnes Jr. is wanted by the Bibb County Sheriff's Office for Burglary. If you can help in any way to locate him, please contact:
Bibb County Sheriff's Office: (478) 751-7500
Investigator D. Putnam: (478) 803-2615 dputnam@macombibb.us
Or Macon Regional Crimestoppers: (478) 742-2330

CRIME PREVENTION NETWORK

RECRUITMENT



CHAMPS & EXPLORERS @ THE CHRISTMAS PARADE



EXPLORERS



C.H.A.M.P.S GRADUATION





Sheriff's Office-Building Maintenance

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$284,580	\$275,813	\$327,365	\$345,594	\$274,386
Operating	\$377,482	\$425,254	\$407,740	\$409,046	\$407,740
Operating Equipment	\$19,836	\$21,658	\$38,700	\$38,700	\$35,000
Total	\$681,898	\$722,726	\$773,805	\$793,340	\$717,126

Description

Building Maintenance is a non-sworn division of the Bibb County Sheriff's Office. The Building Maintenance Supervisor along with three maintenance technicians, and a janitorial supervisor staff this function. The principal function is to provide maintenance and repairs for the Law Enforcement Complex, inclusive of the Administration Building and Jail at 668 Oglethorpe Street, the Investigation Building at 651 Hazel Street, the G-Wing facility at 652 Hazel Street, the Detention Center at 645 Hazel Street, the Special Operations Center at 704 Hawthorne Street, the Civil Process and Special Law Enforcement Function Building at 1131 Second Street, the Chief Deputy's Office Building at 633 Oglethorpe Street, three Patrol substations scattered across unincorporated Bibb County, the Training facility at 110 Confederate Way and 1166 Jackson Street, and the Crime Lab location at 1019 Second Street. This includes General Maintenance, Plumbing Maintenance, Electrical Maintenance, and Mechanical Maintenance.

2020 Accomplishments

- Replaced HVAC system at firing range due to old age.
- Repaired sewer line located in master control of the Law Enforcement Center.
- Replaced steam kettle and hot box in kitchen area of the Law Enforcement Center.

2021 Goals

- Replace dishwasher and wash down table in the kitchen area of the Law Enforcement Center.
- Replace hot water heater in the Law Enforcement Center.
- Change out as needed current lamps to LED lamps in outdoor lighting to reduce electricity costs.



Sheriff’s Office-Court Security

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$1,918,407	\$2,085,879	\$2,022,760	\$2,125,794	\$2,215,667
Operating	\$101,228	\$83,338	\$109,940	\$117,463	\$120,600
Operating Equipment	\$18,580	\$9,525	\$10,300	\$12,835	\$10,000
Total	\$2,038,215	\$2,178,742	\$2,143,000	\$2,256,092	\$2,346,267

Description

Court Services consists of Sworn Deputies, Court Security Officers and Bailiff’s who are responsible for the overall security of Superior Court, State Court, Municipal Court, Juvenile Justice Center, Probate Court, Civil Court, Magistrate Court, State Court Probation and other offices located throughout the courthouse and annex. Deputies are assigned to every court room when there’s a Judge on the bench. There’s one deputy stationed at the main entrance to the courthouse. Court Security Officers are responsible for checking all patrons entering the courthouse to conduct their personal business. Court Security Officers man the command center, monitoring over sixty cameras stationed throughout the courthouse and annex. Bailiffs are assigned daily to each judge on the bench or in chambers to assist in conducting court business. Bailiffs assist in the transporting of inmates to and from the correction division of the Sheriff’s Office, Juvenile Justice, and State Court Probation. They also assist in the movement of these inmates while they are in the courthouse for court cases.

Budget Highlights

Court Services Division provides security and personnel for the operation of Superior Court, State Court, Civil and Magistrate Court, Probate Court, Grand Jury, Juvenile Justice Center, Municipal Court and State Court Probation. The main objective is to provide a safe working environment for, Judges, attorneys, court personnel, jurors, prisoners, and other persons having business in the Courthouse venues.

2020 Accomplishments

- Security is handled by sworn uniform deputies and uniformed security. Security is provided for all judges, courtroom personnel, courtroom participants and spectators. Units also respond to any disturbance within the courthouse buildings and parking lots.
- Prisoner Transport is responsible for transporting prisoners from the L.E.C. and R.Y.D.C. to the courthouse for hearings and trials. Juveniles are sometimes transported to other correctional facilities throughout the state as ordered by the court. While at the courthouse these personnel are responsible for moving prisoners to their respective hearings and trials, and guard them while at the court proceedings.
- Court Bailiffs are another vital part of court security. These Bailiffs work in the courtroom with the judges, assisting with jurors and witnesses in trials, assisting with defendants who come before the court to plead guilty and assist with domestic and civil trials and hearings.

2021 Goals

- To streamline the process in areas of safety in bringing inmates to and from the courts and jail.
- To increase training for Deputies and Bailiffs to bring a higher level of security to eliminate disturbances in the courthouse.
- To provide security for the transporting of prisoners to and from the Bibb County Law Enforcement Center to the Courthouse.

2021 Annual Budget General Fund Expenditures



Performance Measures

	<u>FY 2019 Projected</u>	<u>FY 2019 Actual</u>	<u>FY 2020 Projected</u>	<u>FY 2021 Projected</u>
<u>Prisoners Transported</u>				
Superior Court	3850	3382	4100	4300
State Court	1400	785	1500	1700
State Court Probation	350	221	400	450
Civil & Magistrate Court	20	4	25	20
Grand Jury (D.A.)	85	48	90	90
Juvenile Court	50	38	45	60

Prisoner Meals served at the Courthouse.

	<u>FY 2018 Projected</u>	<u>FY 2018 Actual</u>	<u>FY 2019 Projected</u>	<u>FY 2020 Projected</u>
Juvenile	75	38	65	80
Adults	5000	5278	5500	5800





Sheriff's Office-Warrants/NCIC

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$1,183,832	\$1,177,545	\$1,184,512	\$1,225,541	\$1,221,170
Operating	\$68,603	\$72,437	\$112,712	\$85,164	\$97,447
Operating Equipment	\$12,583	\$14,943	\$1,200	\$25,000	\$11,000
Total	\$1,265,018	\$1,264,924	\$1,298,424	\$1,335,705	\$1,329,617

Description

This Division is a repository for all warrants issued in Bibb County either by the courts and/or our deputies. It is the duty of this Division to enforce the clearance or cancellation of all warrants in GCIC. It works closely with all law enforcement agencies but mainly throughout Georgia. Most warrants on file are a result of unpaid traffic citations and failure to appear. This Division assists deputies in carrying out their duties by entering missing persons and stolen property in the GCIC/NCIC systems, verifying vital information via GCIC/NCIC to the E-911 Center and other law enforcement agencies and it maintains a 24-hour communications link between the Macon-Bibb County Sheriff's Office and other law enforcement agencies throughout the State of Georgia and the Nation. It is also the responsibility of this Division to maintain the NCIC system which provides a computerized database for ready access by criminal justice agencies promptly disclosing needed information about crimes and criminals.

Included in this Division are the transport deputies. These deputies transport prisoners needed for extradition for court appearances. Transport deputies also transport to and from other jurisdictions, both in-state and out-of-state. When not transporting, these deputies attempt to serve warrants provided by Bibb County courts.

Accomplishments for 2020

- All files were validated to ensure that out-of-date warrants were purged in compliance with legally sanctioned removal dates.
- Developed and Implemented New Data Base for tracking Warrants in Bibb County.
- All received warrants were recorded and filed within 48 hours of receipt.
- Prison transports have remained the same over the previous fiscal year
- Continued to send operators to schools and training classes achieving a minimum of 40 hours of public safety training.

Goals for 2021

- GCIC Audit Compliance.
- Become efficient at GCIC entering, retrieving, reviewing, and modifying data.
- Maintain positive public relations.
- Economize prison transports.
- Increase warrant service.
- Mandate 40-hour minimum training for every sworn deputy in the division.
- Maintain accurate information on missing children and on missing adults reported missing as children.
- Continue cross training as it pertains to Warrants/NCIC Division functions.



Performance Measurements

<u>Performance Measurements</u>	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Projected</u>	<u>2021 Projected</u>
Validations	10,202	9,970	10,000	10,000
Warrants Received	6,193	4,999	5,999	5,999
Prisoners Transported	968	973	900	800
Training Hours	400	400	400	400





Sheriff-Animal Enforcement

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$318,861	\$401,346	\$385,696	\$423,593	\$379,760
Operating	\$19,232	\$31,970	\$35,100	\$45,645	\$0
Operating Equipment	\$0	\$0	\$0	\$0	\$0
Total	\$338,093	\$433,316	\$420,796	\$469,238	\$379,760

Description

This division is responsible for the enforcement of County Ordinances and State statutes relating to animals within the county.

Budget Highlights

Since moving to BCSO in 2017, our budget has been very minimal due to trying to determine our department needs under new direction. This year we will be asking to add two new trucks and 3 animal enforcement officers. BCSO has also taken over Animal Welfare and has subsequently merged both Animal Welfare and Animal Enforcement into Animal Services. We will be examining the budget to determine the needs of the agency as a whole. The budget needs for the upcoming year will be much larger due to the above-mentioned reasons.

2020 Accomplishments

- Actively and efficiently maintained department operations during the four (4) months the shelter was shut down by the state;
- Successfully assisted in the investigation of a statewide Federal prohibited dog fighting bust leading to a raid of 11 different locations and over 160 dogs removed;
- Successfully investigated and assisted with the prosecution of over 50 animal cruelty cases, to include, five prohibited dog fighters with the removal of over 30 dogs within Bibb County;
- Maintained community outreach by providing dog houses, straw, parasite and flea treatment, and animal food;
- Continuing to partner with local TNR program;
- Continuing to build relationships with rescue groups locally and nationwide;
- Continued training on animal cruelty, blood sports, investigations, prosecution, and evidence collection;
- Successfully assisted with investigation, arrest, and prosecution of felony animal cruelty cases in contiguous counties;
- Continued partnership with Department of Agriculture which resulted in investigation and prosecution of large-scale swine cruelty case;
- Continued partnership with Jessica Rock, Special Prosecutor with Prosecuting Attorney’s Council of Animal Crimes, to educate law enforcement and animal control groups statewide;
- Continued partnership with Bondable pups; and
- Continued public safety withing Macon-Bibb county.

2021 Goals

- To reduce the stray population;
- Aggressively pursue compliance regarding mandatory spay and neuter ordinances;
- Acquire two new Animal Enforcement trucks;
- Hire three new Animal Enforcement officers;



- Repurpose the two smaller older Animal control trucks for use as community outreach vehicles;
- Host another animal cruelty training for law enforcement;
- Shut down unlicensed breeders that do not meet local or state requirements;
- Improve relations with the Animal Shelter to effectively move animals through the shelter;
- Improve the efficiency of the Cost of Care bill and petitions in the court system;
- Partnering with Bondable Pups to access more schools for education on basic animal care, rabies, and what to do when approached by an aggressive dog; and
- Expanding the Bondable pup program with obtaining long term inmates to increase positive outcomes of inmates and animals.

Performance Measures

- Performance measures include educating staff on best practices, community preferences, budgetary impact and financial requirements followed by analyzing the key Policy issues identified by the staff and supervisors.
- Kennel Statistic reports weekly, monthly, and yearly assist in developing or changing practices within animal enforcement to better serve the community and control the animal population. These reports show various animal intake reasons followed by the outcome. These reports allow supervisors to direct the officers in handling calls that best support the operation and the community.





Fire Department-Administration

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$612,238	\$618,509	\$618,572	\$630,116	\$590,148
Operating	\$27,244	\$30,543	\$77,130	\$77,130	\$66,000
Operating Equipment	\$27,552	\$16,879	\$10,000	\$10,000	\$10,000
Total	\$667,034	\$665,931	\$705,702	\$717,246	\$666,148

Mission

- The Macon Bibb County Fire Department exists to provide excellent services for the protection of life and property from fire and other peril.
- To provide excellent customer service in a proficient, professional and compassionate manner
- We continue to contribute to the well-being and progress of our community by promoting life safety, practicing prevention, planning, education and training.

Vision

- The Macon Bibb Fire department strives to make “Excellence” our daily standard in emergency preparedness and response. We also endeavor to enhance our customer focused, innovative roles as Public Safety Leaders, while assessing and overcoming our ever-expanding risks.

Description

The Macon-Bibb Fire Department provides fire and emergency services to the citizens of Macon-Bibb County. There are currently 22 Fire Stations that cover approximately 266 square miles. The Macon-Bibb Fire Department maintains an ISO Class 1 rating, which indicates that the department provides the best protection on a standardized scale. Fewer than 100 other fire departments within the nation hold this distinct classification. Macon-Bibb was the sixth in the nation to acquire classification. Highly skilled and trained personnel manage and operate the following divisions of the Department: Fire Suppression / Emergency Medical Responder Services; Hazardous Materials Response; Technical Search and Rescue; fire Investigations; Fire Prevention and Inspections; Fire Training; Public Safety Education; Aircraft Rescue Fire Fighting; Water Rescue; and Support Services and Administration. Our organizational design four hundred and thirty-eight personnel that serve from twenty-six facilities including 22 fire Stations.

Budget Highlights

- Enhanced our Community Risk Reduction Schedule
- Successfully Passed our FAA inspections
- Successfully completed our Firefighters Standards and Training Audit
- Completed our Promotional Process with the Carl Vinson Institute of Government

2020 Accomplishments

- We Graduated 27 new recruits last fall which helped to offset some of the deficits we have in staffing.
- We have started a recruit class of 24 in which we continue to chip away at our staffing deficit.
- Our Fire Safety Educator was honored by the Governor of Georgia and the Georgia State Firefighters Association as the Fire Safety Educator of the Year 2019.
- We were recognized by the Georgia Traffic Incident Management Team as “Team Rookie of the Year.”
- We honored Three of our officers as having earned their Georgia Fire Chief Officer Designation Award 2019.



- 2019 Fire Prevention Month was quite the success in that we partnered with the Middle Georgia Food Bank and we walked through four strategic neighbor hoods and distributed Fire safety literature , law enforcement literature and over 10,000 lbs. of food products to needy families , A great success!!
- Conducted a Promotional Assessment Center with the Human Resources Department, our Civil Service Board and he Carl Vinson Institute of Government for approximately 75 of our eligible members.

2021 Goals

- Continue developing our Fire Explorers program for Youths 14 to 18 yrs. Old.
- Developing our Recruitment and Retention program by partnering with the Bibb and surrounding counties Boards of Education.
- Continue to develop our Social Media Partners to enhance our Recruitment and retention as well as our Fire Safety Education Program.
- Partner with the Law Enforcement foundation to secure a grant for a new Fire Safety House.
- Work to help secure a new incentive program for Firefighters in Macon Bibb.
- Create our Fire Intranet Program with IT

Performance Measures

- Establish our Fire Explorers Program
- Partner with the Boards of education to create a School to Work program for our High School Seniors who qualify for our early entry program.
- Develop a functional Social Media Campaign for hiring new recruits.
- Establish a Higher Education Incentive Program
- Establish a Mentoring Program for Millennials and Fire Officers
- Maintenance of our response times of under four minutes
- Maintenance of all State and National recertification requirements
- Enhance our K-6 Fire Safety Education programming.
- Maintenance of our Community Risk Reduction Program
- Develop our fee schedule for some of our inspections





Fire Department-Suppression

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$23,540,821	\$23,786,734	\$24,103,102	\$24,444,046	\$23,268,005
Operating	\$994,595	\$1,259,271	\$1,268,760	\$1,393,438	\$1,300,450
Operating Equipment	\$22,962	\$18,806	\$30,000	\$30,000	\$30,000
Total	\$24,558,377	\$25,064,811	\$25,401,862	\$25,867,484	\$24,598,455

Fire Suppression

The Macon-Bibb Fire Suppression division of the fire department is responsible for the protection of life and property from fire and other peril. Operations include management of water rescues, hazardous materials, as well as extrications from vehicles, machinery, entrapments, and industrial accidents. The Suppression Division also mitigates aircraft rescue protections for the two Macon-Bibb airports. The Aircraft Rescue and Fire Fighting personnel are certified through the Federal Aviation Administration and the Georgia Firefighters Standards and Training

Budget Highlights

The Macon-Bibb Fire Department consists of 4 divisions, Administration, Fire Prevention, Fire Training, and Fire Suppression. The Administrative division is responsible for the daily operations of all divisions as a whole. The fire prevention division is responsible for business inspections, issuing fire code permits, and conducting fire safety education programs to the schools and community. The fire training division oversees the daily training of all personnel in our organization and certifies that each fire fighter meets the minimal training standards as they apply to ISO and State Standards and Training Council. The training divisions also are responsible for orientation and training of new personnel. The Suppression division of the fire department is responsible for the protection of life and property from fire and other peril. Operations include management of water rescues, hazardous materials, as well as extrications from vehicles, machinery, entrapments, and industrial accidents. The Suppression Division also mitigates aircraft rescue protections for the two Macon-Bibb airports. The Aircraft Rescue and Fire Fighting personnel are certified through the Federal Aviation Administration and the Georgia Firefighters Standards and Training

2020 Accomplishments

- The Macon-Bibb County Fire Department has continued to maintain its Class 1 ISO rating.
- We have conducted several Door to Door campaigns in communities installing smoke detectors in homes and assisting families with formulating evacuation plans in case of a fire.
- We have partnered with Middle Georgia Food Bank to conduct safety blitzes in the community and donating food to the less fortunate in our community.
- Hosted quarterly E-911 communications advisory board meetings discussing and planning future innovations and improvements for the Bibb County Regional 800 mhz. radio system.
- Continued to identify our department’s educational objectives which would improve the readiness and response capabilities of our company officers.
- Continued to stress the importance and improvements in implementing a policy requiring all personnel who has been in contact with hazardous materials to include structure fires to decontaminate on the scene before returning to the fire station as part of our cancer prevention initiative.

2021 Goals

- Partnered with IT staff to develop a Webb Based Intranet platform for the Macon-Bibb County Fire Department. This will improve daily communications and notifications within the organization.
- Continue formulating a 5-year strategic plan to improve the infrastructure of the fire department.



- Developing a recruitment program in the local high schools for seniors to apply and qualify as an applicant for the fire department once they graduate from high school.
- Continue to research firefighter cancer preventative programs to help protect the health of our firefighters.
- More efforts focused on disinfecting and cleaning fire stations, interior apparatus and concentrating our efforts on social distancing while at the fire stations.
- Research the East Macon area to acquire land needed to relocate and build fire station #9 which is in dire need of replacement due to its dangerous location and exceeding building maintenance expense account.
- Research and development of a hiring incentive to recruit new firefighters and to review our current retirement plan to make adjustments to assist with retaining employees.

Performance Measures

<u>Performance Measurements</u>	<u>2018 Actual</u>	<u>2019 Actual</u>	<u>2020 Actual</u>	<u>2021 Projected</u>
Answered Emergency Fire Calls	49,00	47,000	48,500	49,500
Average Response Time (Minutes)	4.2	4.2	4.2	4.2
Percentage of NFIRS Electronically Completed	100%	100%	100%	100%







Fire Department-Prevention

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$609,817	\$659,116	\$644,164	\$654,784	\$623,906
Operating	\$50,485	\$50,536	\$70,810	\$71,108	\$78,000
Operating Equipment	\$0	\$0	\$30,000	\$30,000	\$20,000
Total	\$660,302	\$709,652	\$744,974	\$755,892	\$721,906

Fire Prevention

The Fire Prevention Bureau has the responsibility of conducting life safety inspections on any building or structure or premises to enforce codes set forth by the Ga. Insurance & Safety Fire Commissioner’s Office, the Life Safety Code and the International Fire Code; this includes all businesses and assemblies.

The Fire Safety Education division has the task of educating the public on fire safety and prevention; this includes the Jr. Fire Marshal program designed to educate elementary aged students on basic fire safety (fire behavior, Smoke Alarm maintenance, Exit Drills in The Home, Stop, Drop and Roll and Burn Prevention). Remembering when program- Fire Safety for Seniors. The Education program attends Health and Career/Job Fairs, visits daycare centers and businesses for fire safety on the job, informational PSA’s on fire safety to the public.



Budget Highlights

- We were able to expand our Fire Safety Education literature distribution to all ages in the community.
- Since receiving the Bull Ex Fire Extinguisher Simulator through grant funds, we are now able to give hands-on experience on how to put out small fires.
- We installed 91 smoke alarms during our Fire Safety Community Canvas month.
- Our Fire Safety Educator was named Fire Safety Educator of the Year for the State of Georgia.

2020 Accomplishments

- We had our first Fire Safety Community Canvas where we partnered with Middle Ga Food Bank to canvas different neighborhoods in community to check smoke alarms and installed new ones and assisted with handing out food to our community.
- In our Fire Safety Louise Poe essay contest twelve of our youth were honored. Three of our youth won on a State level.
- We partnered with SAFE KIDS to assist with installing child safety seats correctly.

2021 Goals

- To purchase a Bull Ex 27’ custom designed Fire Safety Trailer through the Assistance to Firefighter Grant program to enhance the department’s training efforts within the school system and the public in general.
- Continue our Smoke Alarm installation program as needed.
- To continue educating the public on fire safety and evacuation planning via Public Service Announcements (PSA’s), implementing a social media project and attending more Neighborhood Watch meetings and events.

2021 Annual Budget General Fund Expenditures



Performance Measures

	2020 Actual	2021 Projected
Students Trained	3500	3500
Smoke Detectors Installed	300	325
Inspections Made	2500	3500
Safety Program Presented	350	400



Fire Department-Training

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$479,529	\$459,354	\$458,344	\$463,654	\$383,631
Operating	\$99,316	\$155,390	\$162,950	\$211,261	\$160,600
Operating Equipment	\$14,818	\$13,963	\$15,000	\$18,152	\$15,000
Total	\$593,664	\$628,707	\$636,294	\$693,067	\$559,231

Fire Training

The mission of the Macon Bibb Fire Training Division is to evaluate the effectiveness of all departmental personnel on a continuous basis and deliver the training that fulfills all the needs of the community. This involves exceeding all state and federal requirements. Our Training Division works hand and hand with all state and local entities in the event of tragic events and natural disasters that require additional resources. The Training Division (Smallwood Training Complex) is located at Tinker Drive Macon, Ga in South Bibb County.

Budget Highlights

- The Training division is a formative and essential component of the Macon Bibb fire Department.
- The Training Division successfully administered 18 hrs. of live fire training to each member of the department.
- We tested 98% of our prepped apparatus for ISO compliance
- We graduated 27 new members from Fire Recruit School
- We conducted four quarterly Officers Schools
- We administered Fire Officer II School to all our current Fire Officers
- We conducted two Fire Instructor Schools
- We were successful in assisting the ARFF Group to meet the FAA audit standards
- We passed the Fire Fighters Standards and Training Annual Audit.
- Completed Continuing Education for all our due Emergency Medical Technician.
- We taught 8 community CPR Saturday Classes.

2020 Accomplishments

- Satisfied all ISO Training Requirements for a Class 1 rating
- Satisfied all Georgia Firefighting and Standards Training Requirements
- Completed EMT-B in-house course for 23
- Completed NPQ Firefighter I and II Certification for 23 Fire Recruits
- Completed Hazardous Mat Operations course for 23 Fire Recruits
- Completed EMT-B in-house course for 23 Fire Recruits
- Completed Emergency Vehicle Operation Driving for 98 Incumbent Firefighters

2021 Goals

- To reduce the amount of exposure of carcinogenic chemicals and toxins that Macon-Bibb Firefighters are exposed to by continuing to enforce and encourage on scene decontamination, hood swaps and implementing a second set of fire gear.
- To improve retention and implement higher educational requirements for the development of our firefighters utilizing the FESHI Model.
- Improve job performance skills for all Firefighters utilizing the four pillars of professional development, **Training, Education, Relevant Experience and Continuing Education.**



- To implement more stringent physical conditioning and dietary requirements within the department and educate Fire Station/Ground Safety.

Performance Measures

Performance Measurements	2020	2021
Total No. Complete Readiness Testing Req	436	340
Total No. Firefighters Complete NPQ Fire Officer II	45	12
Total No. Fire Recruits Complete NPQ Firefighter I	50	28
Total No. Fire Recruits Complete NPQ Firefighter II	50	28
Total No. Fire Recruits Complete NPQ Hazmat Operations	50	23
Total No. Complete EVOC Course	65	98
Total No. Complete Continuing Medical/Rescue Training	436	340
Total No. Hazmat Training	426	340





Coroner's Office

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$227,755	\$234,142	\$234,509	\$238,291	\$251,546
Operating	\$390,997	\$265,392	\$295,650	\$370,900	\$294,650
Operating Equipment	\$250	\$0	\$0	\$0	\$0
Total	\$619,002	\$499,534	\$530,159	\$609,191	\$546,196

Description

The Coroner's Office is responsible for the accurate recording of Coroner's cases for Bibb County and adjoining counties when necessary. The Coroner is responsible for the complete investigation of suicides, homicides, and accidents, as well as personal notification of next of kin. Files are maintained on each case, including personal information on the decedent, along with other pertinent information, such as autopsy reports, medical reports, law enforcement reports, death certification copies, newspaper reports, etc.



The Coroner conducts inquests and reviews evidence that may be relevant to the case and subsequent trial. The Coroner may recommend arrest or detainment to the District Attorney, based on the outcome of the inquest. This Coroner's Office is unique in respect to other Coroners in that we continue to study why some deaths occur, how they might be prevented in the future, and how steps can be taken to implement changes.

Budget Highlights

The 2021 budget includes 3 full time employees which hasn't changed since 1990. One full time employee has retired in which this position was filled with two part-time employees. The major change in this year's budget is for contractual services (body pickup by funeral homes). The fee has been \$150 for the past 20 years. This year we are proposing an increase to \$200 per pickup.

2020 Accomplishments

- Worked with the Georgia Police Academy to develop an up to date, statewide statistical database.
- Tied into statewide communications to keep abreast of new developments and strategies in the study of death.
- Offer Free Rides to Community Citizens during New Year's Eve.



2021 Goals

- Keep efficient, accurate death records and statistical information in electronic database.
- Carry on complete investigations of all suspected deaths for individuals not under the care of a physician.
- Work with law enforcement and judiciary agencies to study and reduce deaths related to drugs and drug-related crime.
- Attend educational seminars to keep abreast of new advances in the Death Investigation field.
- Strive to educate and decrease number of pedestrian deaths



Animal Welfare

Expenditures	Actual		Budget		
	2018	2019	Requested 2020	Projected 2020	Adopted 2021
Salaries & Benefits	\$400,486	\$410,339	\$429,374	\$437,271	\$453,401
Operating	\$172,922	\$175,253	\$202,500	\$196,500	\$247,400
Operating Equipment	\$2,905	\$31,580	\$6,000	\$6,000	\$1,000
Total	\$576,313	\$617,172	\$637,874	\$639,771	\$701,801

Description

This division is responsible for picking up sick and/or injured animals and promoting pet adoptions among community outreach

Budget Highlights

This past year Animal Welfare took in 2,989 animals, of which 275 were returned to their owners, 352 were adopted, and 1598 were transferred to Licensed Rescue Groups. Sadly 764 were euthanized, but the majorities were sick, injured, or aggressive. That means that these animals were no longer a threat to the safety or health of citizens in Macon Bibb County.

In FY20, our Department attended several events, where we made educating the community our primary task. We always strive to have a warm welcoming atmosphere for the citizens to feel free to visit. Our beautiful land and our new building, make our facility appealing to all potential customers. Our Department is public safety oriented. We take in Macon Bibb County’s sick, injured, and aggressive animals. At the same time, we attempt to save as many animals as possible.



2020 Accomplishments

- Animal Welfare with the help of the Legal Department, was able to implement O.C.G.A § 4-11-9.8, Enacted May 2016. This Law provides us with a hearing before a Judge, which allows a defendant to fund the cost of care for impounded animals. Since enacting this petition, we have been able to release 12 legal hold dogs, 2 of which have been at the shelter since 2015. Not only were we able to get those 2 dogs released after 4 years, but we were also able to get them to a No Kill Shelter.
- Conducted several Adoption Events this year, including a National “Clear the shelters” event sponsored by Hill’s Science Diet and NBC.
- Attended numerous Career Day Events at local schools across our community.
- Hosted the Humane Society of the United States for an educational event in November.
- We attended the Annual Best Friends Conference, which was hosted here in our County.
- The Boy Scouts Troop 4 and the Church of Jesus Christ of Latter Day Saints, donated their time and supplies to build us three beautiful bone shaped picnic tables at our facility.
- Best Friends Humane Society assessed our shelter and came up with “Shelter Best Practices.” This is a guideline to provide humane care for animals at our facility, as well as how we can best assist our community.



- We teamed up with Parks & Beautification for their monthly Yappy Hour Event, at the Dog Park. At these events we offered Microchipping and Rabies vaccinations to the community.
- December 8th we held an adoption event, and were able to microchip 100 animals in the community.
- Nick Chubb, UGA Football player donated his time, as well as several signed footballs and helmets. These items were raffled off and \$22,000.00 was donated to FurPossible, who in return donated dog houses, animal food, heartworm tests, and rabies vaccinations to the shelter.

2021 Goals

Utilize our Surgery Suite at our facility, so that all females that leave our shelter are spayed. This will reduce the number of strays in our community, by a substantial amount. We also hope to have the Commission approve a TNR Ordinance. This would allow community cats to be trapped, altered, and released. Not only will this keep the

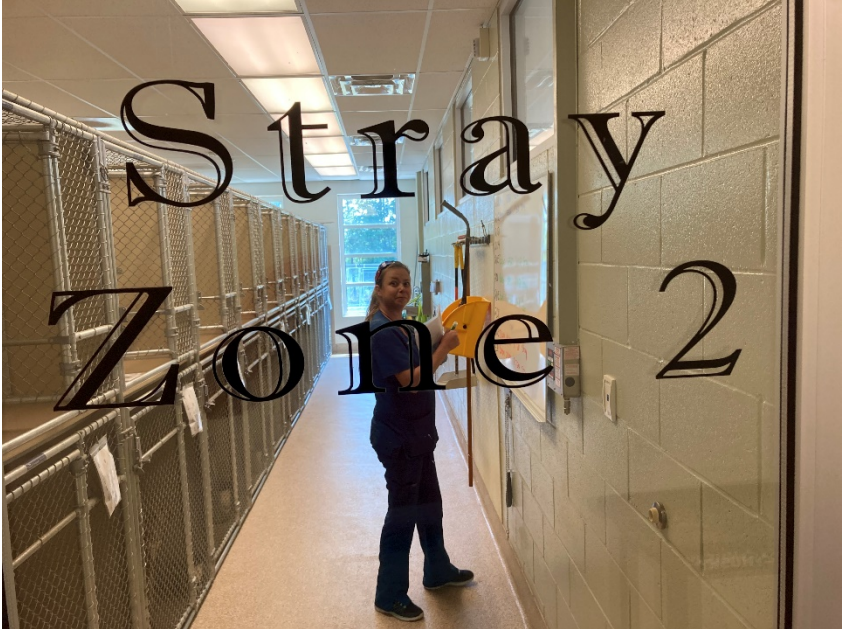
animal in an environment they are familiar with, it will reduce our euthanasia rate. In Fiscal Year 2020, we also hope to obtain a low cost Spay/Neuter option for our community. This will encourage animal owners to get their animals altered, ultimately reducing the number of strays.



Performance Measures

- Education in the Community
- Community Assistance Programs
- Low Euthanasia Rates
- Higher Adoption Rates
- Higher Rescue Transfers
- Higher Return To Owner Rates
- Low Cost Microchipping
- Low Cost Rabies Vaccinations
- Low Cost Spay/Neuter Options
- Community Events
- Humane Care of all impounded animals
- Efficient Daily Operations







Emergency Management

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$247,145	\$260,791	\$275,806	\$280,003	\$283,099
Operating	\$104,613	\$105,285	\$134,657	\$134,657	\$125,166
Operating Equipment	\$416	\$4,514	\$1,185	\$1,185	\$1,000
Total	\$352,174	\$370,590	\$411,648	\$415,845	\$409,265

Mission

The Emergency Management Agency protects Macon-Bibb County by leading and coordinating activities necessary to mitigate against, prepare for, respond to, and recover from natural and man-made disasters impacting the residents and visitors of the county.

Description

The Emergency Management Agency (EMA) is the department responsible for ensuring that the Macon-Bibb County Government is always ready to manage a disaster impacting the county. This is done by preparing county government staff and the community prior to a disaster impact. Once a disaster has impacted the county it is EMAs responsibility to lead the county response and coordinate the county and community agencies for a unified recovery effort.

Budget Highlights

MBC Alert Emergency Notification System – This year we completed an upgrade to our emergency notification system. We purchased approximately 100,000 contact data points and a new text sign up system to alert our community. This will allow plus to more effectively warn our community of dangerous situations while there is still time to act.

	• Residential Wireless	59,896
	• Residential Landline	19,412
	• Residential VOIP	10,765
	• Citizen Opt In	6,627
	• Business Landline	4,296
	• Business VOIP	1,608
	• Business Wireless	282
	• TOTAL CONTACTS	102,877

Community Engagement Text Sign Up

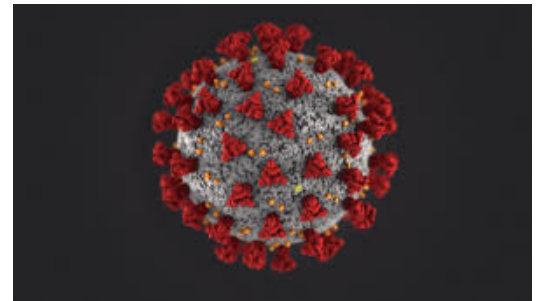
This function will give people the ability to text a specific keyword to the MBCAlert system and be automatically signed in for text-based alerts. This can be utilized throughout the year for easy signups for the MBCAlert system or be set up for emergency alerting for specific communitywide events.



FY 2020 Accomplishments

COVID-19 Response – Getting in January of 2020 EMA begin following and responding to a new global pandemic named the novel Corona virus 2019 or COVID-19 for short. Very quickly EMA brought its team together to best plan the comprehensive response and ongoing recovery for this event. Emergency Management built policies and procedures implemented throughout making Bibb County government to ensure the health and safety of all employees and the citizens we serve.

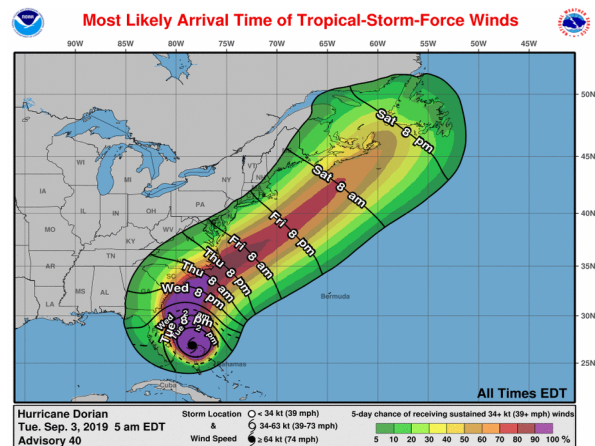
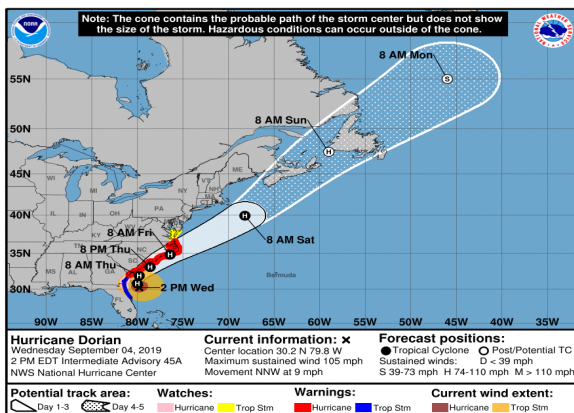
EMA built a phased response plan to ensure safety of its employees based on the rise or fall of COVID-19 cases in our community. Is planning document guided the overall government response 2 COVID-19 with the primary mission of health and safety for employees and citizens. We were also tasked with the procurement, supply management, and distribution of all PPE supplies for not only making Bibb County government but for the entire community. EMA identify PPE vendors worked with them through the vendor approval process and purchased hundreds of thousands of pieces of PPE. Once purchased EMA received all the equipment instituted a warehouse management system and began distribution to our partners and community.



Hurricane Dorian Response – During the first week of September 2019 Hurricane Dorain moved from Florida to North Carolina along the East Coast before heading out to the North Atlantic. This track caused the evacuation of the Metro Savannah GA region. During this time EMA activated their Emergency Operations Center (EOC) with our emergency support functions (ESF) working this event. Macon-Bibb County activated shelter operations at our South Bibb Recreation Center for multiple days. In partnership with the American Red Cross, Recreation Department, and the Health Department we provided safe refuge for over 100 storm evacuees.

Hurricane Dorian Response Partners

<ul style="list-style-type: none"> American Red Cross Animal Welfare Amateur Radio Emergency Services Bibb Sheriff's Office Coliseum Healthcare Dept of Family and Children's Services Emergency Management Facilities Fire Department Georgia State Defense Force 	<ul style="list-style-type: none"> Houston Health Department Information Technology Macon Bibb Health Department Navicent Healthcare North Central Health District Public Affairs Region F Healthcare Coalition Recreation Salvation Army Visit Macon
--	---

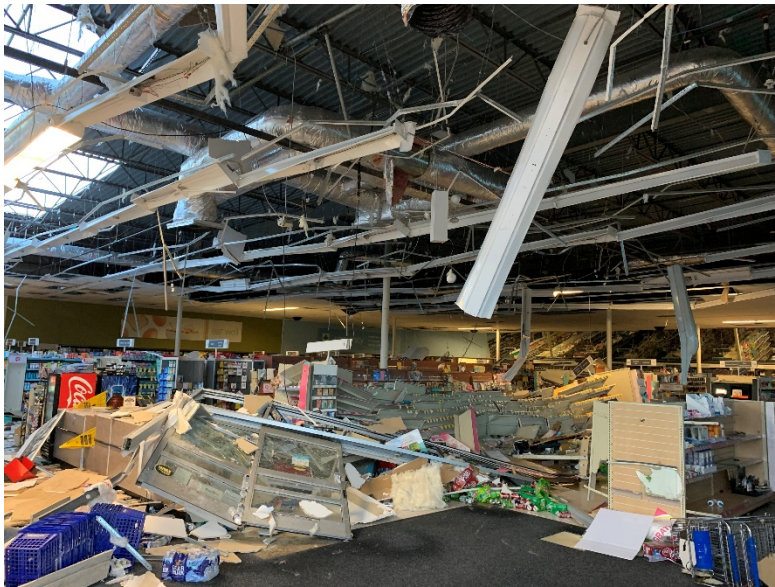




Easter Day Tornado – Starting on April 12 through the 13 a line of strong to severe thunderstorms moved across middle Georgia Embedded within this line were circulations that produced at least one tornado that touched down in the western part of the county. The storm first touched down on Edgewater Drive causing a tree to fall onto a house. The storm crossed I-475 and ripping shingles and roofing material off two hotels next to the interstate as well as blowing a fence down. The storm crossed Zebulon Rd where the front door and windows of a Walgreens Store were completely blown in and a large hole was blown through the roof.

The NWS in Peachtree City, in conjunction with Macon-Bibb county Emergency Management (EMA) surveyed the damage caused by these storms. Below are details on the tornado:

- Rating: EF-1
- Estimated Peak Wind: 100 mph
- Path Length /statute/: 3.7 miles
- Path Width /maximum/: 300 yards
- Fatalities: 0
- Injuries: 0





Warming Center Operations – EMA is leading the execution and partnering with county departments and community agencies to operate a warming center for our vulnerable citizens who are in need of a safe and warm place to stay during extremely cold evenings when the temperature drops below 35 degrees. The Salvation Army is the lead agency providing the warming center at their location at 1955 Broadway. Macon Transit Authority (MTA) provides nightly transport from the downtown Terminal Station to the warming center for those in the most need. Other agencies who are also supporting this critical operation are Bibb County Sheriff's Office, Macon Bibb Health Department, Macon-Bibb Animal Welfare, Macon-Bibb Public Affairs, Macon-Bibb Recreation, the American Red Cross, Navicent Health and the Daybreak Center.

**ATTENTION:
Cold Weather Alert**

When the temperature drops below 35 degrees you need to stay warm...

The Salvation Army will keep you warm
1955 Broadway, Macon
478-746-8572



EMERGENCY MANAGEMENT ASSOCIATION OF GEORGIA

AREA 4

"SERVING THE HEART OF GEORGIA SINCE 1958"



Emergency Management Leadership – EMA Director Spencer Hawkins continued to serve as the Area 4 (Central Georgia) Chairperson for the Emergency Management Association of Georgia professional organization. His region of responsibility covers 25 counties from Butts County, south to Sumter County, and Muscogee-Columbus County to Houston County.

2021 Goals

COVID-19 Response – Continue to provide leadership in response to the COVID-19 global pandemic. Ensure quality, accurate, science-based information is getting to County government senior leadership and community as a whole. Provide PPE where available to Emergency Management team and local residents.

Emergency Management Staff Addition – Hire an emergency management staff member to focus on program operations, such as planning, training, & exercises, and communications. This will improve future response and recovery operations and allow Macon-Bibb to be more prepared for disasters. This staff member will also provide needed support during EOC activations and response operations throughout the year.

Disaster Training Simulation – Execution of a community-wide disaster training exercise that will bring together multiple agencies working towards a singular goal of Disaster Response. This exercise will allow the entire emergency management team to practice their operations in review emergency plans in a safe no-fault environment.

Upgrade EMA Technology – The computer technology in the emergency operation center and the mobile command vehicle are approximately 8 years old. They are in desperate need of an upgrade to provide better security an ease of use before during and after disaster and emergency activations.



Public Works-Administration

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$555,775	\$550,595	\$598,241	\$609,932	\$544,991
Operating	\$26,176	\$41,912	\$68,700	\$71,052	\$66,030
Operating Equipment	\$125	\$12,830	\$10,000	\$10,000	\$10,000
Total	\$582,075	\$605,336	\$676,941	\$690,984	\$621,021

Mission

To enhance the quality of life for our residents and promote economic development for our community by providing and maintaining infrastructure in a sustainable manner to the highest possible standards.

Description

The Administrative Department is the backbone of the department. They act as a connecting link between the management staff and the employees. The Team is responsible for the day to day activities related to supporting the department through financial management, personnel management, customer service, phones support as well as gathering and reporting data.

Budget Highlights

Maintaining the FY20 budget within its monthly allowance to stay within a balanced budget. With the efficiency of staying within our budget limits we were able to create a 2% cut to the FY21 budget.

2020 Accomplishments

- Past 12 months we have:
 - Opened 3,053 SeeClickFix tickets
 - Closed 3,465 SeeClickFix tickets
- Process comprehensive reports (daily, weekly, monthly and yearly)
- Instituted Administration processes and procedures and updating the Departmental POS
- Assisting in schedule and documenting monthly departmental meetings
- Created, implemented and conduct the six-month Employee Feedback Survey
- Providing preliminary information to Public Works internal and external customers
- Organized and scheduled departmental training

2021 Goals

- Advance the department’s mission, vision and values by providing excellent, timely and cost-effective customer service
- Promote a culture of openness, trust, diversity, and equality
- Departmental cross-training improving administrative door to door understanding
- Continue monitoring of open and closure of SeeClickFix work orders

Performance Measures

- To expedite the acknowledgement of work orders, incident/accident reports and payroll in the most efficient manner.
- Continue to support Public Works internal and external customer base within our department’s abilities.





Public Works-Streets & Roads

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$2,911,293	\$2,640,873	\$3,025,585	\$3,107,461	\$2,656,542
Operating	\$1,383,121	\$1,292,965	\$1,280,300	\$1,278,800	\$1,165,400
Operating Equipment	\$36,100	\$48,204	\$40,000	\$40,000	\$40,000
Total	\$4,330,514	\$3,982,042	\$4,345,885	\$4,426,261	\$3,861,942

Mission

To enhance the quality of life for our residents and promote economic development for our community by providing and maintaining infrastructure in a sustainable manner to the highest possible standards.

Description

Our Department has 3 main responsibilities:

Street Maintenance, Storm Water Drainage, Right of Way Maintenance for the entire county of Macon-Bibb. Our primary responsibility is to ensure safe and passable streets for our citizens as well as all our traveling public 24/7. Other routine job duties include: pothole repairs, cave-ins, sidewalks, right of way cutting, litter pickup and drainage structure repairs. Additionally, this department runs the Mosquito Program seasonally from April to October.

Budget Highlights

Our Public Works staff has continued to do a wonderful job searching for budgetary reductions, such as right-of-way spraying which reduces the cutting rights-of-way cost. Again, the department’s largest requested adjustment for FY21 relates to balancing overtime for inclement weather, mosquito spraying as well as 24/7 on-call service, right-of-way spraying and bridge spraying throughout Macon-Bibb County.

2020 Accomplishments

- Past 12 months we have:
 - Opened 3,053 SeeClickFix tickets
 - Closed 3,465 SeeClickFix tickets
- 1505 miles of right-of-way cutting per round 4 times per year
- 5,937 potholes were repaired
- 2,725 bags of litter collected @ 8 pounds per bag for a total of 21,800 pounds
- Replaced/Repaired 1,720 feet of sidewalk
- Mosquito program sprayed 163,942 acres, used 1378.45 gallons of Bio Mist, and sprayed 30 zones seven times throughout Macon-Bibb County

2021 Goals

- Monitor all roads, drainage structures, and bridges to access maintenance needs
- Monitor “workable” at work site safety programs
- Monitor daily SeeClickFix work orders to reduce backlogs
- Respond to any emergency within a 24-hour timeframe (cave-ins, potholes, missing catch basin covers, etc.)
- Continue to educate employees and search for areas to reduce line items in the overspending of the budget
- Make Macon-Bibb County a cleaner and safer community in which to live and work



Performance Measures

Cut Macon-Bibb County rights-of-way at least 3 times this season. Complete 7 rounds of Mosquito Spraying throughout 30 geographical area of Macon-Bibb County. Remove and replace 3,000 feet of sidewalk and continuously keep our work orders to the lowest number possible. To have a balanced budget at the end of the fiscal year.





Engineering

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$1,208,031	\$1,220,816	\$1,213,855	\$1,233,273	\$1,056,157
Operating	\$125,905	\$112,343	\$260,757	\$261,105	\$157,190
Operating Equipment	\$33,284	\$17,800	\$14,500	\$14,500	\$17,987
Total	\$1,367,220	\$1,350,958	\$1,489,112	\$1,508,878	\$1,231,334

Mission

The Engineering Department is charged with the overall responsibility of recognizing, planning, and implementing transportation system needs for the County. The primary focus of the Engineering Department is coordination of local, state, federal projects. Operations include Traffic Engineering, administration, CADD and GIS, mapping, storm water management, erosion and sediment control, design and planning for roads and streets, public relations, and complaint management.

Description

The Engineering Department is made up of civil engineering designers and technicians, traffic engineers and traffic technicians, Geographical Information System (GIS) and Computer Aided Design and Drafting (CADD) technicians, and administrative personnel.

Budget Highlights

The budget is essentially unchanged except a request for additional training funds as a result of an EPA stormwater audit and a request for funding for a contract to conduct a pavement condition survey.

2020 Accomplishments

- Contract has been awarded and construction is currently under way. Conceptual design is completed, awaiting construction fund negotiations between Navicent Health and Macon-Bibb County. Managed design of road network and safety improvements to Middle Georgia State University.
- Managed concept development for 7th Street improvements.
- Managed concept development for Bass Road widening.
- Managed concept completion and the preliminary design for the widening of Forest Hill Rd Phase II.
- Approximately twenty-three roads in Bibb County awaiting acceptance by Macon-Bibb Commission. Managed the design of the construction of a sidewalk for Pinehill Rd.
- Designed and managed the construction of resurfacing and guardrail repair projects under the LMIG program.
- Prepared several property plats in support of county property actions.

2021 Goals

- Complete preliminary design of Forest Hill Rd
- Manage construction of Jeffersonville Rd widening project
- Complete the concept design of Bass Rd widening and insert it in GDOT’s program
- Complete the design of the Pine Hill Rd sidewalk
- Negotiate construction funds for the roundabout at Spring St and Forsyth St
- Design and monitor LMIG pavement / guardrail repair projects
- Design and monitor LMIG road striping projects
- Manage the repair of Oxford Rd storm drain project.
- Examine Roadbotics procedures and results
- Continue to satisfy the EPA consent requirements



- Begin restructuring for more and better in-house designs
- Review the Tobesofkee Dam hoist repair plans
- Help the Douglass Theatre obtain a marquee
- Oversee the Pursley streetscape plans

Performance Measures

- Track the progress of specific projects





Health Services

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$0	\$0	\$0	\$0	\$0
Operating	\$1,535,400	\$930,000	\$930,000	\$930,000	\$980,000
Operating Equipment	\$0	\$0	\$0	\$0	\$0
Total	\$1,535,400	\$930,000	\$930,000	\$930,000	\$980,000

Description

Consists of payments to community health programs that supply physical health and mental health care to the citizens of Macon-Bibb.

The Health Services budget includes the following agencies:

1. Georgia Department of Public Health (Physical Health) - \$580,000
2. River Edge Behavioral Health Center (Mental Health) - \$350,000
3. Medical Center (Navicent) (Indigent Care) - \$50,000

2021 Goals

- Maintain trend spending for Health Services



Macon-Bibb County Health Department



Welfare Services

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$0	\$0	\$0	\$0	\$0
Operating	\$3,630,045	\$3,121,477	\$2,934,326	\$2,934,326	\$2,934,326
Operating Equipment	\$0	\$0	\$0	\$0	\$0
Total	\$3,630,045	\$3,121,477	\$2,934,326	\$2,934,326	\$2,934,326

Description

Macon-Bibb County provides funding to various agencies and organizations that serve the local community or perform services on behalf of the county according to established agreements. Historically and currently, the largest appropriation in the Welfare Services Budget is the Macon-Bibb Transit Authority, including Para-transit.

The Welfare Services Budget includes the following agencies:

1. DFACS Welfare Administration - \$405,626
2. Macon-Bibb Transit Authority - \$2,000,000
3. Macon-Bibb Para Authority - \$316,500
4. Macon-Bibb Citizens Advocacy - \$4,500
5. Meals on Wheels - \$47,300
6. Middle Georgia Food Bank - \$15,400
7. Burial Services - \$60,000
8. Economic Opportunity Council - \$85,000



2021 Goals

- Maintain trend spending for Health Services





Community services

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$0	\$0	\$0	\$0	\$0
Operating	\$3,592,688	\$3,434,785	\$3,053,000	\$3,002,000	\$3,052,000
Operating Equipment	\$0	\$0	\$0	\$0	\$0
Total	\$3,592,688	\$3,434,785	\$3,053,000	\$3,002,000	\$3,052,000

Description

The Community Services Budget is comprised of organizations and outside agencies that provide services for activities for the benefit of Macon-Bibb County residents and visitors. The largest expense for this budget is the Middle Georgia Regional Library which, including the Bookmobile represents 77.5% of the operating budget for Community Services.

The Community Services Budget includes the following agencies:

1. Regional Library - \$2,860,000
2. Bookmobile - \$9,500
3. Museum of Arts and Sciences - \$50,000
4. Tubman African American Museum - \$50,000
5. Macon Arts Alliance- \$30,000
6. Sports Hall of Fame - \$50,000

2021 Goals

- Maintain trend spending for Community Services





Recreation-Administration

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$836,924	\$615,993	\$1,011,412	\$1,082,512	\$745,896
Operating	\$388,458	\$372,985	\$418,365	\$426,973	\$413,525
Operating Equipment	\$19,150	\$23,278	\$20,999	\$23,249	\$21,000
Total	\$1,244,532	\$1,012,256	\$1,450,776	\$1,532,734	\$1,180,421

Mission

Building healthy communities through people, parks, and programs.

Description

Provide an optimal experience for Macon-Bibb County residents and visitors by maximizing our resources through outstanding Fiscal Management, Leadership, Customer Service, Facility Maintenance, Programming and Marketing. This division is responsible for all administrative duties for the Department, including the development, implementation, and monitoring of effective policies and procedures, branding and marketing, budget administration and programming needs of the community. In addition, this Division coordinates City and County-wide registrations, collaborations, contracts, and programming.

Budget Highlights

- Successfully launched CivicRec program which allows for on-line registrations and rentals, and has led to an increase in revenues due to convenience of paying anytime anywhere
- Managed SPLOST Renovation at Henderson Stadium
- Completed a success second season in the contract at Luther Williams Stadium (Macon Bacon)

2020 Accomplishments

- Successfully managed SPLOST projects: Delores A Brooks and South Bibb (Randy Stephens) Tennis Center
- Successfully conducted a County-Wide Summer Camp and operated five (5) public swimming pools for the citizens and visitors of Macon Bibb County
- Conducted several free “Enrichment Programs”
- Re-established Department Newsletter
- Offered more Out-of-School Camps to Macon Bibb County residents
- Increased MBC Staff conducted tennis programs
- Opened phase two of Central City Park Skate Park
- Overseen tennis court resurfacing and lighting at John Drew Smith and Tattnell Tennis Centers

2021 Goals

- Expand and increase programming (Develop Teen Program, improve Senior and Special Needs Programming, Female Programs, Cultural Arts, Stem, etc.)
- Increase community partnerships in the Macon Bibb County Community:
 - BOE/Schools
 - Visit Macon
 - Neighborhood Associations
 - Churches, etc.
- Increase Revenues though programs and rentals of newly SPLOST renovated facilities
- Implement a strategic Master Plan for Macon Bibb County Parks and Recreation





Recreation-Operations

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$2,064,275	\$1,980,330	\$2,209,954	\$2,334,910	\$2,116,227
Operating	\$331,138	\$267,761	\$422,764	\$426,372	\$426,040
Operating Equipment	\$30,965	\$12,184	\$31,000	\$39,250	\$31,000
Total	\$2,426,378	\$2,260,275	\$2,663,718	\$2,800,532	\$2,573,267

Mission

Building healthy communities through people, parks, and programs.

Description

The Macon Bibb County Recreation Centers provide a wide variety of leisure and sports activities for youth, teen, adults, special population, and seniors in Macon Bibb County. Activities include specialty and creative craft classes, wellness programs, sewing, knitting, spades, checkers, sports, fitness and walking, cultural events, field trips, camps, forums, craft exhibitions, computer classes, fashion shows, special holiday events, Senior & Special Olympics competitions, movies, family activities, and much more. Some programming is **FREE**, unless otherwise indicated. Field trips, certain sports and other programs may require a minimum fee for registration.

Budget Highlights

- Increased enrollment in Summer Camp, Out-of-School Camps, Sports Camps, Educational and Enrichment Programs, Meals on Wheels, and After-School Programs including an After-School Program at Tattnall Tennis Center in the absence of a tennis manager
- Secured a new relationship with Macon Bibb Library system to incorporate a library site in the new Bloomfield (Gilead) Recreation Center which opened February 2020.
- Increased Pool Revenue
- Increased participation in Adaptive Program, utilizing Rosa Jackson during the closing of Delores A Brooks for SPLOST renovations.

2020 Accomplishments

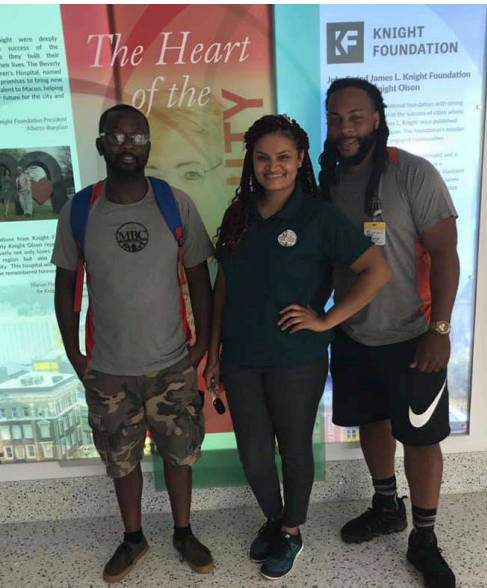
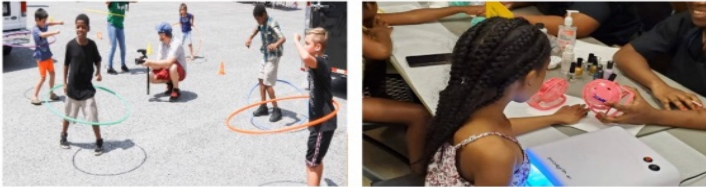
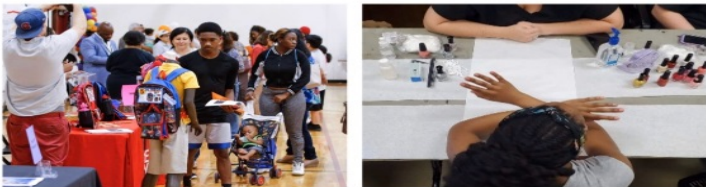
- Increase community outreach partnerships: MBC Health Department, Special Olympics of Georgia, Georgia Boxing Association, Library, Georgia Recreation and Parks Association, Amateur Athletic Association, AARP, Navicent Health Care, Coliseum, BBB, Southwest Georgia Healthcare, Georgia Department of Veterans Affairs, Bibb County Sheriff’s Department, New Town Macon, Tubman Museum, Breaking the Chains Ministries, Gold Cup and Pin Strikes (Adaptive), Macon ARC, Meals on Wheels, Alzheimer’s Association, Census Bureau, and more!
- Conducted Youth AAU and GRPA Sports Tournaments, Special and Senior Olympics, Southeast Boxing Tournaments, Skills Camps for youth football, basketball, etc.
- Celebrated one-year anniversary in Elaine Lucas Senior Center, with a record number of memberships
- Opened New Bloomfield Gilead February 2020
- Increased programming to offer a variety of new programs that are designed engage our communities and assist in promoting health, education, and the well-being of the citizens and visitors of Macon Bibb County
- Started a Feeding program at the Elaine Lucas Senior with Breaking the Chain Ministries



2021 Goals

- Open New Randy Stephens Tennis Center (South Bibb)
- Re-Open Delores A Brooks following SPLOST renovations
- Develop our community advisory boards
- Increase teen and youth programming and participation
- Improve cleanliness at all facilities
- Increase and enhance programming, including intergenerational programming
- Increase revenues through programming and rentals of SPLOST renovated and built facilities







Recreation-Maintenance

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$215,903	\$255,614	\$313,320	\$319,995	\$298,952
Operating	\$416,090	\$475,966	\$581,000	\$585,200	\$575,100
Operating Equipment	\$21,104	\$19,131	\$12,000	\$12,000	\$12,000
Total	\$653,097	\$750,711	\$906,320	\$917,195	\$886,052

Mission

It is the goal of Athletic Maintenance Division to provide the community with safe and clean facilities. Our goal is to make sure that all equipment, fields, and facilities are well kept and maintained for the safety and enjoyment of the community.

Description

Maintain more than 1,500 acres of parks, playgrounds and ballfields; maintain various vehicles and equipment; clean and maintain public pools; and a variety of special projects as directed.

It is the goal of Athletic Maintenance Division to provide the community with safe and clean facilities. Our goal is to make sure that all equipment, fields, and facilities are well kept and maintained for the safety and enjoyment of the community.

Budget Highlights

- All ballfields continue to improve, including installing new lighting in Softball Complex in Central City Park
- Overseen the Macon Bibb Landscape Maintenance Contract for Parks and Ballfields
- Won Beautification Award at Wise Avenue Park

2020 Accomplishments

- Overseen renovations at Central City Park
- Renovated several park playgrounds: replaced playgrounds, playground borders, mulch and repaired slides, swings, etc.
- Increased staff training and professional development

2021 Goals

- Continue to improve in maintaining parks, playgrounds, and ballfields (recognizing maintenance liability issues, making needed repairs, and keeping parks clean) throughout Macon Bibb County
- Increase professional development to have certified staff for playground inspections, pesticide handling, etc.
- Continue to improve drainage at Central City Park Ballfields and Luther Williams Stadium





Parks and Beautification

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$2,021,937	\$1,844,996	\$2,121,051	\$2,166,674	\$1,755,315
Operating	\$605,623	\$531,572	\$654,675	\$658,865	\$625,962
Operating Equipment	\$65,718	\$82,461	\$90,000	\$90,000	\$90,000
Total	\$2,693,278	\$2,459,029	\$2,865,726	\$2,915,539	\$2,471,277

Description

The Parks and Beautification department is responsible for the upkeep of all passive parks, downtown landscaping, special event planning, coordinating all road closure with the Sheriff’s Office, tree maintenance, fountain maintenance and repairs, plantings (trees, flowers and shrubs), park planning and public donations, public art approval, upkeep and grave work for four (4) cemeteries and litter pick up in Macon-Bibb County. Parks and Beautification also acts as a liaison between movie production companies that film in Macon-Bibb, coordinates community service efforts, and works closely with organizations to improve community relationships that aim to provide an aesthetically

Budget Highlights

Parks and Beautification was formed from components of the former Recreation, Facilities and Public Works Departments. The department’s primary responsibilities are the maintenance and operations of all passive parks, trails and greenspaces. Parks and Beautification is also responsible for tree maintenance, street sweeping, cemeteries and special event permitting throughout the County. Budgeted personnel include: 43 fulltime employees, and three prison work details to assist with cleanup and beautification efforts. Parks and Beautification’s largest budget expenditures are salaries/benefits, equipment fuel/repair and contractual services costs. Equipment repair costs include vehicles, tractors, sweepers, mowers, pole saws, hedgers, chainsaws, trimmers, backpack blowers, etc.

2020 Accomplishments

- Partnered with BID to renovate several downtown landscapes
- Clean 13 Award Winner
- Inaugural Tree City of the World
- Reestablished Tree Commission (now the Arbor Conservation Board)-several projects to come
- Opened Elm St. Park
- Extending OHT trail to include bridges at Amerson River Park
- New safety measures installed at ARP—Life jacket kiosk, boat ramp accessible for rescue, New signage
- Overlook to be constructed at North ARP
- Culver St, Buford, and Poplar St parks all in planning stages
- Assisted and coordinated several events and cleanups
- Planted over 250 trees
- 2021 Goals

2021 Goals

- Continue extending OHT
- Several parks to be constructed and opened
- Assist in coordinating major events (Cherry Blossom, Bragg Jam...)
- More proactive approach to tree/turf care





County Extension Office

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$191,631	\$181,912	\$198,084	\$194,162	\$209,311
Operating	\$80,592	\$87,778	\$100,977	\$106,023	\$103,511
Operating Equipment	\$2,000	\$4,196	\$3,000	\$6,325	\$3,000
Total	\$274,223	\$273,886	\$302,061	\$306,510	\$315,822

Mission

Our mission is to extend lifelong learning to the people of Macon-Bibb County through unbiased, research-based education in agriculture, the environment, as well as youth and family development.

Description

The department is organized into four program areas including Agriculture and Natural Resources (ANR), Family and Consumer Sciences (FACS), 4-H and Youth, and the Expanded Food and Nutrition Education Program (EFNEP). Educational opportunities are offered to residents through formal programming, telephone consultation, office consultation, site visits, newsletters, news articles, exhibits and collaborations with community agencies. Diagnostic services are also available for Macon-Bibb County residents.

Budget Highlights

The two largest budget allocations continue to be salaries and building rent. Our Macon-Bibb staff at the Cooperative Extension office includes two full-time program assistants focusing on youth and school gardening as well as one part-time program assistant supporting the Agriculture and Natural Resources (ANR) program.

2020 Accomplishments

Macon-Bibb Extension staff educated nearly 15,500 Bibb County residents through in-person programs, as well as phone and written correspondence. Sixty-seven Master Gardener volunteers donated 3773 hours of service and traveled 18,785 miles as they supported community projects. Partnered with Macon-Bibb County Human Resources Department to offer ‘Just for the Health of It’ lunch and learn series. Made 333 educational contacts during eighteen classes.

2021 Goals

Hire 4-H Agent and full-time program assistant to allow sustainable growth in program
 Graduate 200 youth and adults from limited resource families on proper nutrition to improve community health
 Continue to support renovation of the Train Recreation Center for Extension programming
 Adapt new technologies and ideas to continue programming in midst of coronavirus



Performance Measures

<u>Performance Measurements</u>	<u>FY 2018 Actual</u>	<u>FY 2019 Actual</u>	<u>FY 2020 Actual</u>	<u>FY 2021 Projected</u>
Estimated Value of Master Gardener Volunteer service	\$93,309	\$94,893	\$106,749	\$100,000
Macon-Bibb students enrolled in 4-H	898	923	1180	1000
District Project Achievement youth participants	73	87	47	60
Chronic Disease Prevention adult participants	-	-	300	350
Food Safety and Preservation adult participants	20	30	50	60
Adult Graduates from Limited Resource Families Program	121	200	200	200

4-H/Youth – serves students aged 9-19 in Macon-Bibb; assists youth in acquiring knowledge, developing life skills, and becoming self-directing, productive members of our community

ANR – Agriculture and Natural Resources – serves landscapers, homeowners, school and community gardens among others in areas related to horticulture, landscaping, gardening, and natural resources; Master Gardener Extension Volunteers (MGEV) also fall in this group

FACS – Family and Consumer Sciences – serves our community in topics such as finances, healthy homes, food safety and health

EFNEP – Expanded Food and Nutrition Education Program (a USDA-funded program) – teaches families and youth how to eat healthy on a budget; the series of classes is geared toward low-income residents, including high school aged participants



Top: County Employees participate in Tasty Tailgating class as part of 'Just for the Health of It' series.



Middle: Students at Alex Li celebrate their school garden harvest during Ag Week.



Bottom: Bibb County 4-H'ers prepare for Forestry Judging competition with Dr. Jim Ferrari at the Wesleyan Arboretum.



Business Development Services

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$1,635,743	\$1,532,883	\$1,765,417	\$1,447,874	\$937,071
Operating	\$206,135	\$225,791	\$201,071	\$602,673	\$789,484
Operating Equipment	\$0	\$0	\$0	\$0	\$0
Total	\$1,841,878	\$1,758,674	\$1,966,488	\$2,050,547	\$1,726,555

Mission

The Mission of the Business Development Services Department is to promote, provide and ensure the health, safety, and welfare of all citizens working and residing in the municipality of Macon-Bibb County.

Description

The Macon-Bibb Business Development Services Department comprised of three divisions: Building, Business License, and Property Maintenance. The Business Development Services Department has the duty and power to enforce all ordinances and laws regulating construction on private property by providing services such as for permit issuance, plan examination and inspection. This department also issues and collects revenue for occupational taxes and privilege licenses (alcohol, special events).

Budget Highlights

We have managed to stay within budget even with it being poorly prepared and insufficient funds being placed in the budget to pay for all we were obligated to pay.

We even managed to buy several scanners to help the department be more efficient

2020 Accomplishments

Business License

- Processed and issued outstanding Alcohol Licenses
- Mail log is up to date
- Organized majority of retention records.
- Financials are being submitted in a timely manner
- Assisting in the transition of Business/Alcohol License to Tax Commissioner

Building Division

- Shifted to a new software system, which allows applicants to
- Introduced three new ways to schedule inspections. (by email, through the online portal, and via a voicemail system)
- Ongoing process to update all public information handouts, with changes to the website.
- Correctly applying the Macon-Bibb County building fee schedule to maximize revenue collection
- Introduced a process to decrease plan review turn-around times.
- Holding pre-submittal meetings with applicants to increase communication with the construction community

Safebuilt

- Having acquired and have trained 6 New Inspectors and now have 9 Zones.
- Have purchased materials for 2 inspectors to help prepare them to take the 2018 ICC Property Maintenance & Housing Inspector Exam
- Being put under Macon Bibb Fire Department (Community Risk Reduction Division)
- Being able to respond to all current Service request and See Click Fix.
- Most inspectors going through their case load and bringing all cases current.
- Lowering Case load due to old cases not closed, etc.



2021 Goals

Business License

- New job position
- Be productive in new job position
- Get proper certifications if required by position

Building Division

- Hold an early spring open house for the construction community, with refreshments
- Set quarterly workshops and/or onsite training to assist the construction community
- Review and refine the processes in place from the previous year. It is critical that we constantly strive to improve the processes for the benefit of the customer

Safebuilt

- Being able for all inspectors to get certified-ICC Property Maintenance & Housing Inspector Certification- and being able to supply the tools in order to get it done.
- All Inspectors being efficient in responding to reactive (Regular Service request and See Click Fix) and proactive (5x5's or Systematics in a Neighborhood) and in a timely manner.
- Having a new updated policies and Procedures and all inspectors and staff understand them
- If possible send to GACE possibly sending half of Staff to Spring Conference and other half to fall Conference due to this is great way to learn Code Enforcement Techniques and Procedures.
- Bringing on board administrative staff in order to give direct customer Service and make calling in a Service request a more efficient and quicker response time.



Industrial & Urban Development

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$0	\$0	\$0	\$0	\$0
Operating	\$2,279,828	\$2,100,041	\$2,167,200	\$2,199,000	\$2,201,775
Operating Equipment	\$0	\$0	\$0	\$0	\$0
Total	\$2,279,828	\$2,100,041	\$2,167,200	\$2,199,000	\$2,201,775

Description

Development appropriations are issued to other governmental entities and outside agencies for the purpose of attracting and retaining businesses and other interested parties to the Macon-Bibb area. The largest appropriation lies with the Planning and Zoning Commission.

The Industrial and Urban Development Budget includes the following agencies:

1. Planning and Zoning Commission - \$810,000
2. Urban Development Authority - \$90,000
3. Industrial Authority - \$450,000
4. Forestry Commission - \$7,000
5. Land Bank Authority - \$170,000
6. Keep Macon-Bibb Beautiful - \$90,000
7. 21st Century Partnership - \$43,975
8. Clean Air Coalition - \$39,000
9. Community Enhancement - \$151,800

2021 Goals

- Maintain trend spending for Industrial & Urban Development Services



Macon-Bibb County
Land Bank Authority



Keep
Macon-Bibb
Beautiful
COMMISSION

KEEP AMERICA BEAUTIFUL AFFILIATE



Debt Service

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$0	\$0	\$0		\$0
Operating	\$665,782	\$662,167	\$586,184	\$586,184	\$1,909,546
Operating Equipment	\$0	\$0	\$0	\$0	\$0
Total	\$665,782	\$662,167	\$586,184	\$586,184	\$1,909,546

Description

General Fund Debt Service includes Macon-Bibb’s payments for guaranteed revenue debt, revenue bonds, and other long-term liabilities. These obligations can be seen in more detail under the Debt Section

Budgeted Debt Obligations include:

1. Interest Convention/Hotel 2007 - \$257,165
2. Interest MBCUDA 2016 - \$36,290
3. Principal MBCUDA 2016 - \$156,120

2021 Goals

- Maintain trend spending for Debt Services





Transfer to Other Funds

Expenditures	Actual		Budget		
	2018	2019	Requested	Projected	Adopted
			2020	2020	2021
Salaries & Benefits	\$0	\$0	\$0	\$0	\$0
Operating	\$5,870,721	\$7,914,121	\$10,088,737	\$10,856,346	\$9,628,236
Operating Equipment	\$0	\$0	\$0	\$0	\$0
Total	\$5,870,721	\$7,914,121	\$10,088,737	\$10,856,346	\$9,628,236

Description

Transfers from the General Fund to other funds are principally to provide additional financial support for the operations and programs of those funds, or to meet legal requirements. The expenses have increased due largely to a change in how debt is paid.

Budgeted Transfer to Other Funds Obligations include:

- Enhanced 911 - \$500,000
- Sponsored Programs - \$113,906
- ECD HOME Match - \$106,665
- Airport - \$400,000
- Coliseum & Auditorium - \$480,000
- Bowden Golf Course - \$315,000
- Vehicle Maintenance - \$600,000

2021 Goals

- Maintain trend spending for Transfer to Other Services





This page intentionally left blank



Operation of an **Enterprise Fund** is to be self-supporting and operated similar to a private business.

Major Proprietary Funds

Solid Waste Management Fund

Accounts for the operations and activities of the City landfill and activities associated with the solid waste pickup within the City's residential areas.

Airport Enterprise Fund

Accounts for the activities of the Middle Georgia Regional Airport and the Macon Downtown Airports.

Lake Tobesokfee

Accounts for the operation and maintenance of a recreation facility on Lake Tobesofkee located in Macon-Bibb County.

Non-Major Proprietary Funds

Bowden Golf Course Fund

Used to account for the operations and maintenance of the City owned golf course.

Centreplex

Activities of the Auditorium and Coliseum that is managed by a third party are accounted for in this fund.





Summary of Activities

	2017 <u>Audit</u>	2018 <u>Audit</u>	2019 <u>Audit</u>	2020 <u>Requested</u>	2020 <u>Projected</u>	2021 <u>Approved</u>
Solid Waste						
Revenues	\$7,781,034	\$16,500,117	\$14,897,892	\$13,678,323	\$14,647,941	\$13,661,561
Expenditures	11,170,004	17,446,860	13,399,856	13,678,323	14,647,941	13,661,561
Change in Net Position	(\$3,388,970)	(\$946,743)	\$1,498,036	\$0	\$0	\$0
Airport						
Revenues	\$2,961,527	\$1,449,045	\$735,857	\$758,455	\$766,501	\$1,821,399
Expenditures	2,159,625	2,068,325	1,935,711	1,455,055	1,466,501	2,221,399
Transfer In/(Out)- Net	578,000	600,000	750,000	700,000	700,000	400,000
Change in Net Position	\$1,379,902	(\$19,280)	(\$449,854)	\$3,400	(\$0)	\$0
Bowden						
Revenues	\$303,902	\$235,257	\$241,572	\$489,270	\$489,431	\$442,622
Expenditures	713,097	\$726,490	\$928,367	\$804,270	\$815,456	757,622
Capital Contributions	0	\$297,273	\$147,918	\$0	\$0	0
Transfer In/(Out)- Net	\$268,000	\$400,000	\$600,000	\$315,000	\$326,025	315,000
Change in Net Position	(\$141,195)	\$206,041	\$61,122	\$0	\$0	\$0
Tobesofkee Recreation						
Revenues	\$758,957	\$916,886	\$719,281	\$803,800	\$912,451	\$983,279
Expenditures	\$1,575,545	1,532,618	1,419,910	1,376,375	1,503,236	1,314,232
Capital Contributions	\$0	\$0	\$80,000	\$20,000	\$20,000	\$0
Transfer In/(Out)- Net	\$520,675	550,261	595,567	552,575	570,785	330,953
Change in Net Position	(\$295,913)	(\$65,471)	(\$25,063)	\$0	\$0	\$0
Centreplex						
Revenues	\$367	\$592	\$110,146	\$80,828	\$135,828	\$203,250
Expenditures	1,830,690	1,708,005	1,358,371	1,775,416	1,830,416	1,002,792
Capital Contributions	\$180,346	\$763,092	\$889,005	\$650,000	\$650,000	\$0
Transfer In/(Out)- Net	1,115,738	996,530	1,122,983	1,044,588	1,044,588	\$799,542
Net Income (loss) FY	(\$534,239)	\$52,209	\$763,762	\$0	\$0	\$0



Solid Waste

Description

This fund is comprised of the following activities: Waste Collection, Waste Disposal (Landfill), Recycling, Yard Trimming, and Post Closure. Departmental operational changes were made to reduce employees for a more efficient operation. New fees are included to offset any losses.

Budget Highlights

This budget encompasses 4 divisions of the Solid Waste Department. Each division performs a separate service to residents of Macon Bibb County. These divisions work together to provide customer service, employee services, training, education, commercial garbage and recycling collection, yard waste and bulky waste collection, dead animal pickup, disposal services all within the guidelines of GA EPD rules and regulations.

2020 Accomplishments

- The Solid Waste Department went back to quarterly billing for residential customers. The first quarterly bill went out January 2020 and was due by March 31, 2020.
- Purchased new equipment for the Landfill to assist with future closure process. Solid Waste provided a holiday community cleanup for all Macon Bibb County residence.

2021 Goals

- Continue to maintain the Landfill in compliance with GA EPD rules and regulations. Achieving a passing score on all inspections.
- Locate a site for a Transfer Station/Landfill.
- Provide Macon Bibb County residence with bulk waste pickup of limbs, furniture and appliances.
- Continue to develop new Solid Waste infrastructure for future of Macon Bibb County.

Performance Measures

- Compliance inspections for GA EPD.
- Resolution of complaints from residential customers placed in the See Click Fix order system.



Solid Waste Employees

Solid Waste Truck



2021 Annual Budget

Enterprise Funds



Account Title	Actual			Requested	Projected	Approved
	2017	2018	2019	2020	2020	2021
Revenue						
Fees	\$7,612,779	\$13,325,252	\$14,815,565	\$13,666,323	\$13,666,323	\$13,601,561
BB&T	\$0	\$0		\$0	\$0	\$0
MWA/GEMA	\$165,534	\$2,175,791		\$0	\$0	\$0
Other	\$2,721	\$999,074	\$82,326	\$12,000	\$12,000	\$60,000
Transfers In	\$0	\$0	\$0	\$0	\$969,618	\$0
Total Revenue	\$7,781,034	\$16,500,117	\$14,897,892	\$13,678,323	\$14,647,941	\$13,661,561
Expenditures						
ial San. SW Recycling & Admin	\$909,442	(\$345,930)	(\$176,003)	\$534,278	\$435,612	\$446,693
Collections	\$7,766,192	\$10,262,978	\$7,586,634	\$8,554,566	\$9,412,926	\$8,671,095
Disposal	\$132,890	\$5,703,291	\$3,232,404	\$2,587,606	\$2,795,620	\$2,706,542
Recycable Collections	\$787,307	\$484,720	\$135,759	\$0	\$0	\$0
Closure & Post Closure Care	\$131,733	\$0	\$0	\$0	\$0	\$0
Yard Trimming Collection Mgmt	\$1,442,440	\$1,341,800	\$1,545,574	\$2,001,873	\$2,003,783	\$1,837,231
Transfer Out	\$0	\$0	\$1,075,488	\$0	\$0	\$0
Total Expenditures	\$11,170,005	\$17,446,860	\$13,399,856	\$13,678,323	\$14,647,941	\$13,661,561
SW Net Change in Assets	(\$3,388,970)	(\$946,743)	\$1,498,035	\$0	\$0	\$0



Airport

Description

Macon-Bibb County's Aviation Department oversees the Middle Georgia Regional and Macon Downtown Airports. Its primary responsibility is to ensure safe, secure, and efficient operations at both airfields. The department manages CIP projects, airport lease agreements and maintains over 1,600 acres of public property.

Both airports serve a diversified aviation market made up of commercial, corporate, and recreational activities. The Middle Georgia Regional Airport is home to Boeing, Bombardier, and HAECO aerospace businesses, which provide heavy maintenance to commercial air carriers, as well as aerospace manufacturing for U.S. military defense contracts. The airport supports approximately 2,000 jobs and provides a \$200,000,000 annual economic impact for the entire Middle Georgia Region.

The Macon Downtown Airport now has a fixed base operator that is managed by Middle Georgia State University, which provides fuel and light maintenance services. In addition to managing the FBO, MGSU is conducting flight operations for its Department of Aviation Science and Management. Macon Downtown is also home to a number of recreational flyers and caters to the community's general aviation needs. Activities ranging from flight training to medical flights take place at the airport on a routine basis. This airport provides over 60 area jobs and generates a total annual economic impact of just over \$7,000,000 for the region.

The Airports are funded under Macon-Bibb County's Airport Enterprise Fund and sustain their operations through the collection of rent, landing fees, and aviation fuel fees from the airport tenants and users. Major Capital Improvements to the airports are funded by the FAA Airport Improvement Program and the Georgia Department of Transportation Aviation Programs.

Budget Highlights

The presented FY21 budget includes pay increases for all employees with at least one year of service with TBI (which have not been provided since 2017), includes funding for several large, but significantly important projects, and additional staff to oversee upcoming construction and anticipated increased flight operations. Our enplanement numbers continue to grow with an 8% increase in enplanements and 9% increase in total movements between CY18 and CY19. We will also be transitioning back to the FAA for future Airport Improvement Program Planning in October 2020 and will receive \$1,000,000 in entitlement funding; up from the current \$150,000.

2020 Accomplishments

- Increased casino charter operations through Swift Air and Sun Country Airlines, to Atlantic City, NJ, Gulfport, MS, and Laughlin NV.
- An 8% increase in total enplanements and 9% increase in overall passenger movements from CY18-CY19.
- Completion of the Environmental Assessment for the Middle Georgia Regional Airport Runway Extension Project and will be moving into the Design process in FY21.
- Installation of a new Airport Beacon at Middle Georgia Regional Airport
- Began the Alternatives Analysis Project to determine best method to reconstruct or rehabilitate Runway 10/28 at Macon Downtown Airport
- Launched a Social Media Marketing Campaign through Google and Facebook with Advance Media New York.
- Began construction of Dean Baldwin Paint Hangars



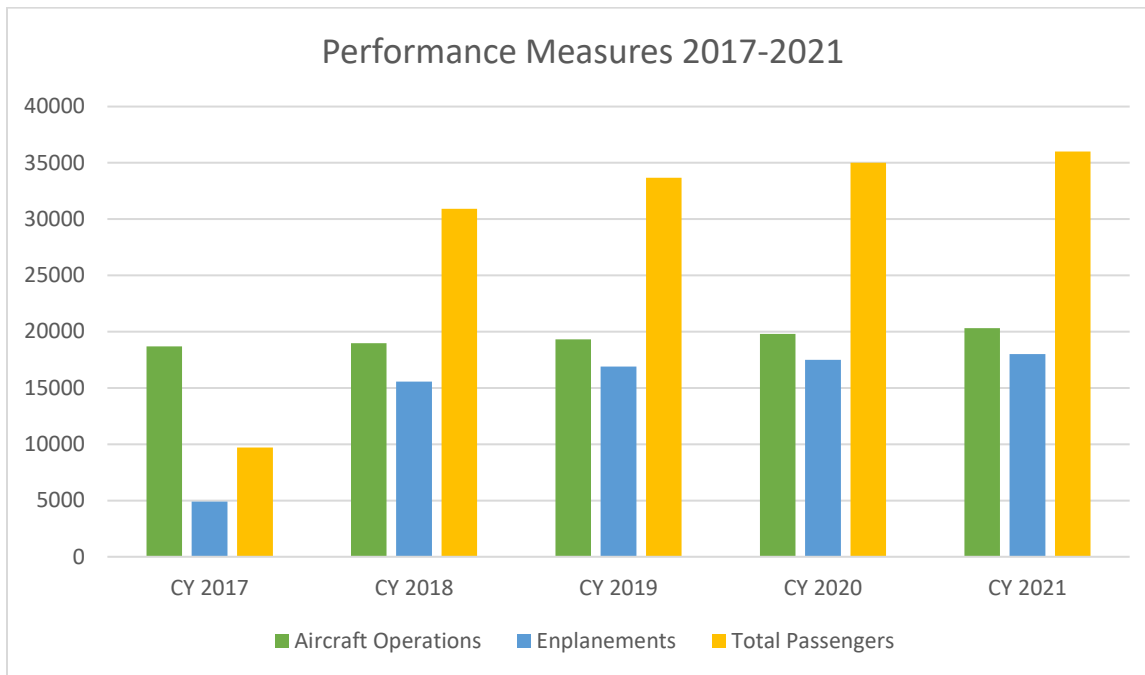
2021 Goals

- Develop new Minimum Standards and Rules and Regulations for both airports.
- Design Runway Extension at Middle Georgia Regional Airport
- Continue recruitment of additional MRO tenants
- Increase staff numbers to better serve the airports and prepare for upcoming construction/development
- Install new Paid Parking system to gain parking revenue
- Re-enter the PFC program to increase revenue

Performance Measures

	CY 2017	CY 2018	CY 2019	CY 2020*	CY 2021*
Aircraft Operations	18693	18989	19325	19800	20300
Enplanements	4891	15553	16895	17500	18000
Total Passengers	9715	30907	33682	35000	36000

**Projected based on current trends and levels of service*



Airport staffing is a contractual arrangement with TBI, Inc.



Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Middle Georgia Regional Airport						
Total Revenues	\$3,539,527	\$2,049,045	\$1,485,857	\$1,458,455	\$1,466,501	\$2,221,399
Total Expenses	\$1,824,212	\$1,752,188	\$1,656,404	\$1,158,005	\$1,165,646	\$1,811,901
	\$1,715,315	\$296,857	(\$170,547)	\$300,450	\$300,855	\$409,498
LandSale						
Total Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$36,280	\$17,921	\$0	\$0	\$0	\$0
	(\$36,280)	\$17,921	\$0	\$0	\$0	\$0
Macon Downtown Airport						
Total Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$299,133	\$298,216	\$279,307	\$297,050	\$300,855	\$409,498
	(\$299,133)	\$298,216	\$279,307	\$297,050	\$300,855	\$409,498
Change in Net Assets	\$1,379,903	(\$19,280)	(\$449,855)	\$3,400	\$0	\$0



Macon Downtown Runway



Middle Georgia Regional Airport



Bowden

Description

Bowden Golf Club is an 18-hole golf course that opened in 1940. It is the second oldest golf course in the Macon-Bibb County area. Bowden can provide a challenge for players of any ability, with four sets of tees on each hole, ranging in length from 4,940 to 6,626 yards. The Club provides a full-service golf facility to the public for individual play, team play, group outings, tournaments, and special events at affordable rates. In addition, Bowden golf club offers a pro shop, a full-length driving range, practice bunkers, putting greens and a chipping area.

The organization is unique in that it operates like a business in what is known in the governmental sector as an Enterprise Fund. The goal is to avoid transferring funds from the General Fund and the Club is making an effort to generate sufficient revenues to cover the operational and capital improvement costs along with debt service. It is important to maintain and manage the fund in a fiscally responsible manner, so the users of the golf club not only support the daily operations but also the capital improvements needed to keep it a highly competitive course.

FY 2020 Accomplishments

- Signed new cart lease. Received all 60 new golf carts and 2 maintenance carts, 1 range picker and 1 beverage unit
- Planted new plantings around Sign and Painted Sign to enhance visibility
- Completely grew in new sod in all areas that were renovated
- Removed dead falling trees around the course
- More school golf teams utilized Bowden for matches and practices
- Increase in youth programs by Golf Professional

FY 2021 Goals

- Complete Audubon Certification
- Replace roof on club house
- Continue to cut dead trees as needed and plant new ones to replenish course
- Start Planting of Cherry Blossom trees around the course and front entrance
- Swap the existing clubhouse security system over to ACE security. ACE has the current system in the Maintenance Shed
- Continue to replace old equipment as required
- Finish Driving range target greens
- Finish sod on few tees that didn't get completed during the renovation
- Start a Marshall/Starter Program
- Hold club championship tournaments
- Remove a lot of trees around the greens that are causing shade issues
- Acquiring more tournaments to be held at Bowden to increase play and revenue



Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenues						
Fees	\$303,902	\$235,257	\$241,572	\$489,270	\$489,270	\$442,622
Transfer In	\$268,000	\$400,000	\$600,000	\$315,000	\$326,186	\$315,000
Capital Contributions	\$0	\$297,273	\$147,918			
	\$571,902	\$932,530	\$989,489	\$804,270	\$815,456	\$757,622
Expenditures						
Salaries & Benefits	\$426,285	\$456,919	\$560,214	\$527,593	\$538,618	\$513,298
Operating	\$286,813	\$269,571	\$368,153	\$276,677	\$276,838	\$244,324
	\$713,097	\$726,490	\$928,367	\$804,270	\$815,456	\$757,622
Change in Net Assets	(\$141,195)	\$206,041	\$61,122	\$0	\$0	\$0

Bowden Grass Growing



Bowden Employees



Bowden Golf Course





Lake Tobesofkee

Mission

To provide a safe, clean and family-oriented environment for recreational use.

Description

Tobesofkee is a 1,750 acre, man-made lake with 36 miles of shoreline. Macon-Bibb County operates five (5) park areas that are located around the Lake shoreline. Claystone and Arrowhead Parks both have campgrounds, picnic areas, playgrounds, swimming areas, beaches, boat ramps, shelters, and pavilions for rental use. Claystone Park has a very popular Disc Golf course and Arrowhead Park has approximately 10 miles of walking/bike trail. Sandy Beach Park is a summer seasonal park area that has facilities that include: swimming beach, playground, and pavilions for rent. This park is a favorite for company outings and special events. Sandy Beach Water Park is opened during the Summer of 2017, for the entertainment and enjoyment of families of the Middle GA area. The Duck ponds and Flintrock are other day use areas with limited facilities. The department has 16 full time staff, 8 part-time and 9 seasonal staff (lifeguards) and is divided into three divisions: Administrative, Law Enforcement, Maintenance and Gate Operators. The Law Enforcement Rangers are POST certified and sworn in by the Sheriff of Macon-Bibb County with the same authority of a Deputy Sheriff within the Tobesofkee Recreation Area.

Budget Highlights

- Increase in beach and grounds to resurface beach area.
- Increase in capital to purchase new vehicles for law enforcement.
- Increase in capital to include funds for aquatic weed control.

2020 Accomplishments

- Met with multiple Property Owners regarding making changes to their dock and or boathouse. (easement Application).
- Hosted or conducted several special events, such as the 8th Annual Special Olympics Disc Golf Tournament, 24TH and the Georgia Rock and Roll Triathlon.
- Continued close working relationship with the Special Olympics of GA Sailing Center.
- Utilized Claystone Beach for several training sessions for Robins Air Force Base Military Units.
- Utilized Claystone Beach for training sessions for the Macon Bibb Drug Squad.
- Provided more efficient training for Law Enforcement Rangers on the water ways of Lake Tobesofkee for the safety of others.
- Maintained and cleaned the Sandy Beach Water Park while it was for sale.
- Met with multiple bidders for the new management of Sandy Beach Water Park.
- Met with Gene Dunwoody multiple times regarding IT and FFE needs for Lake Tobesofkee
- Met with Keith Moffett regarding Civic Plus Reservations.
- Hosted Macon Bibb County Public School Springdale Elementary School Field Trip to Arrowhead Park spoke with over 450 students regarding the aspects of Lake Tobesofkee Recreation Area.
- Hosted Crawford County High School Field Trip to Claystone Park spoke with students regarding the aspects and maintaining of Lake Tobesofkee Recreation Area.
- Overlooked the new construction of the new "Ranger Station / Office at Claystone Park.
- Overlooked the new construction of the new Bathrooms at Claystone Park.
- Overlooked the new construction of the Gatehouses at Claystone Park and also Arrowhead Park.
- Continue to provide a safe, family-oriented atmosphere at all of the parks on Lake Tobesofkee.

2021 Goals

- Continue to provide a safe, family-oriented atmosphere at all of the parks on Lake Tobesofkee.
- Construct a new indoor pavilion at Flintlock Park.
- Continue to improve facilities in all parks with-in the constraints of the current budget.
- Continue to strive to get an online reservation system to move forward in the future.



- Continue to develop, attract, and maintain new annual special events.
- Continue to make Tobesofkee a more tourism destination.
- Continue to have a good working relationship with all Lake Tobesofkee Employees.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenues						
Operating	\$758,957	\$777,716	\$719,281	\$803,800	\$803,800	\$983,279
Transfer In	\$520,675	\$550,261	\$595,567	\$552,575	\$570,785	\$330,953
Other	\$0	\$0	\$0	\$0	\$108,651	\$0
Capital Contribution	\$0	\$139,170	\$80,000	\$20,000	\$20,000	\$0
	\$1,279,632	\$1,467,146	\$1,394,848	\$1,376,375	\$1,503,236	\$1,314,232
Expenditures						
Salaries & Benefits	\$1,005,090	\$895,944	\$866,621	\$1,011,019	\$1,029,229	\$965,346
Operating	\$570,454	\$636,674	\$553,289	\$365,356	\$474,007	\$348,886
	\$1,575,545	\$1,532,618	\$1,419,910	\$1,376,375	\$1,503,236	\$1,314,232
Change in Net Assets	(\$295,913)	(\$65,472)	(\$25,063)	\$0	\$0	\$0



Lake Tobesofkee-Claystone Park

Lake Tobesofkee-Claystone Park Campground





Coliseum & Auditorium

Description

The Macon-Bibb County owns and operates an Auditorium and a 9,252 seat Coliseum. They also helped finance a 230 room hotel next to the Coliseum. While the local government does not have staff with expertise to manage or operate such a facility to its fullest extent, it was decided several years ago to contract with Noble Investment Corporation to operate and maintain the facilities. Their ability to bring acts to the venues has assisted in bringing the overall local government obligation down. A percentage of staff works at the hotel, and at both the Auditorium and Coliseum, when events occur. This allows Macon-Bibb County to have quality services at a fraction of the cost.



The Auditorium has the world’s largest copper dome. It is a hundred years old and is used for shows, banquets, and many graduations and dances for the community.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenues						
Operating	\$0	\$0	\$97,320	\$80,828	\$80,828	\$198,250
Other	\$367	\$592	\$12,826	\$0	\$55,000	\$5,000
Transfer In	\$1,115,738	\$996,530	\$1,122,983	\$1,044,588	\$1,044,588	\$799,542
Capital Contributions	\$180,346	\$763,092	\$889,005	\$650,000	\$650,000	\$0
	\$1,296,450	\$1,760,213	\$2,122,134	\$1,775,416	\$1,830,416	\$1,002,792
Expenditures						
Salaries & Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Operating	\$1,830,690	\$1,708,005	\$1,358,371	\$1,775,416	\$1,830,416	\$1,002,792
	\$1,830,690	\$1,708,005	\$1,358,371	\$1,775,416	\$1,830,416	\$1,002,792
Net Income/(loss)	(\$534,239)	\$52,208	\$763,762	\$0	\$0	\$0



Completed in 1925, the Macon City Auditorium is nestled in the historic district of downtown Macon and is, a historic landmark listed in the National Register of Historic Places.



The Edgar Wilson Convention Center is referred to as the Coliseum and can host anything from large musical concerts such as Willie Nelson to world tour wrestling.



Internal Service Funds are established to account for any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-recurrent basis.

Group Insurance Fund

Accounts for the healthcare services provided by Macon-Bibb to its' employees, their dependents, and government retirees.

Workers Compensation Fund

Accounts for all Workers Compensation expenses for the employees of Macon-Bibb to ensure that injured employees receive the proper benefits for injuries sustained while on the job.

Vehicle Maintenance Fund

Accounts for servicing Macon-Bibb and other agencies' preventative maintenance of vehicles and anything related to transportation vehicles.

Internal Service Funds

- Internal service funds account for the financing of goods or services provided by one department or agency to other departments or agencies, on a cost reimbursement basis.
- These services are not available to the general public, making the internal service fund different from the enterprise fund.





Summary of Activity

	Actual			Requested	Projected	Approved
	2017	2018	2019	2020	2020	2021
<u>Group-Insurance</u>						
Revenues	\$14,555,286	\$20,127,592	\$21,934,081	\$18,100,000	\$18,100,000	\$18,100,000
Expenditures	17,632,718	18,158,975	17,273,763	18,100,000	18,100,000	18,100,000
Change Net Assets	(\$3,077,432)	\$1,968,617	\$4,660,318	\$0	\$0	\$0
<u>Workers Compensation</u>						
Revenues	\$2,932,578	\$2,923,544	\$2,782,519	\$2,852,880	\$2,852,880	\$2,840,774
Expenditures	2,932,788	2,923,544	2,782,519	2,852,880	2,852,880	2,840,774
Change Net Assets	(\$209)	\$0	\$0	\$0	\$0	\$0
<u>Vehicle Maintenance</u>						
Revenues	\$2,291,255	\$2,110,353	\$2,173,877	\$2,132,667	\$2,150,539	\$2,022,856
Expenditures	1,939,447	1,964,562	1,935,113	2,132,667	\$2,150,539	\$2,022,856
Change Net Assets	\$351,808	\$145,792	\$238,764	\$0	\$0	\$0



Self-Insurance

Internal Service Funds are established to account for any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-recurrent basis. This fund is designed to accumulate a fund balance to maintain a consistent cash flow between its operations and the impact to the General Fund.

Each year, benefits are introduced to the employees and retirees of the Macon-Bibb County Government. Macon-Bibb County Human Resources worked to find a solution that balances the employee benefits along with trying to contain the increasing cost of healthcare. Our goal is to provide quality medical, dental, vision, long term disability and group life insurance benefits at an affordable cost.

The benefits included:

- Major Medical Health Insurance Benefits:
- The employees/retirees have a choice of an HMO and two POS Plans

Macon-Bibb County continues to provide employee health coverage which complies with the Affordable Care Act and provides basic life insurance as an employment benefit to attract and retain a steady and competitive workforce. Other health related benefits are available at the employee’s expense. Open enrollment is conducted in November with any changes to the health care plan effective in January of the following year. Macon-Bibb retains a third-party benefits consultant to assist the administration with decisions regarding changes in health care laws, analysis of claims, and changes to the insurance plans.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Contributions-Outside Agencies	\$533,107	\$830,043	\$1,022,566	\$866,000	\$866,000	\$866,000
Contributions-Employee	\$3,654,238	\$4,214,247	\$4,490,543	\$4,415,000	\$4,415,000	\$4,415,000
Contributions-Employer	\$9,438,128	\$11,852,367	\$14,514,467	\$12,000,000	\$12,000,000	\$12,000,000
Other	\$829,814	\$1,230,934	\$1,906,504	\$819,000	\$819,000	\$819,000
Transfer in General Fund	\$100,000	\$2,000,000	\$0	\$0	\$0	\$0
	\$14,555,286	\$20,127,592	\$21,934,081	\$18,100,000	\$18,100,000	\$18,100,000
Expenditures						
Claims/Admin Fees	\$17,597,580	\$18,143,989	\$17,273,763	\$18,100,000	\$18,100,000	\$18,100,000
Other	\$35,138	\$14,986	\$0	\$0	\$0	\$0
Transfer to OPEB Trust	\$0	\$0	\$0	\$0	\$0	\$0
	\$17,632,718	\$18,158,975	\$17,273,763	\$18,100,000	\$18,100,000	\$18,100,000
Change in Net Assets	(\$3,077,432)	\$1,968,617	\$4,660,318	\$0	\$0	\$0

GROUP HEALTH INSURANCE





Workers Compensation

The Workers Compensation Program ensures that the Macon-Bibb employees who become injured, while performing within the scope of their duties, receive the benefits they are entitled as mandated by the State of Georgia Workers’ Compensation laws as well as Macon-Bibb’s policies. Employee safety and compliance with Federal and State mandated safety regulations are managed and monitored through safety standards and training.

Budget Highlights

On the revenue side contributions are based on 3.75% of payroll for every fund. After every payroll this calculation is made on the active payroll and monies transferred directly to the Workers Comp Fund.

Account Title	Actual			Requested	Projected	Adopted
	2017	2018	2019	2020	2020	2021
Revenue						
Employer Contribution	\$2,823,052	\$2,797,542	\$2,656,361	\$2,800,000	\$2,800,000	\$2,784,165
Other	\$109,527	\$126,002	\$126,158	\$52,880	\$52,880	\$56,609
	\$2,932,578	\$2,923,544	\$2,782,519	\$2,852,880	\$2,852,880	\$2,840,774
Expenditures						
Salaries and Benefits	\$168,070	\$168,352	\$167,818	\$176,354	\$176,354	\$164,339
Operating	\$2,764,718	\$2,755,192	\$2,614,701	\$2,676,526	\$2,676,526	\$2,676,435
Total	\$2,932,788	\$2,923,544	\$2,782,519	\$2,852,880	\$2,852,880	\$2,840,774
Change in Net Assets	(\$209)	\$0	\$0	\$0	\$0	\$0





Vehicle Maintenance

The Vehicle and Equipment Maintenance Department is an internal service fund that focuses on preventative maintenance, operational efficiency and continual fleet availability in order to serve the citizens of Macon while delivering high-quality services. This department manages a fleet of over 2000 vehicles/equipment assigned to various Macon-Bibb County Departments. Our day-to-day operations are driven by our goal to keep the city rolling safely, efficiently, and “greening-the-fleet”. Maintaining vehicle performance is paramount and quality service is key.

Budget Highlights

- Operated within the budget despite shortage of staff
- Positioning the department to transition when Director retires and resolving pending projects
- Train someone to be the Director

2020 Accomplishments

- Added more parts to consignment
- Added GPS to fourteen more vehicles
- Mechanic’s stolen tools were replaced in a timely manner.

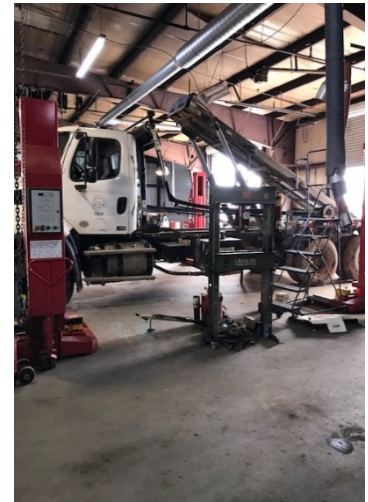
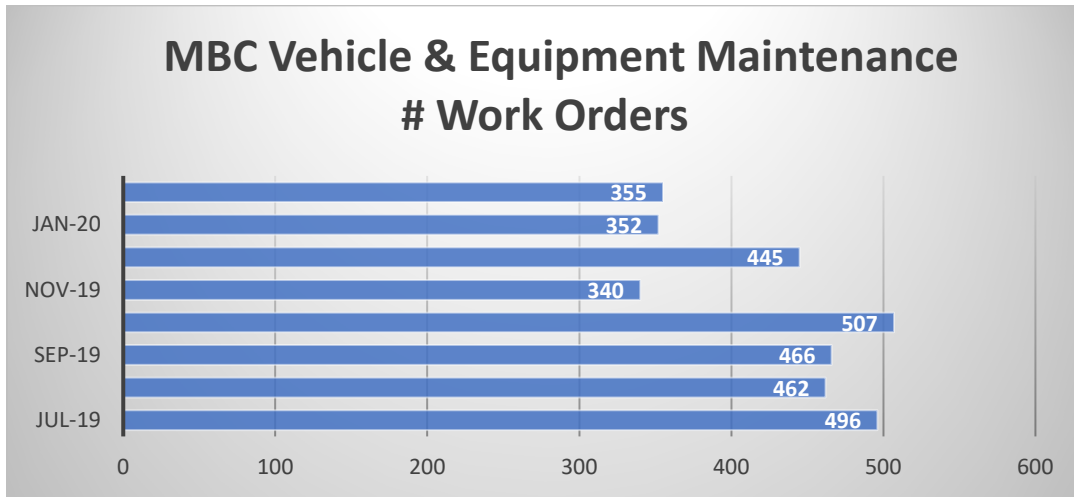
2021 Goals

- Implement all new policies for Vehicle & Equipment Maintenance
- Look more into mobile maintenance
- Utilizing third-party vendors for some maintenance repairs

Account Title	Actual			Requested 2020	Projected 2020	Adopted 2021
	2017	2018	2019			
Revenue						
Service Fees	\$1,677,255	\$1,581,231	\$1,540,273	\$1,491,000	\$1,491,000	\$1,407,856
Other	\$0	\$29,122	\$25,166	\$15,000	\$15,000	\$15,000
Transfer in General Fund	\$614,000	\$500,000	\$608,438	\$626,667	\$644,539	\$600,000
	\$2,291,255	\$2,110,353	\$2,173,877	\$2,132,667	\$2,150,539	\$2,022,856
Expenditures						
Salaries and Benefits	\$913,991	\$998,271	\$890,989	\$1,107,204	\$1,125,076	\$984,793
Operating	\$1,025,457	\$966,290	\$1,044,124	\$998,796	\$998,796	\$1,011,396
Capital	\$0	\$0	\$0	\$26,667	\$26,667	\$26,667
Total	\$1,939,447	\$1,964,562	\$1,935,113	\$2,132,667	\$2,150,539	\$2,022,856
Change in Net Assets	\$351,808	\$145,792	\$238,764	\$0	\$0	\$0



Performance Measurements





Special Revenue Funds are used to account for the proceeds of revenue sources that are restricted to expenditures for specified purposes.

Crime Victims Assistance Fund

Accounts for resources received from the various court fines for assistance to victims of crime.

Drug Abuse Treatment and Education Fund

Accounts for court fees, grant funds and General Fund allocations to provide substance abuse treatment and education services.

Alternative Dispute Resolution Fund

Accounts for court fees collected to provide mediation related programs that support the Superior Court.

Juvenile Court Supervision Fund

Accounts for court fines and other resources received from the Juvenile Court for alternative juvenile programs.

Law Library Fund

Accounts for resources received from the various courts and other sources for the operation of the law library in accordance with State Law.

District Attorney RICO Forfeitures Fund

Accounts for revenue from drug forfeiture money received pursuant to OCGA 16-13-49 (u)(4)(B) and the expenditure of funds for the operation of the District Attorney's Office.

Law Enforcement Confiscation Fund

Accounts for revenue received from property seized through a civil forfeiture process. Expenditures are dedicated to law enforcement related items and services.

Macon-Bibb County Jail Fund

Accounts for court fines established to be spent on jail operations and staffing.

Law Enforcement Commissary Fund

Accounts for the funds collected by the commissary located in the Macon-Bibb County Law Enforcement Center.

Hotel-Motel Tax Fund

Accounts for hotel/motel excise tax collections and disbursements for tourism related purposes.

Enhanced 911 Fund

Accounts for the fees received that are dedicated for the operations and activities of the emergency telephone system.

Economic Community Development CDBG Fund

Accounts for grants provided through HUD and General Fund transfers to support activities to stimulate economic activity such as building affordable housing, starting businesses, maintaining property through code enforcement and buying and demolishing dilapidated housing.

Grants Fund

Accounts for grant revenues and expenditures that are not tied to an enterprise or other special fund.

Sponsored Programs Fund

Accounts for previously established special programs funded through grant revenue, intergovernmental contracts and transfers from the General Fund.



Economic Community Development Home Fund

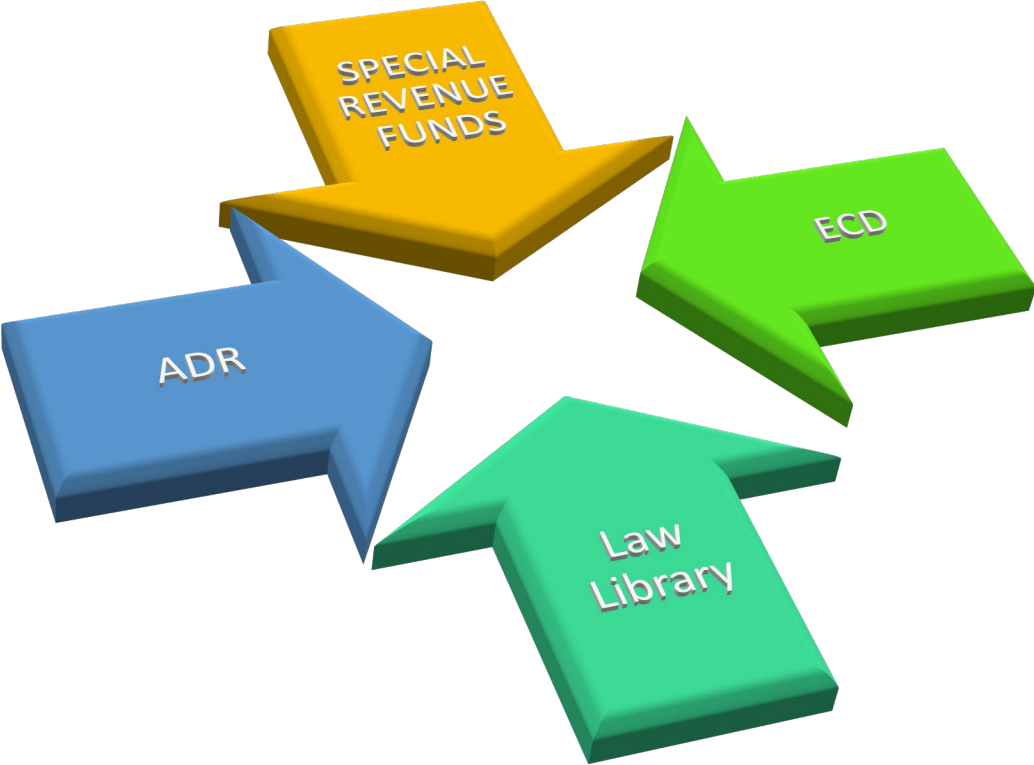
Accounts for revenues and expenditures of the HOME Investment Program that is designed to increase home ownership and affordable housing opportunities for low and very low income Americans.

ECD – Emergency Solutions Grant Fund

Accounts for revenues and expenditures of the Emergency Solutions Grant that is designed to for street outreach, shelter, rapid-rehousing assistance and homelessness.

DFACS Mil Fund

Accounts for rent received that is used for the maintenance and support of the Macon-Bibb County Department of Family and Children Services building.





Summary of Activities

	Budget					
	Audit			Requested	Projected	Adopted
	2017	2018	2019	2020	2020	2021
Crime Victims Assistance						
Revenues	\$74,071	\$65,790	\$67,323	\$72,100	\$72,100	\$72,100
Expenditures	\$32,253	\$2,664	\$3,129	\$72,100	\$72,100	\$72,100
Transfers In (Out)	(\$44,429)	(\$54,575)	(\$46,361)	\$0	\$0	\$0
Change in Net Assets	(\$2,610)	\$8,551	\$17,833	\$0	\$0	\$0
Drug Abuse Treatment & Education						
Revenues	\$133,954	\$121,507	\$98,015	\$110,000	\$110,000	\$73,600
Expenditures	\$79,028	\$74,041	\$62,544	\$82,000	\$82,000	\$73,600
Transfers In (Out)	(\$10,322)	(\$15,129)	(\$18,097)	(\$28,000)	(\$28,000)	\$0
Change in Net Assets	\$44,604	\$32,337	\$17,373	\$0	\$0	\$0
Alternative Dispute Resolution						
Revenues	\$266,691	\$270,691	\$276,078	\$228,400	\$234,600	\$218,006
Expenditures	\$197,749	\$201,410	\$199,286	\$228,400	\$234,600	\$218,006
Transfers In (Out)	\$0	\$0	\$0	\$0	\$0	\$0
Change in Net Assets	\$68,943	\$69,281	\$76,792	\$0	\$0	\$0
Juvenile Court Supervision						
Revenues	\$3,093	\$2,271	\$1,412	\$2,000	\$2,000	\$2,000
Transfers In (Out)	\$49,230	\$0	\$0	\$2,000	\$2,000	\$2,000
Change in Net Assets	(\$46,137)	\$2,271	\$1,412	\$0	\$0	\$0
Law Library						
Revenues	\$30,224	\$30,056	\$28,796	\$27,300	\$27,300	\$27,300
Expenditures	\$27,045	\$26,039	\$15,553	\$27,300	\$27,300	\$27,300
Change in Net Assets	\$3,179	\$4,017	\$13,242	\$0	\$0	\$0
District Attorney RICO Forfeitures Fund						
Revenues	\$800,305	\$2,406,516	\$516,172	\$1,400,000	\$5,509,762	\$6,356,870
Expenditures	\$715,053	\$1,289,792	\$1,827,773	\$1,400,000	\$5,506,857	\$6,356,870
Transfers In (Out)	(\$1,611)	\$0	\$0	\$0	\$0	\$0
Change in Net Assets	\$86,863	\$1,116,724	(\$1,311,601)	\$0	\$2,905	\$0
Law Enforcement Confiscation						
Revenues	\$236,092	\$144,358	\$82,767	\$316,000	\$358,453	\$486,000
Expenditures	\$156,739	\$127,788	\$103,056	\$266,000	\$308,453	\$436,000
Transfers In (Out)	(\$1,610)	\$0	(\$49,251)	(\$50,000)	(\$50,000)	(\$5,000)
Change in Net Assets	\$77,743	\$16,570	(\$69,541)	\$0	\$0	\$45,000

2021 Annual Budget

Special Revenue Funds



	Budget					
	Audit			Adjusted	Projected	Adopted
	2017	2018	2019	2020	2020	2021
Macon-Bibb County Jail Fund						
Revenues	\$154,595	\$133,963	\$139,998	\$132,000	\$132,000	\$132,000
Transfers In (Out)	\$128,091	\$100,158	\$132,000	\$132,000	\$132,000	\$132,000
Change in Net Assets	\$26,504	\$33,805	\$7,998	\$0	\$0	\$0
Law Enforcement Commissary						
Revenues	\$550,789	\$607,263	\$659,869	\$510,000	\$731,329	\$595,500
Expenditures	\$215,440	\$85,438	\$162,988	\$447,500	\$542,789	\$533,000
Transfers In (Out)	\$0	\$0	\$0	(\$62,500)	(\$188,540)	(\$62,500)
Change in Net Assets	\$335,350	\$521,825	\$496,881	\$0	\$0	\$0
Hotel-Motel Tax						
Revenues	\$3,977,960	\$4,203,993	\$4,550,131	\$4,805,000	\$4,805,000	\$2,719,500
Expenditures	\$2,845,594	\$3,007,284	\$3,254,891	\$3,597,983	\$3,597,983	\$2,036,360
Transfers In (Out)	(\$1,132,366)	(\$1,196,709)	(\$1,295,240)	(\$1,207,017)	(\$1,207,017)	(\$683,140)
Change in Net Assets	\$0	\$0	\$0	\$0	\$0	\$0
Enhanced 911						
Revenues	\$2,777,357	\$2,707,252	\$3,383,788	\$3,035,000	\$3,035,000	\$3,179,678
Expenditures	\$3,634,809	\$3,388,729	\$3,299,132	\$3,635,000	\$3,711,248	\$3,679,678
Transfers In (Out)	\$839,722	\$622,000	\$624,632	\$600,000	\$676,248	\$500,000
Change in Net Assets	(\$17,730)	(\$59,477)	\$709,287	\$0	\$0	\$0
Economic Community Develop CDBG Fund						
Revenues	\$1,820,878	\$1,398,687	\$1,503,738	\$1,988,847	\$1,988,847	\$2,003,108
Expenditures	\$1,778,304	\$1,367,417	\$1,519,600	\$1,988,847	\$2,048,038	\$2,003,108
Transfers In (Out)	\$0	\$0	\$0	\$0	\$59,191	\$0
Change in Net Assets	\$42,574	\$31,270	(\$15,862)	\$0	\$0	\$0
Grants Fund						
Revenues	\$5,062,883	\$8,185,305	\$12,808,825	\$22,811,382	\$63,374,347	\$18,208,884
Expenditures	\$4,570,604	\$11,043,827	\$29,822,826	\$22,811,382	\$63,374,347	\$18,208,884
Change in Net Assets	\$492,279	(\$2,858,522)	(\$17,014,001)	\$0	\$0	\$0



	Budget					
		Audit		Adjusted	Projected	Adopted
	2017	2018	2019	2020	2020	2021
Sponsored Programs						
Revenues	\$469,763	\$216,690	\$798,831	\$1,726,977	\$2,513,581	\$807,986
Expenditures	\$476,574	\$226,661	\$1,308,758	\$1,726,977	\$2,513,581	\$807,986
Change in Net Assets	(\$6,811)	(\$9,971)	(\$509,927)	\$0	\$0	\$0
Economic Community Development Home						
Revenues	\$1,884,250	\$894,034	\$903,476	\$914,569	\$914,569	\$856,089
Expenditures	\$1,764,264	\$1,114,624	\$802,968	\$1,022,325	\$1,022,325	\$957,754
Transfers In (Out)	\$72,716	\$73,000	\$73,000	\$107,756	\$107,756	\$101,665
Change in Net Assets	\$192,702	(\$147,590)	\$173,508	\$0	\$0	\$0
ECD-ESG Fund						
Revenues	\$107,709	\$164,432	\$136,242	\$155,727	\$155,727	\$153,855
Expenditures	\$109,688	\$164,414	\$136,099	\$155,727	\$155,727	\$153,855
Change in Net Assets	(\$1,979)	\$19	\$143	\$0	\$0	\$0
DFACS Mil						
Revenues	\$475,489	\$488,742	\$510,377	\$2,432,035	\$2,432,035	\$2,432,035
Expenditures	\$1,216,973	\$469,127	\$428,025	\$2,432,035	\$2,432,035	\$2,432,035
Change in Net Assets	(\$741,484)	\$19,615	\$82,352	\$0	\$0	\$0



Crime Victim Assistance Fund

Description

The Crime Victims Assistance Fund accounts for certain fines received from various courts in Macon-Bibb County. These resources are restricted by state law for assistance to victims of crime.

Budget Highlights

The General and Grant Fund transfers represent reimbursement for the portion of costs associated with the District Attorney and State Court Victim Witness Programs that were not grant funded.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Fines	\$73,823	\$65,178	\$66,206	\$72,100	\$72,100	\$72,100
Interest	\$248	\$613	\$1,117	\$0	\$0	\$0
Others	\$0	\$0	\$0	\$0	\$0	\$0
	<u>\$74,071</u>	<u>\$65,790</u>	<u>\$67,323</u>	<u>\$72,100</u>	<u>\$72,100</u>	<u>\$72,100</u>
Expenditures						
Salaries and Benefits	\$32,083	\$0	\$0	\$0	\$0	\$0
Operating	\$170	\$2,664	\$3,129	\$12,138	\$12,138	\$12,138
Transfer to Gen Fund	\$7,440	\$3,259	\$3,194	\$5,000	\$5,000	\$5,000
Transfer to Grant Fund	\$36,989	\$51,316	\$43,167	\$54,962	\$54,962	\$54,962
	<u>\$76,681</u>	<u>\$57,239</u>	<u>\$49,490</u>	<u>\$72,100</u>	<u>\$72,100</u>	<u>\$72,100</u>
Change in Net Assets	<u>(\$2,610)</u>	<u>\$8,551</u>	<u>\$17,833</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>



Drug Abuse Treatment & Education Fund

Description

This fund was established to account for court fees and grant funds used to provide drug treatment and education services to certain defendants as specified by the Superior Court of Macon-Bibb County. The services for the adult program, as well as the program administration, are contracted out but overseen by the courts.

Budget Highlights

The Adult program relies on fines and grant funds to continue this program since the General Fund stopped its transfers to this fund.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Fines	\$133,944	\$121,143	\$96,732	\$110,000	\$110,000	\$73,600
Intergovernmental	\$0	\$0	\$0	\$0	\$0	\$0
Interest	\$9	\$363	\$1,283	\$0	\$0	\$0
Transfer from General Fund	\$0	\$0	\$0	\$0		\$0
Transfer from Grants Fund	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$133,954	\$121,507	\$98,015	\$110,000	\$110,000	\$73,600
Expenditures						
Operating						
Adult Program	\$79,028	\$74,041	\$62,544	\$82,000	\$82,000	\$73,600
Transfers Out Grant Fund	\$10,322	\$15,129	\$18,097	\$28,000	\$28,000	\$0
Total Expenditures	\$89,350	\$89,170	\$80,642	\$110,000	\$110,000	\$73,600
Change in Net Assets	\$44,604	\$32,337	\$17,373	\$0	\$0	\$0



Alternative Dispute Resolution Fund

Description

The Houston and Macon Judicial Circuits Alternative Dispute Resolution (ADR) program is a court connected program that manages cases that involve mediation for the local judiciary. The ADR office supports Superior, Probate, Magistrate, State and Juvenile (Macon-Bibb) courts by ensuring that all cases are in compliance with both local rules and rules established by the Georgia Supreme Court. Client services include mediation fee assistance, technical support, case screening/management, mediator selection assistance and information and referral. ADR serves the citizens of Bibb, Crawford, Houston and Peach counties.

Budget Highlights

This budget funds two employees and operating costs to cover this department.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Fines	\$259,578	\$262,454	\$263,972	\$224,400	\$224,400	\$214,406
Interest	\$1,488	\$4,077	\$8,506	\$0	\$6,200	\$0
Other	\$5,625	\$4,160	\$3,600	\$4,000	\$4,000	\$3,600
Transfer to Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$266,691	\$270,691	\$276,078	\$228,400	\$234,600	\$218,006
Expenditures						
Salaries and Benefits	\$149,817	\$152,579	\$153,144	\$167,666	\$173,866	\$167,266
Operating	\$47,932	\$48,831	\$46,142	\$60,734	\$60,734	\$50,740
Total Expenditures	\$197,749	\$201,410	\$199,286	\$228,400	\$234,600	\$218,006
Change in Net Assets	\$68,943	\$69,281	\$76,792	\$0	\$0	\$0



Juvenile Court Supervision Fund

Description

This fund was established to account for the fines received from the Macon-Bibb Juvenile Court to be used for alternative juvenile programs. This is accomplished by transferring funds to the Drug Abuse Treatment & Education Fund and the Sponsored Programs Fund to support existing programs.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Fines	\$2,736	\$2,169	\$1,248	\$2,000	\$2,000	\$2,000
Others	\$357	\$102	\$164	\$0	\$0	\$0
Total Revenue	\$3,093	\$2,271	\$1,412	\$2,000	\$2,000	\$2,000
Transfers to Other Funds						
Drug Abuse Treatment & Education Fund	\$49,230	\$0	\$0	\$0	\$0	\$0
Sponsored Programs Fund	\$0	\$0	\$0	\$2,000	\$2,000	\$2,000
Total Expenditures	\$49,230	\$0	\$0	\$2,000	\$2,000	\$2,000
Change in Net Assets	(\$46,137)	\$2,271	\$1,412	\$0	\$0	\$0



Law Library Fund

Description

The laws of the State of Georgia create for each county a County Law Library. These libraries are governed by a board of trustees consisting of the Chief Judge of the Superior Court, the Judge of Probate Court, the Senior Judge of the State Court, if any, and two practicing attorneys named by the other members of the board. The trustees are authorized to collect fees for the operation of the library; to select appropriate books, reports, texts, and periodicals to make the necessary rules and regulations governing the use of the library; to keep records of all its meetings and proceedings; and to exercise other powers necessary for the proper administration of the library.

Additionally, the trustees are authorized by law to name a secretary-treasurer; designate a librarian and set that individual's compensation; make purchases for the library; and manage the fees received for the operation of the library. Law Library fees are set by the Chief Superior Court Judge. Purchases made by the trustees become the property of the County. County appropriations for the operation of the Bibb County Law Library are under the administrative supervision of the Superior Court Judges.

Budget Highlights

The Law Library Fund is allocated a portion of the salary and benefits of the Superior Court Administrator who oversees the operations of the Law Library.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Fines	\$30,203	\$29,994	\$28,442	\$27,300	\$27,300	\$27,300
Interest	\$21	\$62	\$354	\$0	\$0	\$0
Transfer to Gen Fund	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$30,224	\$30,056	\$28,796	\$27,300	\$27,300	\$27,300
Expenditures						
Operating	\$27,045	\$26,039	\$15,553	\$27,300	\$27,300	\$27,300
Capital	\$0	\$0		\$0	\$0	\$0
Total Expenditures	\$27,045	\$26,039	\$15,553	\$27,300	\$27,300	\$27,300
Change in Net Assets	\$3,179	\$4,017	\$13,242	\$0	\$0	\$0



District Attorney RICO Forfeiture Fund

Description

This fund was established to account for forfeiture monies received by the District Attorney's Office to be used for the payment of law enforcement expenses for the operation of the District Attorney's office.

Budget Highlights

The District Attorney is going to use these funds to help off-set the cost of Victim Witness advocates, capital items, and other expenses that support victims of crime.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Fines	\$799,587	\$2,398,585	\$499,405	\$1,000,000	\$5,050,000	\$1,000,000
Interest	\$718	\$7,931	\$14,564	\$0	\$0	\$50,000
Transfer in Confiscated Fu	\$1,611	\$0	\$2,203	\$0	\$0	\$0
Transfer from Fund Balanc	\$0	\$0	\$0	\$400,000	\$459,762	\$5,306,870
Total Revenue	\$801,915	\$2,406,516	\$516,172	\$1,400,000	\$5,509,762	\$6,356,870
Expenditures						
Salaries and Benefits	\$0	\$0	\$0		\$0	\$0
Operating	\$715,053	\$1,289,792	\$1,827,773	\$1,360,000	\$5,506,857	\$6,356,870
Capital	\$0	\$0	\$0	\$0	\$0	\$0
Transfer to Sponsored Proj	\$0	\$0	\$0	\$40,000	\$0	\$0
Transfer to General Fund	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$715,053	\$1,289,792	\$1,827,773	\$1,400,000	\$5,506,857	\$6,356,870
Change in Net Assets	\$86,863	\$1,116,724	(\$1,311,600)	\$0	\$2,905	\$0



Law Enforcement Confiscated Fund

Description

This fund accounts for revenues generated by the Sheriff's Office seizure of cash and property involved in criminal activity that has gone through a civil forfeiture process. Expenditures of these funds are restricted to law enforcement related items and services. In FY 2014, both the Sheriff's Office and former Macon Police Confiscated Funds were combined into this one fund.

Budget Highlights

This fund's net assets continue to provide equipment purchases which will allow for unexpected costs of the Sheriff's Office to be funded without having to impact the General Fund.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Fines	\$141,739	\$68,605	\$34,134	\$50,000	\$50,000	\$50,000
Intergovernmental	\$0	\$0	\$25,893	\$0	\$0	\$0
Interest	\$1,903	\$5,972	\$14,273	\$0	\$0	\$7,500
Other	\$92,450	\$69,781	\$8,467	\$266,000	\$308,453	\$428,500
Total Revenue	\$236,092	\$144,358	\$82,767	\$316,000	\$358,453	\$486,000
Expenditures						
Operating	\$156,739	\$127,788	\$103,056	\$266,000	\$269,653	\$436,000
Capital	\$0	\$0	\$0	\$0	\$38,800	\$0
Transfer to General Fund	\$1,611	\$0	\$0	\$0	\$0	\$50,000
Transfer to DA RICO Forfeiture	\$0	\$0	\$2,203	\$0	\$0	
Transfer To Federal Grant	\$0	\$0	\$47,048	\$50,000	\$50,000	
Total Expenditures	\$158,350	\$127,788	\$152,307	\$316,000	\$358,453	\$486,000
Change in Net Assets	\$77,743	\$16,570	(\$69,541)	\$0	\$0	\$0



Macon-Bibb County Jail Fund

Description

This fund accounts for the 10% add on fine collected by the various courts of Macon-Bibb County. This revenue must be dedicated to law enforcement programs and is used for the operations and staffing of the jail.

Budget Highlights

Revenues from this fund fluctuate slightly but it has been able to sustain a constant transfer to the General Fund to help support jail operations over time. The transfers to the General Fund help offset the cost of operating equipment for the Sheriff's Department.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Fines	\$154,161	\$132,842	\$135,326	\$132,000	\$132,000	\$132,000
Interest	\$434	\$1,121	\$4,672	\$0	\$0	\$0
Transfer to General Fund	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$154,595	\$133,963	\$139,998	\$132,000	\$132,000	\$132,000
Expenditures						
Operating	\$91	\$158	\$0	\$0	\$0	\$0
Transfer to General Fund	\$128,000	\$100,000	\$132,000	\$132,000	\$132,000	\$132,000
Total Expenditures	\$128,091	\$100,158	\$132,000	\$132,000	\$132,000	\$132,000
Change in Net Assets	\$26,504	\$33,805	\$7,998	\$0	\$0	\$0



Law Enforcement Commissary Fund

Description

This fund accounts for the revenues generated from the inmate commissary operations located at the Macon-Bibb County Law Enforcement Center. The proceeds are used to pay operating expenses of the Commissary Fund as well as identified and mutually agreed upon operating and capital outlay costs of the Jail.

Budget Highlights

The majority of these funds are allocated to purchase equipment within the Corrections Division.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Fees	\$547,539	\$596,684	\$630,997	\$500,000	\$500,000	\$500,000
Interest	\$3,250	\$10,580	\$28,873	\$10,000	\$10,000	\$10,000
Other	\$0	\$0	\$0	\$0	\$221,329	\$85,500
Total Revenue	\$550,789	\$607,263	\$659,869	\$510,000	\$731,329	\$595,500
Expenditures						
Salaries and Benefits	\$0	\$0	\$0	\$0	\$0	\$0
Operating	\$215,440	\$85,438	\$162,988	\$447,500	\$542,789	\$533,000
Transfer to Grants Fund	\$0	\$0	\$0	\$62,500	\$99,500	\$62,500
Transfer to General Fund	\$0	\$0	\$0	\$0	\$62,500	\$0
Transfer to SPLOST 2012	\$0	\$0	\$0	\$0	\$26,540	\$0
Total Expenditures	\$215,440	\$85,438	\$162,988	\$510,000	\$731,329	\$595,500
Change in Net Assets	\$335,350	\$521,825	\$496,881	\$0	\$0	\$0



Hotel-Motel Tax Fund

Description

This fund accounts for the receipt and disbursement of the 7% hotel motel occupancy tax collected by Macon-Bibb County. These funds are to be used for tourism and tourism product development per state law and county code.

Budget Highlights

The receipts from the hotel/motel tax increased due to the small growth of the sluggish economy from FY 2017 to FY 2020. The current approved FY 2021 budget was decreased due to minimized travel related to COVID19. Agency distribution amounts were reallocated due to consolidation, but the amounts allocated to each designated agency have also grown throughout this transition.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Fees	\$3,977,945	\$4,203,930	\$4,549,461	\$4,805,000	\$4,805,000	\$2,719,500
Interest	\$15	\$63	\$670	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$3,977,960	\$4,203,993	\$4,550,131	\$4,805,000	\$4,805,000	\$2,719,500
Expenditures						
Macon Centreplex	\$527,159	\$557,113	\$602,983	\$564,588	\$564,588	\$319,542
Macon-Bibb Co. Conv & Visitors Bureau	\$2,139,148	\$2,260,697	\$2,446,833	\$2,267,960	\$2,267,960	\$1,283,604
Douglass Theatre	\$213,020	\$225,124	\$243,660	\$313,286	\$313,286	\$177,311
Sports Hall of Fame	\$212,980	\$225,082	\$243,614	\$313,286	\$313,286	\$177,311
Museum of Arts and Science	\$0	\$0	\$0	\$180,187	\$180,187	\$101,981
Tubman Museum	\$0	\$0	\$0	\$180,187	\$180,187	\$101,981
Arts Alliance	\$0	\$0	\$0	\$35,076	\$35,076	\$19,852
Cherry Blossom Festival	\$280,446	\$296,381	\$320,784	\$297,910	\$297,910	\$168,609
Fort Hawkins	\$0	\$0	\$0	\$10,091	\$10,091	\$5,711
Transfer Tobesofkee Recreation	\$520,675	\$550,261	\$595,567	\$552,575	\$552,575	\$312,743
Transfer General Fund	\$84,532	\$89,335	\$96,690	\$89,854	\$89,854	\$50,855
Total Expenditures	\$3,977,960	\$4,203,993	\$4,550,131	\$4,805,000	\$4,805,000	\$2,719,500
Change in Net Assets	\$0	\$0	\$0	\$0	\$0	\$0



Enhanced 911

Description

The Macon-Bibb County E-911 Center is committed to enhancing the quality of life of every person in Macon-Bibb County, by receiving and processing 911 emergency calls, as well as non-emergency calls, and dispatching police, fire and medical services in a timely, efficient, personable and professional manner. January 1, 2014 was the official start of our newly consolidated government between the City of Macon, Georgia and Bibb County, Georgia. With this consolidation, the E-911 center was established as its own county department separate for the Bibb County Sherriff Office.

Budget Highlights

The budget increased in FY 2019. This is due largely to the capital purchase of a new switch for the operating system being purchased in the previous Fiscal Year.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Fees	\$2,777,195	\$2,706,963	\$3,379,701	\$3,035,000	\$3,035,000	\$3,179,678
Interest	\$162	\$289	\$4,087	\$0	\$0	\$0
Transfers in	\$839,722	\$622,000	\$624,632	\$600,000	\$676,248	\$500,000
Total Revenue	\$3,617,079	\$3,329,252	\$4,008,420	\$3,635,000	\$3,711,248	\$3,679,678
Expenditures						
Salaries and Benefits	\$2,799,962	\$2,955,720	\$2,866,512	\$3,214,609	\$3,290,857	\$3,219,707
Operating	\$779,421	\$362,705	\$364,713	\$420,391	\$420,391	\$428,904
Capital	\$55,426	\$70,304	\$67,907	\$0	\$0	\$31,067
Non-Operating	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$3,634,809	\$3,388,729	\$3,299,132	\$3,635,000	\$3,711,248	\$3,679,678
Change in Net Assets	(\$17,730)	(\$59,477)	\$709,287	\$0	\$0	\$0



Grants Fund

Description

This fund accounts for the program revenues and expenditures of federal grants that are not reported in an enterprise or other special fund.

Budget Highlights

The budget for this fund will vary greatly based on current projects and grant awards. Any new grants will be added to the budget when approved by commission.

Account Title	Actual			Requested	Projected	Approved
	2017	2018	2019	2020	2020	2021
Revenue						
Revenues	\$5,062,883	\$8,185,305	\$12,808,825	\$22,811,382	\$63,374,347	\$18,208,884
Total Revenue	\$5,062,883	\$8,185,305	\$12,808,825	\$22,811,382	\$63,374,347	\$18,208,884
Expenditures						
Expenditures	\$4,570,604	\$11,043,827	\$29,822,826	\$22,811,382	\$63,374,347	\$18,208,884
Total Expenditures	\$4,570,604	\$11,043,827	\$29,822,826	\$22,811,382	\$63,374,347	\$18,208,884
Change in Net Assets	\$492,279	(\$2,858,522)	(\$17,014,001)	\$0	\$0	\$0



Sponsored Programs Fund

Description

This fund accounts for special programs funded through non-federal grant revenue, intergovernmental contracts, private and community donations, and transfers from other funds. These are special programs approved by the government for a specified amount of time. After that time, the program either receives additional outside funding is approved for funding through the General Fund or it ceases to operate.

Budget Highlights

The budget for this fund will fluctuate based on the number of programs approved each year and the amount of revenue provided. The 2021 budget represents the balances of programs previously approved but not yet fully expended. Additional programs are approved by Commission throughout the year as opportunities arise for additional funding.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Revenues	\$469,763	\$216,690	\$798,831	\$1,726,977	\$2,513,581	\$807,986
Total Revenue	\$469,763	\$216,690	\$798,831	\$1,726,977	\$2,513,581	\$807,986
Expenditures						
Expenditures	\$476,574	\$226,661	\$1,308,758	\$1,726,977	\$2,513,581	\$807,986
Total Expenditures	\$476,574	\$226,661	\$1,308,758	\$1,726,977	\$2,513,581	\$807,986
Change in Net Assets	(\$6,811)	(\$9,970)	(\$509,927)	\$0	\$0	\$0



Economic and Community Development

Description

The Mission of Economic Development is to foster economic development through a sustainable, equitable, and comprehensive strategy to increase the tax base of the Macon-Bibb government. Further, the department seeks to attract, retain, and help businesses expand and generate jobs within the community. This division's ultimate goal, is the creation and promotion of a business-friendly environment that strengthens the vitality of businesses and neighborhoods for the community.

Economic and Community Development CDBG Fund

Description

This fund accounts for the Community Development Block Grant (CDBG) program that is designed to provide funding to develop a viable urban community by providing decent housing and a suitable living environment, and by expanding economic opportunities, principally for low- and moderate-income persons. Each eligible activity must meet one of the following national objectives for the program: benefit low- and moderate-income persons, prevention or elimination of slums or blight, or address community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community for which other funding is not available.

Budget Highlights

Macon-Bibb is a recipient of the Housing and Urban Development (HUD) Community Development Block Grant (CDBG) funding. This allocation is a formula allocation that is provided each year based on the Federal budget for CDBG. The adjusted budget includes program income that is located within the revolving loan funding for housing and economic development as well as ongoing multiyear projects that were not completed in the previous year and have unexpended funds that will flow into the new Fiscal Year.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Intergovernmental	\$1,640,141	\$1,245,792	\$1,368,958	\$1,866,847	\$1,866,847	\$1,865,658
Other	\$180,737	\$152,895	\$134,780	\$122,000	\$122,000	\$120,000
Transfer from General Fund	\$0	\$0	\$0	\$0	\$17,450	\$17,450
Transfer from Fund Balance	\$0	\$0	\$0	\$0	\$41,741	\$0
Total Revenue	\$1,820,878	\$1,398,687	\$1,503,738	\$1,988,847	\$2,048,038	\$2,003,108
Expenditures						
Admin/Housing and Development	\$1,778,304	\$1,367,417	\$1,519,600	\$1,988,847	\$2,048,038	\$2,003,108
Transfers in General Fund	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$1,778,304	\$1,367,417	\$1,519,600	\$1,988,847	\$2,048,038	\$2,003,108
Change in Net Assets	\$42,574	\$31,269	(\$15,862)	\$0	\$0	\$0



Economic Community Development HOME Fund

Description

This fund accounts for the HOME Investment Grant program that is designed to increase home ownership and affordable housing opportunities for those with low and very low income. Eligible use of funds includes tenant based rental assistance, housing rehabilitation, assistance to home buyers, and construction of new housing. HOME funding may also be used for site acquisition, site improvement, demolition, relocation, and other necessary and reasonable activities related to the development of non-luxury housing.

Budget Highlights

Macon-Bibb is a recipient of the Housing and Urban Development (HUD) HOME funding. This allocation is a formula allocation that is provided each year based on the Federal budget for HOME. This allocation also requires a local match. Each year, HUD publishes a match reduction list and Macon-Bibb is currently required to match federal funding with local general funds totaling 12.5 percent of the HUD allocation for this year. The adjusted budget includes program income received as well as ongoing multiyear projects that were not completed in the previous year and have unexpended funds that will flow into the new Fiscal Year.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Intergovernmental	\$1,648,365	\$662,983	\$713,805	\$789,569	\$789,569	\$731,089
Other	\$235,885	\$231,051	\$189,670	\$125,000	\$125,000	\$125,000
Transfer General Fund	\$72,716	\$73,000	\$73,000	\$107,756	\$107,756	\$101,665
Total Revenue	\$1,956,966	\$967,034	\$976,476	\$1,022,325	\$1,022,325	\$957,754
Expenditures						
Housing and Development	\$1,764,264	\$1,114,624	\$802,968	\$1,022,325	\$1,022,325	\$957,754
Transfers to ECD Grant Fund	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$1,764,264	\$1,114,624	\$802,968	\$1,022,325	\$1,022,325	\$957,754
Change in Net Assets	\$192,702	(\$147,590)	\$173,508	\$0	\$0	\$0



Economic & Community Development
Emergency Solutions Grant Fund

Description

This fund accounts for the Emergency Solutions Grant (ESG) program that is designed to identify sheltered and unsheltered homeless persons, as well as those at risk of homelessness, and provide the services necessary to help those persons to quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness. Eligible use of funds includes funding to engage homeless individuals and families living on the street as well as rapidly re-house homeless individuals and families. Other eligible uses include funding to prevent families/individuals from becoming homeless. This funding can also assist with operational costs along with a Homeless Management Information System (HMIS) to assist in collecting, tracking and reporting data related to services and clients.

Budget Highlights

Macon-Bibb is a recipient of the Housing and Urban Development (HUD) Emergency Solutions Grant (ESG) funding. This allocation is a formula allocation that is provided each year based on the Federal budget for ESG. This is a new formula allocation for Macon-Bibb County.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Intergovernmental	\$107,707	\$164,414	\$136,113	\$155,727	\$155,727	\$153,855
Other	\$2	\$19	\$129	\$0	\$0	\$0
Total Revenue	\$107,709	\$164,432	\$136,242	\$155,727	\$155,727	\$153,855
Expenditures						
Housing and Development Transfers to ECD Grant Fund	\$109,688	\$164,414	\$136,099	\$155,727	\$155,727	\$153,855
	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$109,688	\$164,414	\$136,099	\$155,727	\$155,727	\$153,855
Change in Net Assets	(\$1,979)	\$19	\$143	\$0	\$0	\$0



DFACS MIL Fund

Description

This fund accounts for payments received from the Department of Family and Children Services in lieu of rent.

Budget Highlights

The resources in this fund are restricted by contract with the Georgia Department of Human Resources for maintenance, operations, and capital outlay at the DFACS public facility building.

Account Title	Actual			Requested 2020	Projected 2020	Approved 2021
	2017	2018	2019			
Revenue						
Rent	\$466,078	\$466,078	\$466,078	\$332,035	\$332,035	\$332,035
Other	\$9,411	\$22,664	\$44,299	\$2,100,000	\$2,100,000	\$2,100,000
Total Revenue	\$475,489	\$488,742	\$510,377	\$2,432,035	\$2,432,035	\$2,432,035
Expenditures						
Welfare and Maintenance	\$1,216,973	\$469,127	\$428,025	\$2,432,035	\$2,432,035	\$2,432,035
Total Expenditures	\$1,216,973	\$469,127	\$428,025	\$2,432,035	\$2,432,035	\$2,432,035
 Change in Net Assets	 (\$741,484)	 \$19,615	 \$82,352	 \$0	 \$0	 \$0



Capital Improvement Fund is utilized to account for the purchase or construction of major capital facilities, equipment or projects which are to be funded with general tax revenue.

City SPLOST 2012 Fund

Accounts for the funds collected from the Special Purpose Local Option Sales Tax and the disbursement of these funds on Capital Projects approved by the citizens of Bibb County. This fund tracks those projects approved for what was the “City of Macon” approved projects.

County SPLOST 2012 Fund

Accounts for the funds collected from the Special Purpose Local Option Sales Tax and the disbursement of these funds on Capital Projects approved by the citizens of Bibb County. This fund tracks those projects approved for what was “Bibb County” approved projects.

2013 MBCUDA Project Fund

Accounts for expenditures for various capital projects, including the purchase of the old Sears Roebuck Store, construction of an East Bibb County Fire Station, purchase and renovations for the Capital City Bank, construction projects at Lake Tobesofkee, renovations and improvements to the building occupied by Middle Georgia Regional Commission, downtown improvements, and rehabilitation and development of property in East Macon.

2014 TAD-2 Second Street Project Fund

Utilized to account for funds received and expended for the costs of constructing certain improvements within the Second Street Tax Allocation District.

2014 TAD-3 Renaissance Project Fund

Utilized to account for funds received and expended for the costs of constructing certain improvements within the Bill Miller Center Tax Allocation District.

2014 TAD -4 Bibb Mill Center Fund

Utilized to account for funds received and expended for the costs of constructing certain improvements within the Renaissance Tax Allocation District.

2015 MBCUDA Project Fund

Utilized to account for the expenditures of the Capital Projects addressing blight approved in the 2015 Macon-Bibb County Urban Development Authority Bond.

2018 SPLOST Fund

Utilized for \$280 million Capital Projects approved by voters in 2017.

2021 Annual Budget Capital Improvement Program



Summary of Activities

	Actual			Budget		
	2017	2018	2019	Requested 2020	Projected 2020	Adopted 2021
Capital Improvements Fund						
Revenues	\$2,422	\$4,858,480	\$730,264	\$97,914	\$116,734	\$97,914
Expenditures	\$814,319	\$2,919,719	\$6,021,618	\$4,161,010	\$30,989,143	\$22,756,248
Transfers In (Out)	\$677,200	\$1,843,122	\$2,812,323	\$4,063,096	\$30,869,504	\$22,658,334
Change in Net Assets	(\$134,697)	\$3,781,883	(\$2,479,032)	\$0	(\$2,905)	\$0
City SPLOST 2012 Fund						
Revenues	\$10,829,732	\$8,101,600	\$66,658	\$0	\$0	\$0
Expenditures	\$11,691,814	\$7,146,994	\$5,782,672	\$1,393,615	\$1,755,506	\$321,444
Transfers In (Out)	\$0	\$0	\$0	\$1,393,615	\$1,755,506	\$321,444
Change in Net Assets	(\$862,082)	\$954,606	(\$5,716,014)	\$0	\$0	\$0
County SPLOST 2012 Fund						
Revenues	\$19,257,957	\$15,400,502	\$99,599	\$0	\$0	\$0
Expenditures	\$37,147,077	\$16,512,153	\$6,165,234	\$2,060,245	\$2,192,741	\$917,821
Transfers In (Out)	\$0	\$0	\$0	\$2,060,245	\$2,192,741	\$917,821
Change in Net Assets	(\$17,889,120)	(\$1,111,651)	(\$6,065,636)	\$0	\$0	\$0
Ocmulgee Greenway Fund						
Revenues	\$101	\$270	\$685	\$47,000	\$47,000	\$45,500
Expenditures	\$9,500	\$0	\$0	\$47,000	\$47,000	\$45,500
Change in Net Assets	(\$9,399)	\$270	\$685	\$0	\$0	\$0
2013 MBCUDA Project Fund						
Revenues	\$16,531	\$10,220	\$71,426	\$500,000	\$500,000	\$320,000
Expenditures	\$2,696,886	\$485,361	\$207,295	\$500,000	\$500,000	\$320,000
Change in Net Assets	(\$2,680,355)	(\$475,140)	(\$135,868)	\$0	\$0	\$0
2014 TAD-2 Second Street Project Fund						
Revenues	\$1,163,812	\$3,628,516	\$2,345,299	\$2,500,000	\$2,647,848	\$545,000
Expenditures	\$825,899	\$4,414,195	\$1,526,303	\$2,500,000	\$2,647,848	\$545,000
Change in Net Assets	\$337,913	(\$785,679)	\$818,997	\$0	\$0	\$0
2014 TAD-3 Renaissance Project Fund						
Revenues	\$3,425	\$0	\$90,315	\$0	\$0	\$0
Expenditures	\$3,425	\$123,862	\$40,844	\$0	\$0	\$0
Change in Net Assets	\$0	(\$123,862)	\$49,471	\$0	\$0	\$0
2014 TAD-4 Bibb Mill Center Fund						
Revenues	\$5,721	\$42	\$0	\$23,641	\$23,641	\$117,000
Expenditures	\$5,625	\$266,688	\$0	\$23,641	\$23,641	\$117,000
Change in Net Assets	\$96	(\$266,645)	\$0	\$0	\$0	\$0
2015 MBCUDA Project Fund						
Revenues	\$66,144	\$279,672	\$74,510	\$1,428,250	\$240,713	\$1,197,706
Expenditures	\$6,160,906	\$3,932,558	\$2,243,026	\$1,428,250	\$240,713	\$1,197,706
Change in Net Assets	(\$6,094,762)	(\$3,652,885)	(\$2,168,515)	\$0	\$0	\$0
2018 SPLOST						
Revenues	\$40,845,383	\$8,472,950	\$33,700,669	\$239,207,466	\$33,102,721	\$207,000,000
Expenditures	\$664,850	\$17,744,854	\$26,947,732	\$264,923,124	\$30,538,846	\$236,565,345
Transfers In (Out)	\$0	\$0	\$0	\$25,715,658	(\$2,563,875)	\$29,565,345
Change in Net Assets	\$40,180,533	(\$9,271,904)	\$6,752,937	\$0	\$0	\$0



Capital Improvement Plan Policy

Capital Assets

Scope

The consolidated government's capital asset policies shall encompass all land, building, equipment, infrastructure, and related capital assets owned by the consolidated government.

Purpose

The capital asset policies are designed to ensure that assets are acquired in an efficient manner; that assets owned by the consolidated government are maintained sufficiently to extend their useful life where those efforts are appropriate and cost effective; and to provide a stable level of capital investment.

Capital Assets

Any land, structure, or other item costing in excess of \$75,000 that is designed or intended to provide benefits beyond the year it is acquired by the consolidated government shall be a capital asset for purposes of this policy section. Any vehicle intended for use on a public road regardless of cost shall be a capital asset for purposes of this policy section.

Capital assets shall be reported at historical cost. In the absence of historical cost information, the asset's estimated historical cost may be used. For assets donated to the Consolidated government, the asset shall be capitalized at the fair market value as of the date of acceptance by the Board of Commissioners.

The acquisition costs of land should include:

- the purchase price;
- ancillary charges;
- the assumption of any liens or mortgages on the property; and
- improvements made to the land that are permanent in nature.

Examples of ancillary charges to be included in the capitalization costs are: legal and title fees, closing costs, appraisal and negotiation fees, surveying fees, site preparation fees, demolition costs, architect and accounting fees, insurance premiums during construction phase, and transportation charges.

Improvements other than Buildings (IMP): The consolidated government classifies improvements to land with limited lives, such as fences, parking lots, and walkways as land improvements. These improvements will be depreciated over the estimated useful lives.

Buildings (BLD): If the consolidated government purchases a building, the capitalized cost should include the purchase price and other incidental expenses incurred at the time of acquisition. If the building is constructed, the capitalized cost should include material, labor, supervision, and overhead, or the contract price, including costs such as: permits and licenses, architectural and engineering fees, insurance, title costs, and interest incurred on tax exempt debt.

Intangible non-financial assets are considered capital for purposes of this policy provided they meet all other requirements and definitions.



Capital Improvement Plan Policy

Estimated Useful Life

For purposes of depreciation, each asset is assigned an estimated useful life. Useful lives are based upon the category of assets. The life of the asset begins when it is put into service, which is recognized as the invoice date or date of acquisition. The estimated lives shall be based upon those recommended by the Government Finance Officers Association or the consolidated government's experience. In general, the estimated useful life assigned to any asset will be conservative.

The useful life of intangible assets may be established by contractual arrangement.

Funding

Any single item or acquisition costing less than \$75,000 will normally be funded with current resources or with resources from fund balance as appropriate. Debt financing will be considered for any single item or acquisition costing over \$75,000 that cannot be funded with current resources or with resources from fund balance. Debt of any type used for the acquisition of land or structures will be retired with evenly divided debt service payments over a period not longer than 25 years. In no instance will the retirement of debt used to acquire a capital asset that is not land or a structure exceed the expected useful life of the asset. Vehicles and equipment will be financed by the most appropriate method at the time of acquisition.

Capital Improvement Plan

The consolidated government will establish a capital improvement plan (CIP) that develops a five-year schedule of projects in each capital asset category. The projects in year one of the CIP will be those that the governing body anticipates will be included in the capital budget for the next fiscal year. The projects in years two through five are those anticipated to be funded in the four subsequent fiscal years. Normally, each project identified and approved for the CIP will enter the schedule in year five and move up. Projects that meet emergency needs, have public safety or health implications, or create financial efficiencies in conjunction with another capital project in the CIP, may be approved for consideration in any fiscal year's capital budget.

The decision to approve a project for the CIP will be based on the project's anticipated benefits and feasibility. Prior to a project's inclusion in the capital budget for any fiscal year, the Finance Department and appropriate department/office head will conduct, or have performed, a rigorous evaluation of each project with respect to feasibility and usefulness. This may include cost-benefit analysis, return on investment, or other financial or economic analysis. The Finance Department will also identify funding availability for any project proposed for the capital budget.

Transfer or Disposal of Capital Assets

All capital assets are the property of the consolidated government. They may not be sold, donated, discarded, abandoned, or transferred to another owner without a recommendation from the department head responsible for the asset and authorization for such disposition by the Finance Director, County Manager, or designee authorized by the Finance Director or County Manager. In all cases, assets shall not be sold, donated, discarded, abandoned, or transferred except via the procedures contained in this policy section.



Capital Improvement Plan Policy

The disposition of capital assets that the consolidated government purchased with federal grant funds must follow federal guidelines. The guidelines for the specific grant, or federal general guidelines, will dictate the duration of time that the asset must remain in the property of the consolidated government. Any applicable guidelines indicating the disposition of the proceeds from the sale of the asset shall be followed explicitly.

Firearms in use by the law enforcement agencies of the consolidated government shall not be sold, but may be offered as trade-in to licensed law enforcement equipment dealers approved to do business with the consolidated government, for the exclusive purpose of acquiring new firearms and related equipment for use by the law enforcement agencies of the consolidated government, as long as there are sufficiently appropriated funds for the purchase. A surplus firearm assigned to a sworn law enforcement officer as his/her duty weapon may be offered by the Consolidated government to the law enforcement officer upon retirement, as long as the sworn law enforcement officer is eligible for retirement under the Bibb Consolidated government pension plan.

The Finance Director or designee, in consultation with appropriate agency heads, shall estimate the value of any property or capital asset being sold.

Property with an estimated value of less than \$2,500.00 may be sold in the open market without advertisement and without bids. The Finance Director or designee shall submit the proposed sale price along with a description of the asset to the County Manager for approval. Following approval by the County Manager, the consolidated government's Purchasing Manager or designee shall be responsible for managing and conducting sales described herein.

Assets with an estimated value greater than \$2,500 shall be sold with competitive bidding either by sealed bids or auction to the highest bidder.

Impairment of Assets

Capital assets are periodically reviewed for impairment. A capital asset is considered impaired if both (a) the decline in service utility of the capital asset is large in magnitude and (b) the event or change in circumstance is outside the normal life cycle of the capital asset.

Impaired capital assets that will no longer be used by the government are reported at the lower of carrying value or fair value.

Impairment losses on capital assets that will continue to be used by the government are measured using the method that best reflects the diminished service utility of the capital asset. The method selected should be documented and approved by management.

- Restoration cost approach – uses estimated cost to restore the capital asset to identify the portion of the historical cost that should be written off.
- Service units approach – compares the service units provided by the asset before and after the impairment event/circumstance.
- If evidence is available to demonstrate the impairment will be temporary, the capital asset should not be written down.
- Insurance recoveries, when applicable, are netted with the impairment loss.



Capital Improvements Program

The Capital Improvement Program (CIP) is defined as the process for developing a multiyear plan that sets the priorities for funding the purchase of capital items and projects. Macon-Bibb County defines capital items as any item or project with a cost greater than \$25,000, plus all vehicles, that has a useful life of more than five years.

Capital items include replacement and purchase of new vehicles, major infrastructure improvements and repair, technology improvements, replacement and purchase of new equipment, and land acquisition. Vehicles and equipment requests must be vetted by the Director of Vehicle Maintenance; technology requests, by the Director of Information Technology; and Infrastructure Improvements, by the Director of Facilities Management. Other requests may come directly from Departments

This year, the Capital Improvement Program was evaluated and presented based on the priorities established in the Forward Together Strategic Plan created by Commission. Each CIP purchase approved for FY 2016 is listed under one of the five strategic priority areas: 1) Economic & Community Development, 2) Safe Neighborhoods & Safe Communities, 3) Effective Government & Governance, 4) Infrastructure Improvements, and 5) Quality of Life (see page 263 - 267). Appropriate funds are identified as funding sources. Macon-Bibb utilizes bond funds, lease pool proceeds, grant funds, enterprise funds and SPLOST. General Fund is utilized to ensure priority projects, without other identified funding sources, are completed in order to meet strategic priorities. Particular projects are evaluated based on an analysis of return on spending. For example, Sheriff vehicles are replaced at 120,000 miles to reduce repairs & maintenance costs while providing safe and appropriate vehicles for our public safety officers.

The Capital Improvement Program estimates expenditures for a five-year period and the County Commission approves only the annual purchases as a part of the Budget as a whole. The 5-year plan is revisited, revised and approved on a yearly basis, usually in the fall. The Capital Improvement plan is a dynamic document that can change based on the availability of funds and the priorities of the Mayor and Commission.

2021 Annual Budget Capital Improvement Program



Five-Year Capital Improvement - Use of Funds

Macon-Bibb County Capital Improvement Program 2020-2025							
Use of funds	Approved	Requested					Five Year
	2021	2021	2022	2023	2024	2025	Total
Capital Improvements Fund							
Mayor	\$55,000	\$55,000	\$0	\$0	\$0	\$0	\$55,000
County Manager	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Clerk of Commission	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Board of Elections	\$0	\$204,000	\$0	\$0	\$0	\$0	\$204,000
Finance	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Information & Technology	\$0	\$2,102,069	\$100,000	\$100,000	\$100,000	\$0	\$2,402,069
Tax Commissioner	\$0	\$130,110	\$0	\$0	\$0	\$0	\$130,110
Tax Assessors	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Facilities Management	\$0	\$2,781,380	\$414,000	\$173,000	\$563,000	\$500,000	\$4,431,380
Clerk of Superior Court	\$0	\$0	\$0	\$0	\$0	\$0	\$0
District Attorney	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Solicitor General	\$0	\$30,000	\$0	\$0	\$0	\$0	\$30,000
State Court Judge	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State Court Probation	\$0	\$35,000	\$0	\$0	\$0	\$0	\$35,000
Civil & Magistrate Court	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Municipal Court	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Juvenile Court	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Civil Court Sheriff	\$27,000	\$27,000	\$0	\$0	\$0	\$0	\$27,000
Probate Judge	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sheriff:	\$0	\$1,125,853	\$1,125,853	\$1,125,853	\$1,125,853	\$0	\$4,503,411
Administration	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building Maintenance and IT	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Corrections	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Court Security	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Detention	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Forensics	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Investigations	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Outreach	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Patrol	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Professional Standards	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Support Operations	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Training	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Warrants	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fire	\$0	\$3,161,855	\$6,684,863	\$3,590,000	\$2,462,000	\$3,171,000	\$19,069,718
Animal Welfare	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Emergency Management Agency	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Public Works	\$0	\$382,000	\$0	\$0	\$0	\$0	\$382,000
Engineering	\$0	\$63,250	\$0	\$0	\$0	\$0	\$63,250
Library (Community Services)	\$62,000	\$62,000	\$0	\$0	\$0	\$0	\$62,000
Douglass (Community Services)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Recreation	\$0	\$180,600	\$0	\$0	\$0	\$0	\$180,600
Parks & Beautification	\$0	\$284,000	\$36,000	\$125,000	\$103,000	\$0	\$548,000
Business Development Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Improvements Fund	\$139,000	\$10,669,117	\$8,360,716	\$5,113,853	\$4,353,853	\$3,671,000	\$32,168,538



Five-Year Capital Improvement - Use of Funds

Continued

Macon-Bibb County Capital Improvement Program 2020-2025							
	Approved	Requested					Five Year
<u>Use of funds</u>	<u>2021</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>Total</u>
<u>Special Revenue Funds</u>							
Enhanced 911	\$180,000	\$620,831	\$0	\$0	\$0		\$620,831
ECD Fund	\$0	\$0	\$0	\$0	\$0		\$0
Law Enforcement Commissary Fund	\$52,900	\$52,900	\$0	\$0	\$0		\$52,900
Law Enforcement Confiscation Fund	\$133,880	\$133,880	\$0	\$0	\$0		\$133,880
Total Special Revenue Funds	\$0	\$807,611	\$0	\$0	\$0	\$0	\$807,611
<u>Internal Service Funds</u>							
Vehicle Maintenance	\$80,000	\$80,000	\$0	\$0	\$0	0	\$80,000
Total Internal Service Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<u>Enterprise Funds</u>							
Mulberry Street Parking Garage	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Bowden	\$0	\$400,000	\$305,000	\$75,000	\$0	\$0	\$780,000
Solid Waste	\$0	\$1,505,000	\$0	\$0	\$0	\$0	\$1,505,000
Airports	\$0	\$660,000	\$55,000	\$30,000	\$0	\$0	\$745,000
Tobesokee	\$60,000	\$60,000	\$30,000	\$0	\$0	\$0	\$90,000
Total Enterprise Funds	\$60,000	\$2,625,000	\$390,000	\$105,000	\$0	\$0	\$3,120,000
<u>Summary</u>							
Total Capital Improvements Fund	\$139,000	\$10,669,117	\$8,360,716	\$5,113,853	\$4,353,853	\$3,671,000	\$32,168,538
Total Special Revenue Funds	\$0	\$807,611	\$0	\$0	\$0	\$0	\$807,611
Total Internal Service Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Enterprise Funds	\$30,000	\$2,625,000	\$390,000	\$105,000	\$0	\$0	\$3,120,000
TOTAL ALL CIP	\$169,000	\$14,101,728	\$8,750,716	\$5,218,853	\$4,353,853	\$3,671,000	\$36,096,149

****** Approved Capital Expenditures will be designated during a mid-year budget adjustment******



Debt Overview

Macon-Bibb County's primary objective in debt management is to keep the level of indebtedness within available resources and within the legal debt limitations established by Georgia Law. Presently, Macon-Bibb County's debt levels are below the legal debt margin. Debt service expenditures are the result of bonds issued by Macon-Bibb County or contractual obligations and include principal and interest payments. The 2018 Special Purpose Local Option Sales Tax is designed to pay for and reduce principal by \$13.5 million over a ten-year period.

Macon-Bibb County utilizes four (4) categories of debt:

Revenue bonds – municipal bonds that finance income-providing projects and are secured by a specified revenue source. Macon-Bibb County revenue bonds are usually issued through an Authority and are considered to be an indirect debt of Macon-Bibb County.

Capital Leases – a contractual agreement in which the lessor agrees to transfer the ownership

rights to the lessee after the completion of the lease period.

General Obligation Bonds – issued by municipalities and backed by the "full faith and credit" of the issuer (Macon-Bibb County) and unlike Revenue Bonds have no specific revenue to source cover payments. These bonds have to be voted on and approved by citizens.

Notes Payable – agreement with partner agencies.





The following is a summary of all debt that is currently being serviced by Macon-Bibb County and approved in the 2021 annual budget.

Debt Summary

**MACON-BIBB COUNTY, GEORGIA
SCHEDULE OF LONG-TERM DEBT**

	Original	Source	06/30/2019	06/30/2020	Projected 06/30/2021
GOVERNMENTAL ACTIVITIES					
General Obligation Bonds					
Series 2017 SPLOST	35,000,000	SPLOST	32,125,000	29,195,000	26,120,000
Unamortized premium			4,612,287	4,029,681	3,447,075
Tax Allocation District Bonds-TAD2	4,950,000	TAD	4,685,000	4,410,000	4,130,000
Total General Obligation Bonds			41,422,287	37,634,681	33,697,075
Revenue Bonds					
Macon-Bibb County Industrial Authority					
Series 2015 Bass Pro & Sofkee Park Proje	8,250,000	SPLOST/General Fund	8,250,000	7,640,000	7,075,000
Unamortized premium			300,637	273,306	245,975
Macon-Bibb County Urban Development Authority					
Series 2010 Revenue Refunding	11,175,000	SPLOST/General Fund	3,370,000	2,380,000	1,360,000
Unamortized premium			35,368	24,062	12,756
Series 2013B Revenue Bonds	3,225,000	SPLOST/General Fund	1,995,000	1,355,000	690,000
Unamortized premium			18,082	12,056	6,030
Series 2015A Revenue Bonds	12,190,000	SPLOST/General Fund	12,190,000	11,935,000	11,510,000
Series 2015B Revenue Bonds	6,240,000	SPLOST/General Fund	6,240,000	6,155,000	6,015,000
Series 2016A Revenue Bonds	4,430,431	UDA/UDC LLC	3,749,484	3,503,079	3,246,278
Series 2016C Revenue Bonds	2,000,000	UDA/UDC LLC	2,000,000	1,904,132	1,803,901
Series 2017A	14,965,000	SPLOST/General Fund	14,965,000	14,965,000	14,965,000
Unamortized premium			2,757,345	2,560,393	2,363,441
Series 2017B	3,285,000	SPLOST/General Fund	2,345,000	1,280,000	190,000
Unamortized premium			25,514	17,010	8,506
Series 2019 New Town	3,500,000	UDA/UDC LLC	2,004,090	3,500,000	3,500,000
Series 2019 Hotel Refunding	8,125,000	General Fund	8,125,000	8,125,000	7,651,979
Series 2020 Energy Savings Project	24,000,000	General Fund		24,000,000	24,000,000
Series 2020 Marriott Hotel Project	21,770,000	UDA/Developer			21,770,000
Total Revenue Bonds			68,370,520	89,629,038	106,413,866
Other Long Term Debt					
1998 GMA Certificates of Participation	7,152,000	SPLOST/General Fund	7,152,000	7,152,000	7,152,000
1998 GMA Certificates of Participation	6,300,000	SPLOST/General Fund	6,300,000	6,300,000	6,300,000
1990 GMA/BB&T Master Lease		Various Funds	317,006	-	-
Yancey Lease	470,167	General Fund	335,859	243,184	147,919
MBCUDA Promissory Note	1,450,275	General Fund	1,142,254	990,669	834,551
Total Other Long Term Debt			15,247,119	14,685,853	14,434,470
TOTAL GOVERNMENTAL ACTIVITIES			125,039,925	141,949,572	154,545,411
BUSINESS-TYPE ACTIVITIES					
Solid Waste - Caterpillar Lease	593,378	Solid Waste	393,290	322,281	-
TOTAL BUSINESS-TYPE ACTIVITIES			393,290	322,281	-
TOTAL			125,433,215	142,271,853	154,545,411
Total Governmental - excluding premium/discount			117,290,692	135,033,064	148,461,628
Total Business Type - excluding premium/discount			393,290	322,281	-
Total			117,683,982	135,355,345	148,461,628
Unamortized premiums/discounts - Governmental			7,749,233	6,916,508	6,083,783
Unamortized premiums/discounts - Business			-	-	-
Unamortized premiums/discounts - Total			7,749,233	6,916,508	6,083,783



**MACON-BIBB COUNTY, GEORGIA
SCHEDULE OF LONG-TERM DEBT**

	Original	Source	06/30/2020	Projected 06/30/2021
GOVERNMENTAL ACTIVITIES				
General Obligation Bonds				
Series 2017	35,000,000	SPLOST	29,195,000	26,120,000
Tax Allocation District Bonds	4,950,000	TAD	4,410,000	4,130,000
Total General Obligation Bonds			33,605,000	30,250,000
Revenue Bonds				
Macon-Bibb County Industrial Authority				
Series 2015	8,250,000	SPLOST/General Fund	7,640,000	7,075,000
Macon-Bibb County Urban Development Authority				
Series 2010	11,175,000	SPLOST/General Fund	2,380,000	1,360,000
Series 2013B	3,225,000	SPLOST/General Fund	1,355,000	690,000
Series 2015A	12,190,000	SPLOST/General Fund	11,935,000	11,510,000
Series 2015B	6,240,000	SPLOST/General Fund	6,155,000	6,015,000
Series 2016A	4,430,431	UDA/UDC LLC	3,503,079	3,246,278
Series 2016C	2,000,000	UDA/UDC LLC	1,904,132	1,803,901
Series 2017A	14,965,000	SPLOST/General Fund	14,965,000	14,965,000
Series 2017B	3,285,000	SPLOST/General Fund	1,280,000	190,000
Series 2019	3,500,000	UDA/UDC LLC	3,500,000	3,500,000
Series 2019	8,125,000	General Fund	8,125,000	7,651,979
Series 2020	24,000,000	General Fund	24,000,000	24,000,000
Series 2020	21,770,000	UDA/Developer	-	21,770,000
Total Revenue Bonds			86,742,211	103,777,158
Other Long Term Debt				
1998 GMA Certificates of Participation	7,152,000	SPLOST/General Fund	7,152,000	7,152,000
1998 GMA Certificates of Participation	6,300,000	SPLOST/General Fund	6,300,000	6,300,000
Yancey Lease	470,167	General Fund	243,184	147,919
MBCUDA Promissory Note	1,450,275	General Fund	990,669	834,551
Total Other Long Term Debt			14,885,853	14,434,470
TOTAL GOVERNMENTAL ACTIVITIES			135,033,064	148,461,628
BUSINESS-TYPE ACTIVITIES				
Solid Waste	593,378	Solid Waste	322,281	-
TOTAL BUSINESS-TYPE ACTIVITIES			322,281	-
TOTAL			135,355,345	148,461,628



Governmental Activities-General Obligation Bonds
(Funds that are primarily supported by taxes and grants)

Macon-Bibb has elected to include revenue bonds in the governmental activities as it has been accepted practice to pay these from the General Fund.

Series 2017 SPLOST 2018

Purpose: Construction and Equipping Capital Outlay Projects

Interest Rate: 2.0% to 5.00%

Maturity Date: 2027

Original Principal Amount: \$35,000,000

Funding Source: SPLOST

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Balance	29,195,000	26,120,000	22,890,000	19,500,000	15,970,000
Principal	3,075,000	3,230,000	3,390,000	3,530,000	3,705,000
Interest	1,351,675	1,194,050	1,044,150	886,750	705,875
Total Payment	4,426,675	4,424,050	4,434,150	4,416,750	4,410,875
Ending Balance	26,120,000	22,890,000	19,500,000	15,970,000	12,265,000

Tax Allocation District-TAD 2

Purpose: Refund outstanding Series 2014 and pay for Second Street TAD 2 improvement Project.

Interest Rate: 2.72%

Maturity Date: 2033

Original Principal Amount: \$4,950,000

Funding Source: TAD Fund

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Balance	4,410,000	4,130,000	3,840,000	3,540,000	3,230,000
Principal	280,000	290,000	300,000	310,000	320,000
Interest	116,114	108,392	100,368	92,072	83,504
Total Payment	396,144	398,392	400,368	402,072	403,504
Ending Balance	4,130,000	3,840,000	3,540,000	3,230,000	2,910,000

Governmental Activities-Revenue Bonds
(Funds that are primarily supported by taxes and grants)

Series 2015 Bass Pro & Sofkee Park Project- MBC Industrial Authority Refunding Revenue Bonds

Purpose: Refund series 2009 Bass Pro and assist in the acquisition of land and improvements at Sofkee Industrial Park.

Interest Rate: 1.65% to 3.40%

Maturity Date: 2029

Original Principal Amount: \$8,250,000

Funding Source: General fund

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Balance	7,640,000	7,075,000	6,485,000	5,860,000	5,200,000
Principal	565,000	590,000	625,000	660,000	735,000
Interest	253,539	236,794	218,569	195,994	168,094
Total Payment	818,539	826,794	843,569	855,994	903,094
Ending Balance	7,075,000	6,485,000	5,860,000	5,200,000	4,465,000



Series 2010 UDA Revenue Refunding

Purpose: Refund Series 1993, 1996 and 2000 bonds. Series 1993 refunded portions of Series 1994, Series 1988 and Series 1990; Series 1996 improvements, books and furnishings for 2 libraries; Series 2000, DFACS facility, sports complex, communication system, courthouse fire & air upgrades and Library renovations.

Interest Rate: 2.0% to 3.0%

Maturity Date: 2022

Original Principal Amount: \$11,175,000

Funding Source: SPLOST

	FY 2021	FY 2022	FY 2023
Beginning Balance	2,380,000	3,370,000	310,000
Principal	1,020,000	1,050,000	310,000
Interest	56,100	25,050	4,650
Total Payment	1,076,100	1,075,050	314,650
Ending Balance	1,360,000	310,000	Paid in Full

Series 2013B UDA Revenue Bonds

Purpose: Additional funding to help facilitate the projects for series 2013A. \$1,230,000 of this series was refinanced through Series 2015B

Interest Rate: 3.0% to 4.0%

Maturity Date: 2033

Original Principal Amount: \$3,225,000

Funding Source: General Fund

	FY 2021	FY 2022
Beginning Balance	1,355,000	690,000
Principal	665,000	690,000
Interest	50,875	27,600
Total Payment	715,875	717,600
Ending Balance	690,000	Paid in Full

Series 2015A Taxable Refunding and Improvement Bonds

Purpose: Used to finance the cost of the acquisition, construction and equipping of general county blight removal and retirement of portions of series 2013B and series 2007

Interest Rate: 3.0 to 3.875% on \$6,785,000

Maturity Date: 2038

Original Principal Amount: \$12,190,000

Funding Source: General Fund

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Balance	11,935,000	11,510,000	11,080,000	10,650,000	10,150,000
Principal	425,000	430,000	440,000	490,000	480,000
Interest	439,435	426,610	413,560	399,610	385,060
Total Payment	864,435	856,610	853,560	889,610	865,060
Ending Balance	11,510,000	11,080,000	10,640,000	10,150,000	9,670,000



Governmental Activities-Revenue Bonds
(Funds that are primarily supported by taxes and grants)

Series 2015B Refunding and Improvement Bonds

Purpose: Refinance portions of Series 2013B, revitalization of Beall's Hill and revitalization of Wise Avenue

Interest Rate: 3.0 to 3.875% on \$3,845,000

Maturity Date: 2038

Original Principal Amount: \$6,240,000

Funding Source: General Fund

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Balance	6,155,000	6,015,000	5,860,000	5,715,000	5,520,000
Principal	140,000	155,000	145,000	195,000	175,000
Interest	206,388	202,113	197,763	187,113	187,113
Total Payment	346,388	347,113	342,763	362,113	362,113
Ending Balance	6,015,000	5,860,000	5,715,000	5,520,000	5,345,000

Series 2016A Macon-Bibb UDA Revenue Bonds

Purpose: Refund Development Authority of Bibb County Series 2012, fund certain Authority projects, pay interest on Series 2016 Bonds, and fund debt service reserve fund and pay cost of issuance.

Interest Rate: 4.22%

Maturity Date: 2030

Original Principal Amount: \$4,430,431.25

Funding Source: Debt Service Fund

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Balance	3,503,079	3,246,277	2,978,638	2,699,705	2,409,001
Principal	256,802	267,639	278,933	290,704	302,972
Interest	142,411	131,346	119,813	107,794	95,267
Total Payment	399,213	398,985	398,747	398,498	398,239
Ending Balance	3,246,277	2,978,638	2,699,705	2,409,001	2,106,029

Series 2016C Macon-Bibb UDA Revenue Bonds

Purpose: Refund Development Authority of Bibb County Series 2012, fund certain Authority projects, pay interest on Series 2016 Bonds, and fund debt service reserve fund and pay cost of issuance.

Interest Rate: 4.55%

Maturity Date: 2030

Original Principal Amount: \$2,000,000

Funding Source: Debt Service Fund

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Balance	1,904,132	1,803,902	1,699,111	1,589,552	1,475,008
Principal	100,230	104,791	109,559	114,544	125,204
Interest	84,358	79,694	74,817	69,719	64,264
Total Payment	184,588	184,484	184,376	184,262	189,469
Ending Balance	1,803,902	1,699,111	1,589,552	1,475,008	1,349,804



Governmental Activities-Revenue Bonds
(Funds that are primarily supported by taxes and grants)

Series 2017A UDA Revenue Refunding

Purpose: Refund Series 2002B, Series 2009, and Series 2013A and pay the cost of issuance.

Interest Rate: 3.0% to 5.0%

Maturity Date: 2033

Original Principal Amount: \$14,965,000

Funding Source: General Fund/SPLOST

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Balance	14,965,000	14,965,000	14,030,000	12,125,000	10,130,000
Principal	-0-	935,000	1,905,000	1,995,000	2,105,000
Interest	729,550	715,525	653,875	556,375	453,875
Total Payment	729,550	1,650,525	2,558,875	2,551,375	2,558,875
Ending Balance	14,965,000	14,030,000	12,125,000	10,130,000	8,025,000

Series 2017B UDA Refunding Revenue Bond

Purpose: Refund Series 2002B, Series 2009, and Series 2013A and pay the cost of issuance.

Interest Rate: 2.0% to 3.0%

Maturity Date: 2022

Original Principal Amount: \$3,285,000

Funding Source: General Fund/SPLOST

	FY 2021	FY 2022
Beginning Balance	1,280,000	190,000
Principal	1,090,000	190,000
Interest	22,050	2,850
Total Payment	1,112,050	192,850
Ending Balance	190,000	Paid in Full

Series 2019D MBCUDA

Purpose: Refund Series 2016 A, Series 2016 B, and Series 2016C and pay the cost of issuance.

Interest Rate: 5%

Maturity Date: 2030

Original Principal Amount: \$3,500,000

Funding Source: Debt Service Fund

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Balance	3,500,000	3,500,000	3,396,146	3,287,100	3,172,601
Principal	-0-	103,854	109,046	114,499	120,224
Interest	175,000	172,404	167,081	161,493	155,624
Total Payment	175,000	276,257	276,127	275,991	275,848
Ending Balance	3,500,000	3,396,146	3,287,100	3,172,601	3,052,377



Series 2019 MBCUDA Hotel Refunding

Purpose: Refund Series 2019, Convention Public Contribution Projects

Interest Rate: 3.26%

Maturity Date: 2034

Original Principal Amount: \$8,125,000

Funding Source: Debt Service Fund

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Balance	8,125,000	7,651,979	7,164,867	6,670,949	6,166,279
Principal	473,021	487,112	493,918	504,670	516,173
Interest	257,165	241,515	225,524	209,247	192,607
Total Payment	730,186	728,627	719,442	713,917	708,780
Ending Balance	7,651,979	7,164,867	6,670,949	6,166,279	5,650,106

**Capital Leases/
Other Long Term Debt**

Macon-Bibb has entered into lease agreements as lessee for financing the acquisition of various buildings and equipment. The lease agreement qualifies as capital leases for accounting purpose (titles transfer at the end of the lease term) and, therefore, have been recorded at the present value of the future minimum lease payments as of the date of their inception.

In 1990 and 1998, the City entered into two

master lease agreements with other local governments in the State of Georgia through the Georgia Municipal Association, Inc. (also known as the GMA). While the basic purpose is the same for both master lease agreements, the form of the 1990 agreement is not the same as the 1998 agreement, and they are required to be accounted for differently.

1998 Certificates of Participation (GMA Lease pool) City of Macon

Purpose: Facilitate the lease purchase of capital items

Interest Rate: 4.75%

Maturity Date: 2028

Original Principal Amount: \$6,300,000

Funding Source: SPLOST, General Fund

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Balance	6,300,000	6,300,000	6,300,000	6,300,000	6,300,000
Principal	-0-	-0-	-0-	-0-	-0-
Interest	-0-	-0-	-0-	-0-	-0-
Ending Balance	6,300,000	6,300,000	6,300,000	6,300,000	6,300,000



**Capital Leases/
Other Long Term Debt**

1998 Certificates of Participation (GMA Lease pool) Bibb County

Purpose: Facilitate the lease purchase of capital items

Interest Rate: 4.75%

Maturity Date: 2028

Original Principal Amount: \$7,152,000

Funding Source: Various Funds

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Balance	7,152,000	7,152,000	7,152,000	7,152,000	7,152,000
Principal	-0-	-0-	-0-	-0-	-0-
Interest	638,970	638,970	638,970	638,970	638,970
Ending Balance	7,152,000	7,152,000	7,152,000	7,152,000	7,152,000

Yancey Lease

Purpose: Capital Equipment

Interest Rate: 3.2%

Maturity Date: 2026

Original Principal Amount: \$2,000,000

Funding Source: General Fund

	FY 2021	FY 2022	FY 2023
Beginning Balance	243,185	147,920	49,992
Principal	95,265	97,928	49,992
Interest	5,513	2,850	403
Ending Balance	147,920	49,992	Paid in Full

Series 2016 UDA-Promissory Note

Purpose: Secretary of State Facility Project

Interest Rate: 2.95%

Maturity Date: 2026

Original Principal Amount: \$2,000,000

Funding Source: General Fund

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Beginning Balance	990,669	834,552	673,766	508,173	337,628
Principal	156,117	160,786	165,593	170,545	175,645
Interest	36,287	31,619	26,811	21,860	16,760
Ending Balance	834,552	673,766	508,173	337,628	161,983



Business Type Activities
(Funds that are primarily supported by taxes and grants)

Solid Waste-Caterpillar Lease

Purpose: Solid Waste Equipment

Interest Rate: 2.76%

Maturity Date: 2021

Original Principal Amount: \$528,772

Funding Source: General Fund

	FY 2021
Beginning Balance	322,282
Principal	322,282
Interest	10,313
Ending Balance	Paid in Full



Legal Debt Margin

The Legal Debt limit for Macon-Bibb County for General Obligation Bond debt is determined by the constitution of the State of Georgia to be 10% of the total assessed value of all real, personal,

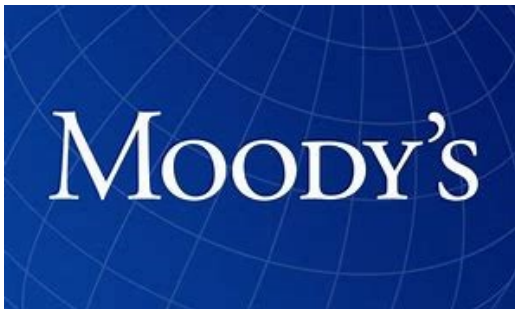
and public utility property. The Legal Debt Margin as of June 30, 2020 is \$415,729,237 as determined by the following computation (figures based on the 2019 preliminary digest):

ASSESSED VALUE	\$4,155,026,603
ADD BACK: EXEMPT PROP	413,742,788
TOTAL ASSESSED VALUE	4,568,769,391
10% TOTAL ASSESSED VALUE	456,876,939
TOTAL ASSESSED VALUE	<u>\$4,568,769,391</u>
DEBT APPLICABLE TO LIMIT	
GENERAL OBLIGATION BOND	\$29,195,000
TAX ALLOCATION BOND	\$4,410,000
LESS AMT SET ASIDE FOR	
REPAYMENT OF GEN OBL DEBT	\$(4,132,567)
TOTAL DEBT APPLICABLE TO	
LIMIT	\$29,472,433
LEGAL DEBT MARGIN	<u>\$427,404,506</u>

Bond Rating

Bond ratings are a measure of the Macon-Bibb County’s credit worthiness. The rating agencies analyze the government’s economic condition, debt management, administrative leadership and fiscal planning and management to determine the credit rating. Macon-Bibb County’s bonds have favorable ratings from Standard & Poor’s and Moody’s Investors Service. The current ratings by Moody’s Investor Service is A1 Standard &

Poor’s rating is A. These ratings allow Macon-Bibb County to broaden the market for its bonds and lower the interest cost for issuing bonds. The last rating report issued by the rating agencies was in 2019. The rating agencies found Macon-Bibb County’s strengths to be a sizable tax base serving an important economic role in Central Georgia; improved fund balance and liquidity; and manageable debt burden.





Debt Management Policy

Scope

The consolidated government's debt policy shall encompass any use of debt proceeds by any fund of the consolidated government.

Purpose

The goal of the consolidated government is to maintain sound fiscal policies while allowing for the use of long-term debt financing for the acquisition of needed capital improvements. The use of debt financing will be managed in a manner to maintain the highest possible credit rating and still meet the capital needs of the community.

Proceeds from the issuance of long-term debt shall not be used to fund operations including the planning, design, or engineering of major capital projects performed by consolidated government employees. Short-term debt instruments will normally be used only for cash flow purposes and will be in the form of tax anticipation notes.

Types of Debt

- Debt includes general obligation bonds, revenue bonds, certificates of obligation, certificates of participation, lease/purchase agreements, and other obligations.
- When feasible, special assessment, revenue, or other self-supporting bonds shall be issued before general obligation bonds.
- Lease contracts approved through the Finance Committee shall be reviewed to identify and properly account for lease-purchase transactions.
- Tax anticipation notes shall be used only for short-term cash flow needs and will be issued with repayment periods not to exceed 180 days.

Debt Structure

Debt issues will be structured with a schedule for principal retirement that provides for approximately level annual payments over the repayment period. There shall be no "balloon" bond repayment schedules that call for large annual principal payments at the end of the term. The consolidated government will also strive to maintain an interest payment schedule on each bond issue sold that calls for evenly spaced payment amounts based on the remaining principal balance to avoid front-loaded or back-loaded schedules.

Bond Team

The consolidated government will utilize the expertise of a qualified, experienced Financial Advisor and Bond Counsel for all long-term general obligation and revenue bonds.

Rating Agencies

The consolidated government shall maintain good communications with bond-rating agencies about its financial condition and shall follow a policy of full disclosure on every financial report and bond prospectus. Finance Department staff, with assistance of financial advisors, shall prepare the necessary materials and presentations to the rating agencies.

Credit ratings shall be sought from one or more of the nationally recognized municipal bond rating agencies: Moody's, Standard & Poor's, and Fitch IBCA.

The consolidated government is committed to providing continuing disclosure of financial information and pertinent credit information relevant to its outstanding securities and shall abide by the provisions of Securities and Exchange Commission Rule 15c2-12 concerning primary and secondary market disclosure.

Debt Limit

The Legal Debt limit for the consolidated government for General Obligation Bond debt is determined by the constitution of the State of Georgia to be 10% of the total assessed value of all real, personal, and public utility property.

The consolidated government will seek to maintain a total amount of all debt that does not exceed 10% of the total assessed value of all real, personal, and public utility property.

The consolidated government will consider the total amounts of all overlapping debt on property in the consolidated government in determining the appropriateness of its use of debt.

Arbitrage Compliance

The Department of Finance maintains a system of recordkeeping and reporting to meet the arbitrage rebate compliance requirements of the federal tax code. Arbitrage rebate calculations will be completed by either the Finance Director, or by a financial advisor or outside arbitrage consultant selected through a Request for



Proposal process. Arbitrage rebate liabilities will be calculated annually and the liability will be reported in the Macon-Bibb County Consolidated Government's CAFR or annual financial statements.

Inter-fund Borrowing

Where cost effective, the Commission may choose to issue loans between funds. A document outlining the amount, interest rate on the loan, repayment terms, and other pertinent conditions of the loan will be completed by the County Manager at the direction of the Commission. The document shall then be submitted to the Commission for final approval. Inter-fund borrowing shall only be used for temporary cash flow management and must be approved by the Commission. The Finance Director shall report to the County Manager and the Commission at least quarterly on the status of all inter-fund loans.



This page intentionally left blank



Macon-Bibb County Government Profile

Profile of the Government

On April 20, 2012, Act 625 was signed into law by the Governor of Georgia to create and incorporate a new consolidated government under the name of Macon-Bibb County, subject to the approval by the voters of both the City of Macon and Bibb County, Georgia. The voters approved creating a new consolidated government on July 30, 2012, and a new Macon-Bibb County government became effective January 1, 2014.

Macon-Bibb County is located in the central part of the state, approximately 80 miles south of Atlanta on Interstate 75. As a consolidated entity, the government is considered both a city and county. The government serves a population of approximately 155,000, making it the fourth largest city in the state of Georgia. Macon-Bibb County is empowered to levy a property tax on both real and personal properties located within its boundaries.

The Macon-Bibb County Board of Commission is the legislative branch of the government and consists of the Mayor (serving as Chair of the Commission and Chief Executive Officer of the government) and nine (9) Commissioners elected by districts. The Board of Commissioners is responsible for guiding policies by passing ordinances and resolutions, adopting the budget, confirming department heads, and making appointments to agencies and authorities within the County. A County Manager is responsible for the day-to-day operations of the County.

The annual budget serves as the foundation for Macon-Bibb County's financial planning and control. The Commission holds public hearings on the proposed budget and adopts a final budget no later than June 30, which is the close of Macon-Bibb County's fiscal year. The appropriated budget is prepared by fund (e.g., general), function (e.g., public works) and department (e.g., engineering). All departments and agencies funded by the County are required to submit a request for appropriations to the Finance Officer each year.

Factors Affecting Financial Condition

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which Macon-Bibb County operates.

Local Economy

Some of the strengths of the local economy are the location in the state along the interstates, the quality of life, the airports, the continued and growing investment in attracting new industries, the partnerships that focus on economic development, and the diversification of the types of industries located here. A few of the catalytic projects are detailed below.

The Second Street Downtown Corridor Revitalization Project – funded with SPLOST dollars and recently awarded a GTIB grant – will serve as a multi-modal transportation spine connecting two interstates and move people from east to west within the county. A recent FTA grant awarding the first electric buses to MTA will serve as a catalyst to implement a dedicated electric bus route. Additionally, the complete street model will include pedestrian and bicycle traffic and stimulate significant private sector investment within the district by creating a gateway into City Center while connecting neighborhoods, educational institutions, and employment opportunities. Providing additional bicycle and pedestrian access to the only natural greenway trail in Middle Georgia will be a key to sustaining growth within the urban core. Already, the investment made by the local government has led to private investment opening new businesses, revitalizing older buildings, and attracting new development.

Downtown Macon is a vibrant hub of activity. The Georgia Sports Hall of Fame, Historic Douglass Theatre, Tubman African American Museum, Hargray Capitol Theater, Grand Opera House, and City Auditorium and Centreplex anchor the downtown entertainment district. The Museum of Arts and Sciences, located centrally in Macon-Bibb County, is Georgia's largest museum devoted to the arts and sciences. Restaurants and entertainment venues used



to be located primarily on Cherry Street, but in recent years have begun opening throughout the entire footprint of Downtown.

Two public airport facilities serve Macon-Bibb County and the Middle Georgia region. The Middle Georgia Regional Airport provides a hub for maintenance, repair, and overhaul services for airlines, while the Downtown Airport serves private users along with a growing aviation training program run by Middle Georgia State University. Passenger service to Washington, D.C. from Middle Georgia Regional Airport began in August 2017, and in October 2018, enplanements passed the FAA's milestone of 10,000 for the year. Also that month, passenger service to Tampa was announced and began December 19. Macon-Bibb County continues to support expansion and growth of the airport and extension of the primary runway, which would be a major boost to becoming a transportation and logistics hub for the state and region.

Macon-Bibb County continues to provide tax incentives that would attract large employers to the area in an effort to provide jobs for its residents and improve the local economy. The 2012 SPLOST included \$5.9 million in funds for Economic Development that has assisted in bringing the Tractor Supply Company Distribution Center to Macon-Bibb County, and has the potential to bring in other companies and jobs to Middle Georgia. In November 2016, the voters of Macon-Bibb approved a continuation of the SPLOST, and it includes \$29 million for economic development.

Macon-Bibb County, the Macon-Bibb County Industrial Authority, the Macon Economic Development Commission, and the Greater Macon Chamber of Commerce work together as a team to promote and encourage economic development. The collaborative efforts of this team have made it possible to successfully recruit and/or retain more than 59 new or expanding industries with a capital investment of \$811,587,690. An intergovernmental agreement provided for a \$25 million-dollar commitment to the Industrial Authority annualized over ten years to continue to develop properties for economic development opportunities. This past year, existing industries like Nichiha Corporation and Graphic Packaging International announced expansions, and several new industries announced new locations in Macon-Bibb, including an Amazon Fulfillment Center, Stevens Aerospace and Defense Systems, and Embraer, and more.

In addition to the strong commitment of local companies to stay in Macon-Bibb, efforts have drawn new businesses to the area. Love's Travel Center opened off of Sardis Church Road providing more than 50 job opportunities. The largest announcement of the year brought the Governor to town to help announce Irving Consumer Products investment of \$400 million dollars and the creation of more than 200 jobs.

Major employers within Macon-Bibb County include GEICO, Navicent Health Medical Center, the Bibb County School District, Coliseum Health System, Mercer University, Macon-Bibb County Consolidated Government, and YKK, Inc. Macon-Bibb County has more than 500 practicing physicians using three full service and two psychiatric hospitals, totaling more than 1,150 beds. This includes Navicent Health Medical Center, which is a regional care facility serving a 50 county area.

The aerospace, manufacturing, lodging, and food service industries also provide a large number of well-paid jobs. Robins Air Force Base (RAFB), located in adjacent Houston County, continues to favorably impact the Macon-Bibb County economy. RAFB has an annual federal payroll of \$1.3 billion and a retiree payroll of \$692 million. Using the standard Air Force formula, the annual value of indirect jobs created was \$1.41 billion for a total economic impact of \$2.75 billion in Georgia for fiscal 2015.

Long-Term Financial Planning

The voters of Macon-Bibb County have passed two major financial boosts for the community. First, they passed a Special Purpose Local Option Sales Tax in 2011, which began in 2012 to provide funding that would start major capital projects and pay off debt that would otherwise be paid from General Fund revenues. In 2016, the voters approved continuing that SPLOST to continue the penny collection for capital projects. In order to continue the forward momentum, Commissioners approved \$35 million in bond funding to continue project progress prior to the penny collection which began in April 2018.

Included in the 2018 SPLOST are: more recreation center improvements; millions of dollars for economic development; an airport runway extension; funding to attack blight in our neighborhoods; public safety



equipment; road and bridge construction improvements and repairs; a courthouse addition; storm water improvements; closure of the landfill; and more.

The FY 18 budget was impacted by increases in health care expenses absorbed by Macon-Bibb County. Through the establishment of a health care committee, the health care plan design was amended and rebid to achieve savings. The expectation of the FY 20 budget will include the anticipated savings. Additionally, Mayor and Commission have funded actuarial studies to determine savings of creating a new retirement plan for employees hired after March 1, 2019. The plan proposal is to have a matching contribution from employee and employee to be housed in a 457 plan. This will mean only current employees and current retirees will continue to have access to the pension plans.

Relevant Financial Policies

Macon-Bibb County has established a comprehensive internal control framework that is designed to both protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance of the safeguarding of assets and the proper recording of financial transactions.

Budgetary control is maintained at the department level. No increase in the overall budget can be made without the approval of the Board of Commissioners and amendment to the budget. Unencumbered appropriations in the annual operating budget lapse at fiscal year-end.

Major Initiatives

The focus of the Macon-Bibb County Forward Together Strategic Plan is to strengthen our core and grow our community within five focus areas: Economic and Community Development, Safe Neighborhoods and Safe Communities, Effective and Efficient Government, Infrastructure Improvements, and Quality of Life.

For the past several years, \$14 million have been used to directly attack blight in neighborhoods through a variety of strategies, including abandoned house demolition, creating green space and recreation areas, adding lighting, building sidewalks, and more. Another \$10 million has been allocated in the 2018 SPLOST to continue this effort, and additional funds were allocated in the General Fund budget this year to help with house demolitions. This initiative is part of the Economic and Community Development focus area.

Macon-Bibb County's goal is to create a walkable, bikeable community by focusing on adding sidewalks, bike lanes, and recreational spaces and improving the downtown urban core. One exciting initiative of the Safe Neighborhood and Safe Community focus area is the pedestrian-friendly Second Street Corridor, which will connect East Macon to the business and residential areas of Downtown to Mercer University, and eventually all the way to Middle Georgia State College.

The Solid Waste Management Plan is part of the Infrastructure Improvement focus area. In the next five to seven years, Macon-Bibb County must close the landfill, which necessitates a Solid Waste Management Plan to identify how we will divert waste out of the landfill and what we will do with the waste once the landfill is closed. The goal is to build a recycling center. Three components of the plan include: expanding our recycling program, building a transfer station to other landfills, and educating the public on the importance of recycling.

Macon-Bibb County's Quality of Life focus area incorporates arts and cultural events, tourism improvements, and a community-wide system of passive and active recreation. A significant initiative in this area has been upgrading and improving the County's recreation facilities. With SPLOST funding of approximately \$80 million, Macon-Bibb County is addressing the upgrades needed as well as opening a new recreation center in the southern portion of the County.




Principal Property Tax Payers

Current Year and Five Years Ago

TAXPAYER	FY 2020			FY 2015		
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Georgia Power Company	\$ 93,834,049	1	2.30%	\$ 61,974,413	1	1.51%
Graphic Packaging International, Inc.	88,655,462	2	2.18%	60,598,573	2	1.48%
YKK (USA), Inc.	54,032,447	3	1.33%	44,325,040	3	1.08%
Coliseum Medical Centers	42,533,737	4	1.04%	34,076,991	4	0.83%
River Crossing Shoppes LLC	28,501,172	5	0.70%	18,383,728	9	0.45%
Armstrong World Industries, Inc.	26,573,747	6	0.65%	24,476,886	5	0.60%
Norfolk Southern Combined Railroad	25,702,842	7	0.63%	23,489,250	6	0.57%
AT&T	21,401,232	8	0.53%	18,512,323	8	0.45%
Walmart	21,326,201	9	0.52%	21,997,917	7	0.54%
Atlanta Gas Light Company	18,886,236	10	0.46%	-	-	-
Verizon Wireless East LLP	-	-	-	16,874,097	10	0.41%
Total	\$ 421,447,125		10.36%	\$ 324,709,218		7.92%



Bibb County Population and Industry Make-up




Georgia

Area Labor Profile

Bibb

County



Updated: Aug 2020

Labor Force Activity - 2019

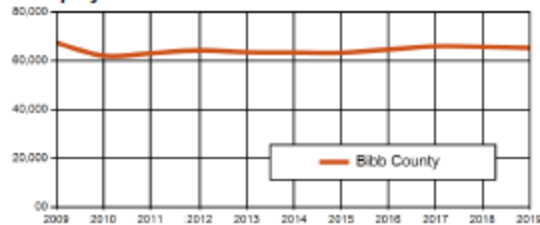
2019 ANNUAL AVERAGES

	Labor Force	Employed	Unemployed	Rate
Bibb	67,896	65,249	2,647	3.9%
Crawford	5,605	5,404	201	3.6%
Houston	70,345	68,005	2,340	3.3%
Jones	13,696	13,262	434	3.2%
Monroe	12,995	12,574	421	3.2%
Peach	11,826	11,343	483	4.1%
Twiggs	2,878	2,722	156	5.4%
Bibb Area	185,241	178,559	6,682	3.6%
Georgia	5,110,318	4,935,310	175,008	3.4%
United States	163,539,000	157,538,000	6,001,000	3.7%

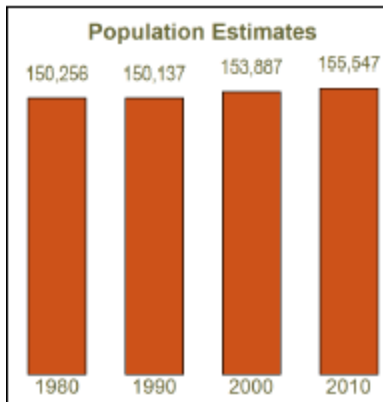
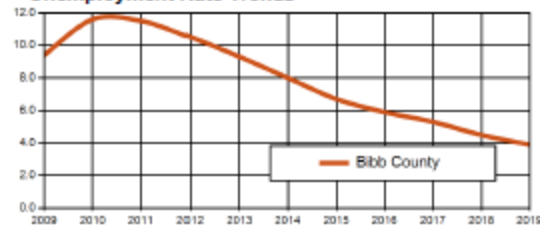
Note: This series reflects the latest information available. Labor Force includes residents of the county who are employed or actively seeking employment.

Source: Georgia Department of Labor; U.S. Bureau of Labor Statistics.

Employment Trends



Unemployment Rate Trends



Population

	2010 Census	2019 Rank	2019 Estimate	% Change 2010-2019	2025 Projected*	% Change 2010-2025
Bibb	155,547	16	153,159	-1.5	159,592	2.6
City of Macon	91,351					
Bibb Area	399,888		415,405	3.9	442,823	10.7
Georgia	9,687,653		10,617,423	9.6	11,538,707	19.1
United States	308,745,538		328,239,523	6.3	349,439,199	13.2

Source: Population Division, U.S. Census Bureau, *Governor's Office of Planning and Budget.

MARK BUTLER - COMMISSIONER, GEORGIA DEPARTMENT OF LABOR
 Equal Opportunity Employer/Program
 Auxiliary Aids and Services Available upon Request to Individuals with Disabilities

Workforce Statistics & Economic Research; E-mail: Workforce_Info@gdol.ga.gov Phone: (404) 232-3875



Industry Mix - 1st Quarter of 2020

INDUSTRY	Bibb				Bibb Area			
	NUMBER OF FIRMS	EMPLOYMENT NUMBER	PERCENT	WEEKLY WAGE	NUMBER OF FIRMS	EMPLOYMENT NUMBER	PERCENT	WEEKLY WAGE
Goods-Producing	381	8,338	10.0	1,093	986	21,248	12.4	1,021
Agriculture, Forestry, Fishing and Hunting	9	78	0.1	1,730	92	1,179	0.7	681
Mining, Quarrying, and Oil and Gas Extraction	3	169	0.2	1,322	9	383	0.2	1,557
Construction	232	2,178	2.6	1,014	615	5,150	3.0	998
Manufacturing	137	5,913	7.1	1,107	270	14,534	8.5	1,044
Food	9	217	0.3	701	20	4,131	2.4	835
Beverage and Tobacco Product	2	*	*	*	3	74	0.0	662
Textile Mills	5	189	0.2	1,054	7	221	0.1	1,039
Textile Product Mills	4	*	*	*	8	42	0.0	451
Apparel	2	*	*	*	4	*	*	*
Wood Product	7	211	0.3	762	17	483	0.3	966
Paper	7	1,408	1.7	1,461	8	1,749	1.0	1,426
Printing and Related Support Activities	10	149	0.2	703	24	218	0.1	741
Petroleum and Coal Products	1	*	*	*	2	*	*	*
Chemical	10	55	0.1	1,039	20	308	0.2	831
Plastics and Rubber Products	7	*	*	*	13	755	0.4	1,025
Nonmetallic Mineral Product	11	1,156	1.4	1,254	20	1,608	0.9	1,298
Fabricated Metal Product	26	710	0.9	889	40	792	0.5	894
Machinery	7	101	0.1	1,165	16	309	0.2	1,085
Computer and Electronic Product	3	*	*	*	6	*	*	*
Electrical Equipment, Appliance, and Component	1	*	*	*	7	139	0.1	911
Furniture and Related Product	10	76	0.1	687	16	121	0.1	674
Miscellaneous	15	*	*	*	27	*	*	*
Primary Metal	0	0	0.0	0	1	*	*	*
Transportation Equipment	0	0	0.0	0	11	*	*	*
Service-Providing	3,725	64,959	78.1	875	7,477	109,020	63.5	804
Utilities	6	*	*	*	19	927	0.5	2,953
Wholesale Trade	183	2,315	2.8	1,141	308	3,335	1.9	1,071
Retail Trade	730	10,243	12.3	585	1,459	19,795	11.5	553
Transportation and Warehousing	111	2,567	3.1	849	224	4,969	2.9	751
Information	46	557	0.7	1,158	81	836	0.5	1,058
Finance and Insurance	261	8,148	9.8	1,336	471	9,610	5.6	1,320
Real Estate and Rental and Leasing	176	1,035	1.2	792	324	1,491	0.9	762
Professional, Scientific, and Technical Services	374	2,667	3.2	1,159	816	7,971	4.6	1,299
Management of Companies and Enterprises	25	1,400	1.7	2,250	36	1,480	0.9	2,204
Administrative and Support and Waste Management and Remediation Services	232	5,375	6.5	574	494	9,410	5.5	581
Educational Services	36	2,413	2.9	931	72	2,861	1.7	879
Health Care and Social Assistance	610	16,518	19.9	1,024	1,139	23,475	13.7	929
Arts, Entertainment, and Recreation	52	*	*	*	103	1,094	0.6	349
Accommodation and Food Services	439	8,986	10.8	312	889	18,218	10.6	304
Other Services (except Public Administration)	444	1,986	2.4	703	723	3,301	1.9	736
Unclassified - Industry not assigned	166	125	0.2	925	319	245	0.1	940
Total - Private Sector	4,272	73,422	88.3	900	8,463	130,268	75.9	840
Total - Government	149	9,711	11.7	833	438	41,329	24.1	1,009
Federal Government	26	993	1.2	1,404	90	*	*	*
State Government	43	2,449	2.9	726	126	5,802	3.4	783
Local Government	80	6,269	7.5	785	222	18,706	10.9	811
ALL INDUSTRIES	4,421	83,133	100.0	892	8,901	171,598	100.0	880
ALL INDUSTRIES - Georgia					301,507	4,526,764		1,159

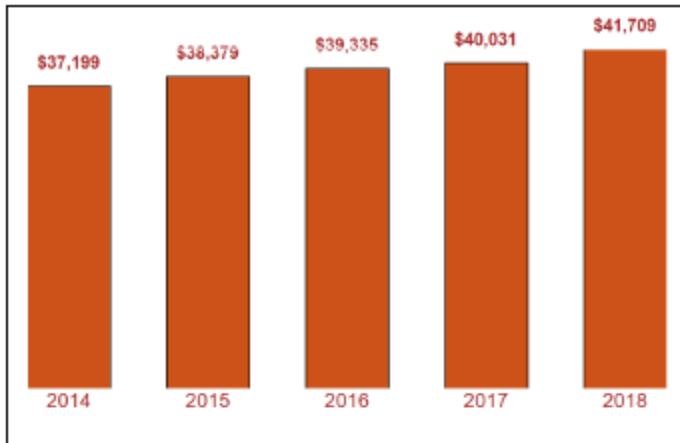
Note: *Denotes confidential data relating to individual employers and cannot be released. These data use the North American Industrial Classification System (NAICS) categories. Average weekly wage is derived by dividing gross payroll dollars paid to all employees - both hourly and salaried - by the average number of employees who had earnings; average earnings are then divided by the number of weeks in a reporting period to obtain weekly figures. Figures in other columns may not sum accurately due to rounding. All figures are 1st Quarter of 2020.

Source: Georgia Department of Labor. These data represent jobs that are covered by unemployment insurance laws.



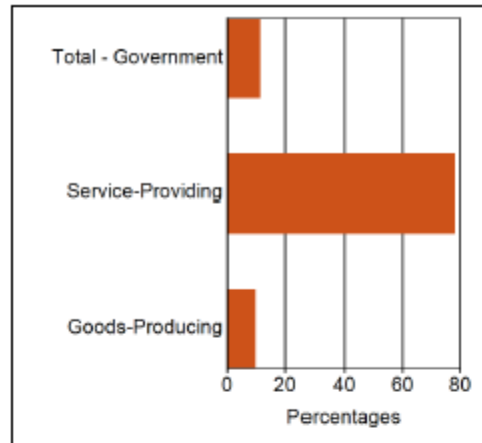
Bibb Per Capita Income

Source: U.S. Bureau of Economic Analysis



Bibb Industry Mix 2020

Source: See Industry Mix data on Page 2.



Top Ten Largest Employers - 2020*

Bibb	Bibb Area	COUNTY
Central Georgia Health Systems, Inc.	Blue Bird Body Company, Inc.	Peach
GEICO	Frito-Lay, Inc.	Houston
Georgia Health Holdings, Inc.	GEICO	Bibb
Health Services Of Central Georgia	Georgia Department of Corrections	Monroe
Macon State College	Georgia Health Holdings, Inc.	Bibb
Mercer University	Mercer University	Bibb
The Kroger Company	Perdue Farms Incorporated	Houston
The Medical Center of Central Georgia, Inc.	The Medical Center of Central Georgia, Inc.	Bibb
Walmart	Walmart	Houston
YKK USA, Inc.	Walmart	Bibb

*Note: Represents employment covered by unemployment insurance excluding all government agencies except correctional institutions, state and local hospitals, state colleges and universities. Data shown for the First Quarter of 2020. Employers are listed alphabetically by area, not by the number of employees.

Source: Georgia Department of Labor

Education of the Labor Force

Bibb Area

	PERCENT OF TOTAL	PERCENT DISTRIBUTION BY AGE				
		18-24	25-34	35-44	45-64	65+
Elementary	5.0%	1.9%	3.7%	2.6%	3.9%	14.6%
Some High School	12.8%	20.7%	11.1%	8.2%	11.8%	15.5%
High School Grad/GED	32.2%	31.7%	27.0%	32.5%	32.8%	36.5%
Some College	23.5%	34.4%	26.3%	22.4%	21.9%	15.7%
College Grad 2 Yr	6.8%	4.2%	8.7%	9.3%	7.2%	3.1%
College Grad 4 Yr	13.0%	6.7%	17.4%	17.0%	13.4%	8.5%
Post Graduate Studies	6.7%	0.5%	5.8%	8.1%	9.2%	6.1%
Totals	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: Totals are based on the portion of the labor force between ages 18 - 65+. Some College category represents workers with some college with no degree less than two years.

Source: U.S. Census Bureau - 2010 Decennial Census.



High School Graduates - 2019

	PUBLIC SCHOOLS	PRIVATE SCHOOLS*	TOTAL
Bibb	1,344	--	1,344
Crawford	90	--	90
Houston	1,872	--	1,872
Jones	336	--	336
Monroe	269	--	269
Peach	218	--	218
Twiggs	53	--	53
Bibb Area	4,182	--	4,182



Note: Public schools include city as well as county schools systems.

* Private schools data is not available for 2019 from Georgia Independent School Association.

Source: The Governor's Office of Student Achievement of Georgia.

Colleges and Universities

Bibb Area

Crawford

Crawford County Center (Satellite campus of Central Georgia Technical College) www.centralgatech.edu

Houston

Central Georgia Technical College www.centralgatech.edu

Houston County Center (Satellite campus of Central Georgia Technical College) www.centralgatech.edu

Georgia Military College (Warner Robins Campus) www.gmc.edu/about-gmc/warner-robins-campus.cms

Jones

Jones County Center (Satellite campus of Central Georgia Technical College) www.centralgatech.edu

Monroe

Monroe County Center (Satellite campus of Central Georgia Technical College) www.centralgatech.edu

Twiggs

Twiggs County Center (Satellite campus of Central Georgia Technical College) www.centralgatech.edu

Peach

Fort Valley State University www.fvsu.edu

Bibb

Mercer University www.mercer.edu

Middle Georgia State University (Main Campus) www.mga.edu/

Virginia College (Macon Campus) www.vc.edu/campus/macon-georgia-college.cfm

Wesleyan College www.wesleyancollege.edu

Note: The colleges and universities listed include public and private institutions. This list is updated periodically as information becomes available.

Source: Integrated Postsecondary Education Data System (IPEDS).

Technical College Graduates - 2019*

PROGRAMS	TOTAL GRADUATES			PERCENT CHANGE	
	2017	2018	2019	2017-2018	2018-2019
Accounting Technology/Technician and Bookkeeping*	185	200	197	8.1	-1.5
Administrative Assistant and Secretarial Science, General	133	99	79	-25.6	-20.2



Technical College Graduates - 2019*

PROGRAMS	TOTAL GRADUATES			PERCENT CHANGE	
	2017	2018	2019	2017-2018	2018-2019
Adult Development and Aging	5	2	3	-80.0	50.0
Airframe Mechanics and Aircraft Maintenance Technology/Technician*	95	84	115	-11.6	36.9
Allied Health and Medical Assisting Services, Other*	26	53	29	103.8	-45.3
Autobody/Collision and Repair Technology/Technician*	17	8	24	-52.9	200.0
Automobile/Automotive Mechanics Technology/Technician*	250	211	248	-15.6	17.5
Banking and Financial Support Services	3	6	7	100.0	16.7
Barbering/Barber*	43	39	123	-9.3	215.4
Biology Technician/Biotechnology Laboratory Technician	5	5	5	0.0	0.0
Business Administration and Management, General*	256	278	358	8.6	28.8
Business/Office Automation/Technology/Data Entry*	3	6	4	100.0	-33.3
Cabinetmaking and Millwork*	6	8	6	33.3	-25.0
CAD/CADD Drafting and/or Design Technology/Technician*	3	7	7	133.3	0.0
Cardiovascular Technology/Technologist	5	5	7	0.0	40.0
Carpentry/Carpenter*	26	31	74	19.2	138.7
Child Care and Support Services Management*	17	10	10	-41.2	0.0
Child Care Provider/Assistant*	203	176	141	-13.3	-19.9
Clinical/Medical Laboratory Technician	12	10	7	-16.7	-30.0
Computer Installation and Repair Technology/Technician*	391	501	396	28.1	-21.0
Computer Programming Special Applications*	12	38	32	216.7	-15.8
Computer Programming/Programmer, General	10	20	11	100.0	-45.0
Construction Management	6	1	6	-83.3	500.0
Cosmetology/Cosmetologist, General*	329	241	249	-26.7	3.3
Criminal Justice/Police Science*	31	23	14	-25.8	-39.1
Criminal Justice/Safety Studies	106	55	71	-48.1	29.1
Crisis/Emergency/Disaster Management*	25	13	1	-48.0	-92.3
Customer Service Support/Call Center/Teleservice Operation	364	613	714	68.4	16.5
Data Entry/Microcomputer Applications, General*	105	76	61	-27.6	-19.7
Data Processing and Data Processing Technology/Technician*	193	114	68	-40.9	-40.4
Dental Assisting/Assistant	10	7	10	-30.0	42.9
Dental Hygiene/Hygienist	23	31	32	34.8	3.2
Design and Visual Communications, General*	30	34	72	13.3	111.8
Drafting and Design Technology/Technician, General*	7	4	8	-42.9	100.0
Early Childhood Education and Teaching	102	86	80	-15.7	-7.0
Electrical/Electronics Equipment Installation and Repair, General*	59	59	97	0.0	64.4
Electrician*	32	42	48	31.3	14.3
Electrocardiograph Technology/Technician*	19	3	12	-84.2	300.0
Emergency Medical Technology/Technician (EMT Paramedic)*	191	129	179	-32.5	38.8



Technical College Graduates - 2019*

PROGRAMS	TOTAL GRADUATES			PERCENT CHANGE	
	2017	2018	2019	2017-2018	2018-2019
Entrepreneurship/Entrepreneurial Studies ^o	4	2	2	-50.0	0.0
General Office Occupations and Clerical Services ^o	107	84	63	-21.5	-25.0
Geographic Information Science and Cartography ^o	5	2	5	-60.0	150.0
Heating, Air Conditioning, Ventilation and Refrigeration Maintenance Technology ^o	139	116	140	-16.5	20.7
Hospitality Administration/Management, General	5	7	6	40.0	-14.3
Human Resources Management/Personnel Administration, General ^o	52	59	66	13.5	11.9
Industrial Mechanics and Maintenance Technology ^o	92	163	170	77.2	4.3
Instrumentation Technology/Technician ^o	7	3	12	-57.1	300.0
Legal Assistant/Paralegal	5	4	5	-20.0	25.0
Licensed Practical/Vocational Nurse Training	101	98	81	-3.0	-17.3
Logistics, Materials, and Supply Chain Management ^o	65	66	65	1.5	-1.5
Machine Shop Technology/Assistant ^o	38	33	49	-13.2	48.5
Magnetic Resonance Imaging (MRI) ^o	6	6	6	0.0	0.0
Marketing/Marketing Management, General	20	11	8	-45.0	-27.3
Mechanic and Repair Technologies/Technicians, Other	152	152	210	0.0	38.2
Medical Insurance Coding Specialist/Coder ^o	28	42	42	50.0	0.0
Medical Office Assistant/Specialist ^o	44	35	33	-20.5	-5.7
Medical/Clinical Assistant	47	45	52	-4.3	15.6
Network and System Administration/Administrator ^o	143	181	128	26.6	-29.3
Nursing Assistant/Aide and Patient Care Assistant/Aide ^o	269	211	151	-21.6	-28.4
Pharmacy Technician/Assistant ^o	21	12	12	-42.9	0.0
Phlebotomy Technician/Phlebotomist ^o	24	23	34	-4.2	47.8
Plumbing Technology/Plumber ^o	16	19	27	18.8	42.1
Polysomnography	3	5	8	66.7	60.0
Professional, Technical, Business, and Scientific Writing ^o	4	3	58	-25.0	1833.3
Radiologic Technology/Science - Radiographer ^o	39	43	38	10.3	-11.6
Rehabilitation and Therapeutic Professions, Other	11	11	15	0.0	36.4
Renal/Dialysis Technologist/Technician ^o	66	60	62	-9.1	3.3
Surgical Technology/Technologist ^o	20	12	21	-40.0	75.0
Teacher Assistant/Aide ^o	4	1	4	-75.0	300.0
Web Page, Digital/Multimedia and Information Resources Design ^o	12	34	39	183.3	14.7
Welding Technology/Welder ^o	368	350	524	-4.9	49.7

Definition: All graduates except those listed as technical certificates(^o) are diploma and degree graduates. Diploma and degree programs are one to two years in length. Technical certificates are less than a year in length. Duplication may occur due to graduates with multiple awards.

Source: Technical College System of Georgia

*Data shown represents Annual 2017, 2018, and 2019.

Note: Please visit TCSG website for any college configuration changes.



Georgia Department of Labor Location(s)

Career Center(s)

3090 Mercer University Drive
Macon, GA 31204

Phone: (478) 751 - 6164 Fax: (478) 751 - 6639

For copies of Area Labor Profiles, please visit our website at: <http://dol.georgia.gov> or contact Workforce Statistics & Economic Research, Georgia Department of Labor, 148 Andrew Young International Blvd N.E. Atlanta, GA. 30303-1751. Phone: 404-232-3875; Fax: 404-232-3888 or Email us at workforce_info@gdol.ga.gov



Bibb County, Georgia



Population estimates, July 1, 2019, (V2019)	153,159
Population estimates base, April 1, 2010, (V2019)	155,783
Population, percent change - April 1, 2010 (estimates base) to July 1, 2019, (V2019)	-1.7%
Population, Census, April 1, 2010	155,547
Age and Sex	
Persons under 5 years, percent	△ 6.7%
Persons under 18 years, percent	△ 24.2%
Persons 65 years and over, percent	△ 16.0%
Female persons, percent	△ 53.2%
Race and Hispanic Origin	
White alone, percent	△ 40.0%
Black or African American alone, percent (a)	△ 55.8%
American Indian and Alaska Native alone, percent (a)	△ 0.3%
Asian alone, percent (a)	△ 2.2%
Native Hawaiian and Other Pacific Islander alone, percent (a)	△ 0.1%
Two or More Races, percent	△ 1.6%
Hispanic or Latino, percent (b)	△ 3.5%
White alone, not Hispanic or Latino, percent	△ 37.4%
Population Characteristics	
Veterans, 2014-2018	9,444
Foreign born persons, percent, 2014-2018	3.2%
Housing	
Housing units, July 1, 2019, (V2019)	70,019
Owner-occupied housing unit rate, 2014-2018	52.6%
Median value of owner-occupied housing units, 2014-2018	\$116,500
Median selected monthly owner costs -with a mortgage, 2014-2018	\$1,183
Median selected monthly owner costs -without a mortgage, 2014-2018	\$427
Median gross rent, 2014-2018	\$803
Building permits, 2019	132



Bibb County, Georgia

PEOPLE	
Population	
Population estimates, July 1, 2019, (V2019)	153,159
Population estimates base, April 1, 2010, (V2019)	155,783
Population, percent change - April 1, 2010 (estimates base) to July 1, 2019, (V2019)	-1.7%
Population, Census, April 1, 2010	155,547
Age and Sex	
Persons under 5 years, percent	6.7%
Persons under 18 years, percent	24.2%
Persons 65 years and over, percent	16.0%
Female persons, percent	53.2%
Race and Hispanic Origin	
White alone, percent	40.0%
Black or African American alone, percent (a)	55.8%
American Indian and Alaska Native alone, percent (a)	0.3%
Asian alone, percent (a)	2.2%
Native Hawaiian and Other Pacific Islander alone, percent (a)	0.1%
Two or More Races, percent	1.6%
Hispanic or Latino, percent (b)	3.5%
White alone, not Hispanic or Latino, percent	37.4%
Population Characteristics	
Veterans, 2014-2018	9,444
Foreign born persons, percent, 2014-2018	3.2%
Housing	
Housing units, July 1, 2019, (V2019)	70,019
Owner-occupied housing unit rate, 2014-2018	52.6%
Median value of owner-occupied housing units, 2014-2018	\$116,500
Median selected monthly owner costs -with a mortgage, 2014-2018	\$1,183
Median selected monthly owner costs -without a mortgage, 2014-2018	\$427
Median gross rent, 2014-2018	\$803
Building permits, 2019	132



Families & Living Arrangements	
Households, 2014-2018	58,010
Persons per household, 2014-2018	2.54
Living in same house 1 year ago, percent of persons age 1 year+, 2014-2018	82.3%
Language other than English spoken at home, percent of persons age 5 years+, 2014-2018	5.0%
Computer and Internet Use	
Households with a computer, percent, 2014-2018	83.5%
Households with a broadband Internet subscription, percent, 2014-2018	71.6%
Education	
High school graduate or higher, percent of persons age 25 years+, 2014-2018	85.7%
Bachelor's degree or higher, percent of persons age 25 years+, 2014-2018	25.7%
Health	
With a disability, under age 65 years, percent, 2014-2018	11.3%
Persons without health insurance, under age 65 years, percent	▲ 16.0%
Economy	
In civilian labor force, total, percent of population age 16 years+, 2014-2018	56.8%
In civilian labor force, female, percent of population age 16 years+, 2014-2018	55.0%
Total accommodation and food services sales, 2012 (\$1,000) (c)	352,533
Total health care and social assistance receipts/revenue, 2012 (\$1,000) (c)	1,757,625
Total manufacturers shipments, 2012 (\$1,000) (c)	1,573,548
Total merchant wholesaler sales, 2012 (\$1,000) (c)	1,522,405
Total retail sales, 2012 (\$1,000) (c)	2,597,512
Total retail sales per capita, 2012 (c)	\$16,602
Transportation	
Mean travel time to work (minutes), workers age 16 years+, 2014-2018	21.2



Bibb County, Georgia

Income & Poverty	
<i>i</i> Median household income (in 2018 dollars), 2014-2018	\$39,931
<i>i</i> Per capita income in past 12 months (in 2018 dollars), 2014-2018	\$24,409
<i>i</i> Persons in poverty, percent	▲ 24.7%
BUSINESSES	
Businesses	
<i>i</i> Total employer establishments, 2018	4,170
<i>i</i> Total employment, 2018	77,033
<i>i</i> Total annual payroll, 2018 (\$1,000)	3,170,899
<i>i</i> Total employment, percent change, 2017-2018	4.5%
<i>i</i> Total nonemployer establishments, 2018	13,187
<i>i</i> All firms, 2012	15,461
<i>i</i> Men-owned firms, 2012	6,867
<i>i</i> Women-owned firms, 2012	7,230
<i>i</i> Minority-owned firms, 2012	8,350
<i>i</i> Nonminority-owned firms, 2012	6,422
<i>i</i> Veteran-owned firms, 2012	1,556
<i>i</i> Nonveteran-owned firms, 2012	12,966
GEOGRAPHY	
Geography	
<i>i</i> Population per square mile, 2010	622.8
<i>i</i> Land area in square miles, 2010	249.76
<i>i</i> FIPS Code	13021



Macon-Bibb County Consolidated Government Financial Policies

Financial Accounting

Scope

This policy applies to all financial records of the consolidated government and its operations unless specifically excluded by law.

Purpose

The financial accounting policies of the consolidated government are designed to help ensure that the processes and procedures used shall meet all state and federal requirements for financial accounting and reporting. The Finance Department will strive for excellence in its adherence to standards defined by the Governmental Accounting Standards Board.

Generally Accepted Accounting Principles (GAAP)

The consolidated government will establish a high standard of practice in its accounting operations and will conform to the generally accepted accounting principles as established by the Governmental Accounting Standards Board including pronouncements that are applicable to the consolidated government.

Fund Structure

The consolidated government will maintain the minimum number of funds needed to meet the requirements of state and federal law, and sound financial practice. The purpose of a fund is to enable separation of financial activities associated with specific operations, revenues, or both. All funds shall be classified according to GAAP and will be reported in the consolidated government's annual financial statements.

Governmental Funds

The consolidated government will adopt one general fund and other Governmental Funds as appropriate with the following types:

- General Fund - The General Fund is the general operating fund of the consolidated government and is used to account for all financial resources except those required to be accounted for in another fund.
- Special Revenue Funds - The Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted by law for a particular purpose or purposes other than debt service or capital projects.
- Debt Service Funds - The Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.
- Capital Project Funds - The Capital Project Funds are used to account for financial resources that are restricted, committed or assigned to expenditure for capital outlays including the acquisition or construction of capital facilities or other capital assets.

Proprietary Funds

Proprietary Funds are used to account for the financial resources and operations of activities that provide services for which a fee is assessed to recover the cost of service provision. The intent of separating these activities for financial reporting is to provide information to help guide decisions regarding continued operation and/or the fees imposed for services.

- Enterprise Funds - The Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprise, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body



has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

- Internal Service Funds - The Internal Service Funds are used to account for the financing of goods or services provided by one department or department/office to other departments or departments/offices of the County, or other governments, on a cost-reimbursement basis.

Fiduciary Funds

Fiduciary Funds are used to account for assets held by the government in a trustee capacity, or as an agent for individuals, private organizations, other governmental units, and/or other funds. The consolidated government will establish fiduciary funds as appropriate within the following types:

- Employee Benefit Trust Funds - The Pension Trust Fund and Other Employee Benefit Trust Fund are accounted for in the same manner as Proprietary Funds.
- Private Purpose Trust Funds - The Private Purpose Trust Funds are accounted for in the same manner as Proprietary Funds.
- Agency Funds - The Agency Funds are used to account for assets held by the consolidated government as custodian or agent for individuals, other governmental units, and nonpublic organizations. Agency funds are custodial in nature (assets equal liabilities) and do not include the measurement of results of operations.

Chart of Accounts

The consolidated government will adopt the standard chart of accounts as prescribed by the Georgia Department of Community Affairs and will seek to limit the number of accounts created to supplement the standard chart of accounts.

Delegation of Authority to Finance Director

Pursuant to [cite new ordinance], the Finance Director of the consolidated government is assigned the duty and responsibility to account for all funds of the government, and is hereby granted the authority to determine and enforce the standards and procedures for financial accounting and reporting for all funds of the consolidated government. All systems for managing the financial resources of the consolidated government and to account for same shall be under the Finance Director unless the Finance Director determines otherwise.

Financial Auditing

Scope

This policy applies to all funds that are the responsibility of the consolidated government and reported in the annual financial statements.

Purpose

The audit policies are adopted to help ensure compliance with all state laws; promote transparency in financial operations; and to safeguard the financial resources of the consolidated government.

External Audit

Audit Firm Qualifications

A properly licensed Georgia independent public accounting firm with a demonstrated expertise in generally accepted government auditing standards (Yellow Book) shall conduct the audit. As provided in [cite new ordinance], the selected firm shall not have any direct or indirect interest in the fiscal affairs of the consolidated government.



Selecting an Outside Audit Firm

The governing body of the consolidated government will receive recommendations for audit services from the Finance Director and will select an audit firm for a contract period not to exceed three years. Upon recommendation by the Finance Director and approval of the Commission, the contract may be renewed for one additional three-year period. The Finance Director will follow all purchasing procedures of the Macon-Bibb County Consolidated Government in obtaining outside auditing services.

Audit Services Agreement

The consolidated government shall enter into an agreement with the selected audit firm by written contract or letter of agreement that stipulates the scope of services to be performed, the standards for performance, a description of the deliverables with delivery dates, and the fee to be paid for those services and deliverables. The written proposal upon which the selection was based may be used for this purpose if noted in the agreement. If so used, the proposal should be attached with any changes or amendments clearly marked and approved by both the Finance Director and the audit firm designee.

Internal Audit

The internal audit function operates as a staff office of the governing body and is intended to inform the governing body concerning day-to-day operations of the Finance Department and the departments/offices of the consolidated government that are responsible to managing or protecting financial resources. It is also intended to assist those departments/offices with meeting the requirements for protection of financial resources. All internal audits will adhere to generally accepted government auditing standards as promulgated in *International Professional Practices Framework (IPPF), 2013 Edition (Red Book)*.

Auditors

Internal auditors must possess the skills, knowledge, and competence to perform audit functions. The governing body will select auditors who meet the necessary requirements following all human resource guidelines and practices of the consolidated government

Audit Functions

Internal auditors will conduct the audit function at the direction of the County Manager or governing body. Responsibilities include:

- assessing institutional risks;
- evaluating the effectiveness of controls and procedures;
- assessing the flow of financial information through the government;
- determining the timeliness and reliability of financial records and reports;
- determining the level of compliance with policies and procedures including state and federal laws and regulations; and
- assisting the external auditors with the collection of information needed to perform the audit.

Financial Reporting

Scope

The Finance Director will establish and maintain a system of financial reporting that meets the needs of the consolidated government's governing body and agencies, regulatory entities, and the citizens of the Macon-Bibb County Consolidated Government.

Purpose

The objectives of financial reporting are to meet legal requirements, to provide information in a timely manner to users, and to establish transparency in the management and use of financial resources by the consolidated government.

Pursuant to the objective stated in *GASB Concept Statement 4, Objectives of Financial Reporting*, the information provided through the reporting documents should provide information that demonstrates the



consolidated government's duty to be accountable; provide information that demonstrates whether current-year revenues were sufficient to fund the serviced provided by the consolidated government; that all legal requirements for the use of resources were met during the fiscal year; and provide information needed to assist users in assessing the service efforts, costs, and accomplishments of the consolidated government. The information included in the financial reporting documents should provide complete information about how services are funded and the financial position and condition of the consolidated government.

Comprehensive Annual Financial Report

The consolidated government shall produce an annual financial report within six (6) months of the end of the fiscal year as required by Georgia law. The consolidated government will seek to produce a Comprehensive Annual Financial Report (CAFR) in conformity with GAAP and the requirements and recommendations of the Government Finance Officers Association's award for excellence in financial reporting. The Finance Director will seek to submit the consolidated government's CAFR each year for consideration of the Government Finance Officers Association award, "Certificate of Achievement for Excellence in Financial Reporting," and will insert a facsimile of certificates awarded at or near the front of a subsequent CAFR.

The Finance Director will submit the document to any regulatory agencies and repositories to comply with disclosure requirements related to municipal bond issues.

The CAFR or annual financial report will be posted and available for download as a PDF document from the consolidated government's web site as soon as practical following its completion. The Finance Director will also submit the same PDF document to the Carl Vinson Institute of Government's web site established for the collection of local government budget and financial statements.

Annual Citizen's Report

The Finance Director will provide information to the public information officer for use in publications or documents for general distribution to citizens that contain basic financial information and other information as appropriate. All financial information contained in such documents shall be in conformance with GAAP and reconcilable to the annual financial report or CAFR. If appropriate, the

Finance Director shall submit the document each year to the GFOA's Popular Annual Financial Report program for consideration of the award given for outstanding reporting.

Budget Policies

Budget Process

Scope

This policy applies to all funds of the consolidated government for which an annual budget is adopted by ordinance or resolution by the governing body, or for projects of a specific duration that are designated as capital projects and approved through the Capital Improvement Plan.

Purpose

The following budget objectives are established for the different funds the consolidated government uses:

General Fund – The annual budget for the General Fund shall provide for general government operations of the consolidated government and maintain working capital necessary for the consolidated government's financial health and stability.



Special Revenue Fund(s) – The consolidated government adopts annual budgets for each special revenue fund in existence for the purpose of demonstrating that legally restricted revenue sources are used in compliance with the applicable laws and/or regulations.

Capital Project Fund(s) – The consolidated government shall establish a separate division within the Capital Projects Fund for each major capital project. The governing body shall adopt a project budget with appropriated funds for each major capital project. These adopted appropriations do not lapse at the end of a fiscal year; rather they remain in effect until project completion or re-appropriation by the governing body. Nothing in this policy prevents the Finance Department from using a year-to-year planning process for multi-year projects.

Debt Service Fund(s) – The consolidated government adopts annual budgets for its debt service funds. Any remaining fund balances from prior years plus the current year's projected revenues shall be sufficient to meet all annual debt service requirements.

Proprietary Fund(s) –The consolidated government will employ a business approach when budgeting enterprise and internal service funds. These funds shall realize revenue sufficient to cover their operating costs and capital renewal or replacement whenever possible; subsidized losses will be minimized and evaluated when a financial breakeven is not possible. The Finance Director shall evaluate budget performance in order to monitor revenues and control expenses.

Fiduciary Fund(s) – The governing body does not approve a budget for fiduciary funds. Additionally, the consolidated government classifies funds as either operating funds or capital funds. Operating funds are those funds that provide appropriations covering the daily operations of the consolidated government and that are structured primarily for ongoing operations and maintenance purposes. The General Fund will always be an operating fund. Capital funds are those funds that provide funding for capital projects, as defined elsewhere in this Policy. The time horizon of capital funds typically exceeds any specific fiscal year and is focused on project periods rather than an annual period.

Balanced Budget

By Georgia law, the General Fund, Special Revenue Funds, and Debt Service Funds require an annual balanced budget. The governing body of the consolidated government shall adopt a budget for the General Fund, Special Revenue Funds, and Debt Service Funds where unallocated fund balance and projected revenues equal or exceed appropriations.

As required by Georgia law, a budget for each project within the Capital Project Fund will be adopted for the duration of the project and will require that anticipated resources equal planned expenditures.

Although neither GAAP nor Georgia law require an adopted budget for proprietary funds, the governing body of the consolidated government will adopt a budget for each fund that calls for net position plus anticipated revenues to equal or exceed anticipated expenses.

Budget Calendar

The Budget Office shall prepare a budget calendar each year that outlines essential deadlines of the budget process in order to meet all the requirements of state law and to facilitate community input as part of the budget development process.

**Budget Format**

Each department/office of the consolidated government shall submit a budget request to the Budget Director for the operation of the department or office at current service levels. If required by the Budget Director, the budget request should reflect amounts for each program or major activity of the department or office at a current services level. The request shall show all categories of planned spending including personal services at current staffing levels and benefits, and operating expenses for each program at current service levels. Any requests for program expansion or enhancement should be made separately from the current services budget request and include a justification for the expansion or enhancement.

Department/Office Allocations

Upon adoption of the annual operating budget by the governing body of the consolidated government, the Budget Department will provide each department/office with an operating budget for its programs or units that includes monthly allocations based on the historical spending patterns of the department/office. The Budget Director is authorized to develop those allocations in consultation with department/office heads and to make adjustments to the historical patterns as appropriate. In cases of new, modified, expanded, or enhanced programs, or in instances where insufficient history is available, the Budget Director is authorized to develop allocations by any reasonable means until such time that a historical pattern is established.

Budget Amendment**Scope**

The budget amendment policies apply to all budgets adopted by the governing body of the consolidated government.

Purpose

By law, departments of the consolidated government may not exceed their department's budget as adopted by the governing body. In the event of an unforeseen or emergency need that would cause a department to exceed its budget, a budget amendment shall be requested for the governing body to consider.

The Budget Director is authorized to move amounts up to \$10,000 between non-personal service budget line items within a department/office of the consolidated government. Transfers exceeding \$10,000 require approval via the budget amendment process outlined in this policy section.

Departmental budgets are divided into three major components:

- personal services (wages, salary, and benefits);
- operating expenses; and
- capital expenditure.

The Budget/Grants Manager may authorize transfers between budget lines within any one of the three major components. Transfers from one major component to another require approval of the governing body via the budget amendment process outlined in this policy section.

Process

Requests for amendments to adopted budgets will originate from department heads and will be presented by the Budget Director or County Manager to the governing body with a recommendation either that the request be approved or denied.

Budget Increases

No increase in the overall budget can be made without the approval of the governing body and adoption of amendment to the budget. An increase in the overall budget is referred to as a supplemental appropriation.



Budget Implementation and Control

Expenditure

Scope

Expenditure policies apply to all operations where the governing body of the consolidated government has adopted an annual budget or multi-year plan of spending.

Purpose

The consolidated government's expenditure policies are designed to ensure fiscal stability and the effective and efficient delivery of services, through the identification of necessary services, establishment of appropriate service levels, and careful administration of the expenditure of available resources.

Expenditure Approval

All expenditures relating to operations of the consolidated government shall be processed consistent with expenditure policies and procurement/purchasing guidelines. Once the Finance Department receives the proper documentation from the incurring departments, the execution of payment shall occur. The Finance Department shall only process transactions for payment based upon the proper approval for the dollar amount of the expenditure, including adequate documentation, received either electronically or in writing.

In accordance with [cite new code section], the governing body shall refuse to pay for any material, supplies, equipment or premiums purchased by any individual, committee or board from any person or business in which

there is an employee of the consolidated government, connected either by appointment or election that would create a conflict of interest.

In accordance with [cite new code section], no bill or invoice submitted to the consolidated government for payment shall be paid unless:

- Payment of bill or invoice will result in the expenditure of consolidated government funds for a lawful and proper purpose.
- The amount of the bill or invoice can be properly chargeable to an established budget line item in the budget for the current fiscal year as adopted by the board of commissioners of the consolidated government, or properly charged against a balance sheet account.
- All laws of the state and all ordinances of the consolidated government in connection with the expenditure of public funds have been, to the extent that they are applicable, complied with in making the purchase which results in the bill or invoice submitted for payment.
- The purchase represented by the bill or invoice has been authorized by the responsible department head, elected official or their designee.
- The invoice is supported by such documents as are reasonably required to show compliance with the provisions of this section.

The Department of Finance shall review expenditure documents for compliance and appropriateness with all consolidated government policies and procedures. Expenditure documents that are not in compliance with these policies and procedures shall be returned to the originating department with Finance Department recommendations for changes. In the event the department does not agree with the Finance Department's recommendations, the County Manager shall make the final decision.

Performance to Budget

The Finance Department will produce a monthly report for each department/office or department that compares actual expenditures, including all encumbrances of funds, to the monthly allocations developed



following budget adoption. The report will include, at a minimum, a comparison for the preceding month and the fiscal year to date.

Department Heads and/or Elected Officials are responsible for performance to budget and shall ensure that their unobligated budget amount is sufficient to cover purchases made by any method. If budget availability is insufficient to cover a needed purchase, a budget amendment transferring available funds from another line item or a supplemental appropriation must be obtained prior to obligating funds.

MACON-BIBB COUNTY INVESTMENT POLICY FOR

GENERAL FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE FUNDS, CAPITAL PROJECT FUNDS, INTERNAL SERVICE FUNDS, ENTERPRISE FUNDS, AND NEW FUNDS

PURPOSE – It is the policy of Macon-Bibb County to invest its funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow needs of the County and comply with all state statutes governing the investment of public funds.

SCOPE – This investment policy applies to all non-retirement financial assets of Macon-Bibb County. These assets are accounted for in the various funds of the County and include the general fund, special revenue funds, debt service funds and capital project funds (unless bond ordinances and resolutions are more restrictive), enterprise funds, internal service funds, and any new funds established by Macon-Bibb County.

OBJECTIVES – The primary objectives, in priority order, of the County's investment activities shall be:

SAFETY – Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to insure the preservation of capital in the overall portfolio.

DIVERSIFICATION – The investments will be diversified by security type and institution in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

LIQUIDITY – The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated.

RETURN ON INVESTMENT – The investment portfolio shall be designed with the objective of obtaining a rate of return throughout the budgetary and economic cycle, taking into account the investment risk constraints and the cash flow characteristics of the portfolio.

DELEGATION OF THE AUTHORITY TO MAKE INVESTMENTS – The authority to manage the investment program and invest the financial resources of the consolidated government for all non-retirement financial assets of Macon-Bibb County is delegated to the Finance Director and the County Manager. The Finance Director and the County Manager shall establish the written procedures and internal controls for the operation of the investment program consistent with this investment policy. Procedures should include references to: safekeeping, cash purchase or delivery vs. payment, investment accounting, repurchase agreements, wire transfer agreements, collateral/ depository agreements and banking service contracts. No person may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the Director of Finance and County Manager. The Director of Finance and County Manager shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of subordinate officials.



**MACON-BIBB COUNTY
INVESTMENT POLICY
FOR**

**GENERAL FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE FUNDS, CAPITAL PROJECT FUNDS,
INTERNAL SERVICE FUNDS, ENTERPRISE FUNDS, AND NEW FUNDS**

LEGAL INVESTMENTS – The Director of Finance and County Manager are limited to investments established by Georgia Code Section 36-83-4, and may invest in the following:

- a) Obligations of this state or of other states;
- b) Obligations issued by the United States government;
- c) Obligations fully insured or guaranteed by the United States Government or a United States government agency;
- d) Obligations of any corporation of the United States government;
- e) Prime bankers' acceptances
- f) The local government investment pool established by Code Section 36-83-8;
- g) Repurchase agreements; and
- h) Obligations of other political subdivisions of this state.

SAFEKEEPING AND CUSTODY – All security transactions, including financial institution deposits, entered into by the Director of Finance and County Manager shall be on a delivery vs. payment basis. Securities may be held by a third party custodian designated by the Director of Finance and County Manager.

DIVERSIFICATION – Macon-Bibb County will diversify its investments by security type and institution. With exception of U.S. Treasury securities and authorized pools, no more than the percentages listed below of the Macon-Bibb County's total investment portfolio will be invested in a single security type or with a single financial institution- 50% obligations of State government, 25% repurchase agreements and municipal bonds, 20% prime banker's acceptance.

MAXIMUM MATURITIES – MAXIMUM MATURITIES – To the extent possible, Macon-Bibb County will attempt to match its investment with anticipated cash flow requirements. The portfolio will not have an average duration exceeding 4 years.

REPORTING – The Director of Finance and County Manager shall provide to the Macon-Bibb County Commission quarterly investment reports which provide a clear picture of the status of the current investment portfolio. The management report should include comments of the fixed income markets and economic conditions, discussions regarding restrictions on percentage of investment by categories, possible changes in the portfolio structure going forward and thoughts of investment strategies. Schedules in the quarterly report should include the following:

- a) A listing of individual securities held at the end of the reporting period by authorized investment category
- b) Average life and final maturity of all investments listed
- c) Coupon, discount or earnings rate
- d) Par value, amortized book value and market value
- e) Percentage of the portfolio represented by each investment category



**MACON-BIBB COUNTY
INVESTMENT POLICY
FOR**

**GENERAL FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE FUNDS, CAPITAL PROJECT FUNDS,
INTERNAL SERVICE FUNDS, ENTERPRISE FUNDS, AND NEW FUNDS**

PERFORMANCE STANDARDS – The investment portfolio shall be designated with the objective of obtaining a rate of return throughout the budgetary and economic cycles, commensurate with the investment risk constraints and cash flow needs. Macon-Bibb County’s investment strategy can be either active or passive depending on the fund and objectives. The basis to determine whether market yields are being achieved shall be the average daily FED fund rates and the six-month U.S. Treasury bill.

ETHICS AND CONFLICTS OF INTEREST – Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution to the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officials shall disclose to the County Manager any material financial interest in financial institutions that conduct business within Macon-

Bibb County, and shall further disclose any large personal financial/investment positions that could be related to the performance of Macon-Bibb County, particularly with regard to the time of purchases and sales.

PRUDENCE – Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.



ACKNOWLEDGEMENTS

The annual budget is a collection of Macon-Bibb’s financial plans. It lists anticipated revenues and expenditures in the coming fiscal year. A cost-effective budget establishes a compelling relationship between departmental goals and spending. The preparation of the annual budget requires the cooperation of the Macon-Bibb Administration, Board of Commissioners, government offices and departments, and various local authorities.





SPONSOR: OPERATIONS AND FINANCE COMMITTEE

FLOOR AMENDMENT

AN ORDINANCE OF THE MACON-BIBB COUNTY COMMISSION TO ADOPT A BUDGET AND APPROPRIATE SUMS FOR THE OPERATION OF THE MACON-BIBB COUNTY GOVERNMENT FOR FISCAL YEAR 2021; TO PROVIDE FOR REPEAL OF CONFLICTING ORDINANCES; AND TO PROVIDE FOR OTHER LAWFUL PURPOSES.

WHEREAS, Ga. L. 2012, p.5595, as amended by Ga. L. 2013, p.3942 (together, the “Charter”) established a single county-wide government with powers and jurisdiction throughout the territorial limits of Bibb County under the name Macon-Bibb County, the governing body for which is the Macon-Bibb County Commission (the “Commission”); and

WHEREAS, pursuant to the requirements of Sections 26 of the Charter, the Mayor submitted to the Commission on May 19, 2020, being at least six weeks prior to the start of the fiscal year, a budget message and a budget report, and a capital improvement program, accompanied by a draft of the recommended appropriations ordinance, which provides for the appropriation of the funds necessary to operate all the various departments and to meet the current expenses of Macon-Bibb County for the next fiscal year; and

WHEREAS, pursuant to the requirements of Section 26 of the Charter, the Commission shall annually appropriate the funds necessary to operate all the various departments and to meet the current expenses of the restructured government for Fiscal Year 2020 by approving said appropriations ordinance by a two-thirds majority vote of the commissioners then serving; and

WHEREAS, the Macon-Bibb County Commission finds that the budget and appropriations specified herein are in the best interest of the health, safety, morals, and welfare of Macon-Bibb County and its residents; and

NOW, THEREFORE, BE IT ORDAINED by the Macon-Bibb County Commission and it is hereby so ordained by the authority of the same that:

Section 1.

Exhibit “A” attached hereto and by this reference made a part hereof, shall be the Macon-Bibb County Budget for Fiscal Year 2021, and each departmental expenditure listed in Exhibit “A” is hereby appropriated for the purposes specified. No monies shall be transferred from any department or fund without express consent of the Commission.



Section 2.

Acquisitions of capital equipment shall be conducted pursuant to code requirements provided that acquisitions of such equipment completed within the dollar limits specified shall require no further action of the Commission. Any monies appropriated in any capital improvement account remaining and not used after completion of the particular project to which such account applies, or at the end of the fiscal year, must be re-allocated by an appropriations ordinance. If not re-appropriated, such funds shall lapse.

Section 3.

Exhibit "B" attached hereto and by this reference made a part hereof, shall be the Macon-Bibb County Organizational Chart for Fiscal Year 2021.

Section 4.

The sections, paragraphs, sentences, clauses and phrases of this Ordinance are severable, and if any phrase, clause, sentence, paragraph or section of this Ordinance shall be declared illegal by the valid judgment or decree of any court of competent jurisdiction, such illegality shall not affect any of the remaining phrases, clauses, sentences, paragraphs and sections of this Ordinance.

Section 5.

The preamble of this Ordinance shall be considered to be and is hereby incorporated by reference as if fully set out herein.

Section 6.

This Ordinance, to the extent necessary, shall be codified in a manner consistent with the laws of the State of Georgia and Macon-Bibb County.

Section 7.

(a) It is hereby declared to be the intention of the Macon-Bibb County Commission that all sections, paragraphs, sentences, clauses, and phrases of this Ordinance are and were, upon their enactment, believed by the Macon-Bibb County Commission to be fully valid, enforceable, and constitutional.

(b) It is hereby declared to be the intention of the Macon-Bibb County Commission that, to the greatest extent allowed by law, each and every section, paragraph, sentence, clause or phrase of this Chapter is severable from every other section, paragraph, sentence, clause or phrase of this Ordinance. It is hereby further declared to be the intention of the Macon-Bibb County Commission



that, to the greatest extent allowed by law, no section, paragraph, sentence, clause or phrase of this Ordinance is mutually dependent upon any other section, paragraph, sentence, clause or phrase of this Ordinance.

(c) In the event that any phrase, clause, sentence, paragraph or section of this Ordinance shall, for any reason whatsoever, be declared invalid, unconstitutional or otherwise unenforceable by the valid judgment or decree of any court of competent jurisdiction, it is the express intent of the Macon-Bibb County Commission that such invalidity, unconstitutionality or unenforceability shall, to the greatest extent allowed by law, not render invalid, unconstitutional or otherwise unenforceable any of the remaining phrases, clauses, sentences, paragraphs or sections of the Ordinance and that, to the greatest extent allowed by law, all remaining phrases, clauses, sentences, paragraphs, and sections of the Ordinance shall remain valid, constitutional, enforceable, and of full force and effect.

Section 8.

All Ordinances or parts of Ordinances in conflict with this Ordinance are, to the extent of such conflict, hereby repealed.

Section 9.

Pursuant to and in accordance with Section 14 of the Charter, the Mayor may disapprove or reduce any item or items of appropriation in this Ordinance. The approved part or parts of this Ordinance making appropriations shall become law effective immediately upon its approval by the Mayor, and the part or parts disapproved shall not become law unless subsequently passed into law by the Commission over the Mayor's veto by the affirmative vote of six (6) members of the Macon-Bibb County Commission.

ORDERED AND ORDAINED this 9 day of June, 2020.



Robert A. B. Reichert
ROBERT A. B. REICHERT, MAYOR

ATTEST: Janice S. Ross
JANICE S. ROSS, CLERK OF COMMISSION



Macon-Bibb County, Georgia
 Budget Ordinance FY 2021
 Exhibit A

General Fund	
Revenues:	
Taxes	\$ 139,831,497
Business Licenses/Permits	\$ 3,457,300
Intergovernmental Revenue	\$ 1,851,000
Charges for Services	\$ 5,592,425
Fines & Forfeitures	\$ 1,393,650
Investment Income	\$ 104,000
Rent	\$ 1,569,455
Miscellaneous	\$ 380,818
Other Financing Resources	\$ 5,769,855
Total Revenues General Fund	\$ 159,950,000
Expenditures:	
Board of Commissioners	\$ 435,953
Mayor's Office	\$ 322,215
County Manager	\$ 1,215,351
County Clerk	\$ 211,477
Board of Elections	\$ 950,645
Finance	\$ 1,574,954
Purchasing	\$ 203,895
County Attorney	\$ 1,645,010
Information Technology	\$ 5,255,311
Human Resources	\$ 1,141,251
Tax Commissioner	\$ 3,325,481
Tax Assessors	\$ 2,108,361
Risk Management	\$ 808,250
Internal Audit	\$ 243,356
Facilities Management	\$ 8,890,421
Data/Records Management	\$ 67,077
Small Business Affairs	\$ 188,280
General Services-Mail Services	\$ 250,000
General Administrative Fees	\$ 389,524
Non-Departmental	\$ 561,500
Superior Court Judges	\$ 1,570,213
Superior Court Clerk	\$ 2,095,155
District Attorney	\$ 3,189,301
State Court Judges	\$ 1,218,011
State Court Probation	\$ 942,137
State Court Solicitor	\$ 991,180
Magistrate Court	\$ 438,122
Civil Court Administration	\$ 993,811
Civil Court Sheriff	\$ 496,544
Probate Court	\$ 893,504
Juvenile Court	\$ 1,220,877
Municipal Court	\$ 726,994
Grand Jury	\$ 29,976



Public Defender	\$ 2,984,962
Sheriff's Office	\$ 48,594,325
Fire Department	\$ 26,545,740
Coroner	\$ 546,196
Animal Welfare	\$ 701,801
Emergency Management Agency	\$ 409,265
Public Works	\$ 4,482,963
Engineering	\$ 1,231,334
Health	\$ 980,000
Welfare	\$ 2,934,326
Community Services	\$ 3,052,000
Recreation	\$ 4,639,740
Parks & Beautification	\$ 2,471,277
Extension Service	\$ 315,822
Business Development Services	\$ 1,726,555
Industrial & Urban Development	\$ 2,201,775
Debt Service	\$ 1,909,546
Transfer to Other Funds	\$ 9,628,236
Total Expenditures General Fund	\$ 159,950,000
Crime Victim Assistance Fund	\$ 72,100
Drug Abuse Treatment & Edu Fund	\$ 73,600
Alternate Dispute Resolution Fund	\$ 218,006
Juvenile Court Supervision Fund	\$ 2,000
Law Library Fund	\$ 27,300
District Attorney RICO Forfeiture Fund	\$ 6,356,870
Confiscated Fund	\$ 486,000
Macon Bibb County Jail Fund	\$ 132,000
Commissary Fund	\$ 595,500
E-911 Fund	\$ 3,679,678
Sponsored Programs Fund	\$ 807,986
CDBG Grant Fund	\$ 2,003,108
Grants Fund	\$ 18,208,884
ECD-HOME Grant Fund	\$ 957,754
ECD-Emergency Solutions Grant	\$ 153,855
Middle GA Education Corridor BID	\$ 400,000



Downtown Macon Business Imp Dist	\$ 400,000
Hotel Motel Tax Fund	\$ 2,719,500
DFACS MIL Fund	\$ 2,432,035
Capital Improvement Fund	\$ 22,756,248
SPLOST Bibb Fund	\$ 917,821
SPLOST Macon Fund	\$ 321,444
SPLOST 2018 Funds	\$ 236,565,345
Ocmulgee Greenway Fund	\$ 45,500
Blight Elimination Fund	\$ 400,000
2013 MBC/UDA Project Fund	\$ 320,000
2014 TAD-2 Second St Project Fund	\$ 545,000
2014 TAD-4 Bibb Mill Center Fund	\$ 117,000
2015 MBCUDA Project Fund	\$ 1,197,706
GMA Leasepool Debt Service Fund	\$ 2,693,010
Solid Waste Management Fund	
SW & Recycling Admin	\$ 446,693
Collections	\$ 8,671,095
Landfill	\$ 2,706,542
Yard Trimming Collection & Mgmt	\$ 1,837,231
Total Solid Waste	\$ 13,661,561
Airport Fund	\$ 2,221,399
Coliseum & Auditorium Fund	\$ 1,002,792
Bowden Golf Course Fund	\$ 757,622
Tobesofkee Recreation Area Fund	\$ 1,314,232
Workers Compensation Fund	\$ 2,840,774
Group Insurance Fund	\$ 18,100,000
Vehicle Maintenance	\$ 2,022,856
Total Other Funds	\$ 347,526,486

*****SPLOST 2018 FUNDS will are budgeted on a project accounting basis *****



Transactions processed to record receipts and expend funds are performed based on assigned account numbers. Functioning under generally accepted accounting principles (GAAP) on the basis of fund accounting, account numbers are established as follows:

ACCOUNT NUMBER - FUND/DEPARTMENT/FUNCTION/OBJECT

A **Fund** is an accounting and budgeting entity established to finance a specific purpose and maintain financial records of transactions for this purpose.

A **Department** is an organizational or budgetary break down within a fund. Each department serves a specific function as a distinct organization unit of government.

A **Function** is a sub-division of a department.

An **object of expenditure** is a detailed expenditure classification which relates to a specific type of item purchased or service obtained.

The following are definitions of some of the more common terms that may be encountered in reviewing this document.

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Agencies - Federal agency securities.

Amortizable Bond Premium - refers to the excess price (the premium) paid for a bond, over and above its face value. The premium paid for a bond represents part of the cost basis of the bond, and so can be tax-deductible, at a rate spread out (amortized) over the bond's lifespan

Annual Required Contribution (ARC) - In the context of defined benefit pension and OPEB plans, the actuarially determined amount an employer must contribute in a given year (SGAS 27 and SGAS 45)

Appropriation - A legal authorization granted by the legislative body to make expenditures and incur obligations for specific purposes.

Appropriations Ordinance - The formal budgetary document enacted by the legislative body which contains all approved appropriations for the fiscal year.

Arbitrage - The issuing of tax-exempt bonds by the government and investing the proceeds in

the taxable investments to yield excess interest, by taking the advantage from the difference of interest paid for issuance and interest received for investment.

Asset Acquisition - There are various methods by which the County acquires assets. These methods include, but are not limited to: purchase, donation, lease/purchase, trade-in, forfeiture, condemnation, internal/external construction, transfers from other governments, or any other method which transfers title of any property to the County.

Asset Capitalization Amount - The County will capitalize purchased assets at acquisition cost plus costs incurred in preparing the asset for use. The County will recognize acquisition costs based on individual unit prices.

Attrition - A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Audit - Compliance audits (referred to as single audits) performed under the Single Audit Act Amendments of 1996 and the Office of Management and Budget (OMB) Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), program specific audits as defined under the Uniform Guidance, and other compliance audits and attestation



engagements performed as required by federal, state, or local laws and regulations.

Governmental audits also include financial statement audits performed under *Government Auditing Standards* on entities such as states, local governments, not-for-profit organizations, institutions of higher education, and certain for-profit organizations.

Authorized Personnel (positions) - The total number of personnel (positions) authorized to be employed in a particular department/function at any given time during the fiscal year.

Available Fund Balance - Financial resources carried forward at the end of a fiscal year which have not been set aside for a specific purpose such as working capital. These resources are considered "available" to finance future budgets.

Balanced Budget - By Georgia law, the General Fund, Special Revenue Funds, and Debt Service Funds require an annual balanced budget. The governing body of the consolidated government shall adopt a budget for the General Fund, Special Revenue Funds, and Debt Service Funds where unallocated fund balance and projected revenues equal or exceed appropriations.

Banker's Acceptance (BA) - A draft or bill or exchange accepted by a bank or trust company. The accepting institution guarantees payment of the bill, as well as the issuer.

B.E.S.T. - The Mayor's mission statement outlined through the **BEST** acronym: **B**uilding a sustainable community, **E**ducating our citizens, **S**afety and services in every neighborhood, and **T**ransit and Technology throughout the region.

Bond - A long-term obligation or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government, requires approval by referendum in Georgia, The debt ceiling is ten percent of the assessed value of all taxable property. The cost of financing is spread over

the life of the improvement so that future users help to repay the cost.

Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Broker - A broker brings buyers and sellers together for a commission.

Budget - A proposed plan for raising and spending money for specified programs, functions, and activities during a fiscal year.

Budget Adjustment - A legal procedure utilized by county staff to revise a budget appropriation. County staff has the prerogative to adjust expenditures within or between departmental budgets according to budget policy, but no increase in the total budget can occur without approval of the County Commission.

Budget Calendar - The schedule of key dates which a government follows in the preparation and adoption of the budget.

Budgetary Basis - This refers to the basis of budgeting used to estimate financing sources and uses in the budget.

Capital Fund - A fund used to account for financial resources used for the acquisition or construction of major capital facilities, streets, or equipment.

Capital Improvement Program (CIP) budget - The first year of the CIP as approved by the County Commission. The Capital Budget should be based on a set of long term capital improvement programs. Macon-Bibb County approves capital budgets on an annual basis.

Capital Asset - Any real or personal property acquired by the County which has an estimated useful life of three (3) or more years with an acquisition value of \$5,000 or more. This includes land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, works of art and historical treasures, infrastructure, and all other tangible or intangible assets that are used in the operations of the governments.

Capital Projects - Projects which involves the acquisition of major machinery, equipment, land,



buildings, renovations, and/or construction with a cost of more than \$25,000.

CARES Act Funding- Through the Coronavirus Relief Fund, the CARES Act provides for payments to State, Local, and Tribal governments navigating the impact of the COVID-19 outbreak.

Certificate of Deposit (CD) - A time deposit with a specific maturity evidenced by a certificate. Large-denomination CD's are typically negotiable.

Collateral - Securities, evidence of deposit of other property which a borrower pledges to secure repayment of a loan. Also refers to securities pledged by a bank to secure deposits of public monies.

Comprehensive Annual Financial Report (CAFR) - The official annual report for Macon-Bibb County. It includes combined statement for each individual fund and account group prepared in conformity with GAAP. It also includes supporting schedules necessary to demonstrate compliance with finance-related legal and contractual provisions, extensive introductory material, and a detailed Statistical Section.

Consolidation - The joining of two governments approved by local referendum on July 31, 2012 in order to establish a new government to be called "Macon-Bibb County." Consolidation occurred January 1, 2014.

Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

Coupon - (a) The annual rate of interest that a bond's issuer promises to pay the bondholder on the bond's face value. (b) A certificate attached to a bond evidencing interest due on a payment date.

COVID-19- is a new strain of coronavirus that has not been previously identified in humans. COVID-19 is the cause of an outbreak of respiratory illness. Coronaviruses are a large family of viruses that are known to cause illness ranging from the common cold to more severe diseases such as Severe Acute Respiratory Syndrome (SARS) and Middle East Respiratory Syndrome (MERS).

Dealer - A dealer, as opposed to a broker, acts as a principal in all transactions, buying and selling for his own account

Debenture - A bond secured only by the general credit of the issuer.

Debt Service Fund - A fund used to account for the accumulation of resources for, and payment of, general long-term debt principal and interest.

Debt Service - Interest and principal payments associated with Bond Issues.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over receipts or revenues during a single accounting period.

Delivery Versus Payment - There are two methods of delivery of securities: delivery versus payment and the delivery versus receipt. Delivery versus payment is delivery of securities with an exchange of money for the securities. Delivery versus receipt is delivery of securities with an exchange of a signed receipt for the securities.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Derivatives - (1) Financial instruments whose return profile is linked to, or derived from, the movement of one or more underlying index or security, and may include a leveraging factor, or (2) financial contracts based upon notional amounts value is derived from an underlying index or security (interest rates, foreign exchange rates, equities or commodities).

Discount - The difference between the cost price of a security and its maturity when quoted at lower than face value. A security selling below original offering price shortly after sale also is considered to be at a discount.

Discount Securities - Non-interest bearing money market instruments that are issued at a discount and redeemed at maturity for full face value, e.g. U.S. Treasury Bills.

Diversification - Dividing investment funds among a variety of securities offering independent returns.



Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Enterprise Fund - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. Rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures.

Expenditures - The payment for goods and services; expenses incurred for specific items, or services.

Federal Credit Agencies - Agencies of the Federal government set up to supply credit to various classes of institutions and individuals, e.g., S&L's, small business firms, students, farmers, farm cooperatives, and exporters.

Federal Deposit Insurance Corporation (FDIC) - A federal agency that insures bank deposits, currently up to \$250,000 per deposit.

Federal Funds Rate - The rate of interest at which Fed funds are traded. This rate is currently pegged by the Federal Reserve through open-market operations.

Federal Home Loans Bank (FHLB) - Government sponsored wholesale banks which lend funds and provide banking services to member commercial banks, thrift institutions, credit unions and insurance companies. The mission to the FHLBS is to liquefy the housing related assets of its members who must purchase stock in the district Bank.

Federal National Mortgage Association (FNMA) - FNMA, like GNMA was chartered under the Federal National Mortgage Association Act in 1938. FNMA is a federal corporation working under the auspices of the Department of Housing and Urban Development (HUD). It is the largest single provider of residential mortgage funds in the United States. Fannie Mae, as the corporation is called, is a private stockholder-owned corporation. The corporation's purchases include a variety of adjustable mortgages and second loans, in addition to fixed-rate mortgages. FNMA's securities are also highly liquid and are widely accepted. FNMA assumes and

guarantees that all security holders will receive timely payment principle and interest.

Federal Open Market Committee (FOMC) - Consists of seven members of the Federal Reserve Board and five of the twelve of the Federal Reserve Bank Presidents. The President of the New York Federal Reserve Bank is a permanent member, while the other Presidents serve on a rotating basis. The Committee periodically meets to set Federal Reserve guidelines regarding purchases and sales of Government Securities in the open market as a means of influencing the volume of bank credit and money.

Federal Reserve System - The central bank of the United States created by Congress and consisting of a seven member Board of Governors in Washington, D.C., 12 regional banks and about 5,700 commercial banks that are members of the system.

Fees - Charges for services rendered by County Departments.

Fiduciary Fund(s) - The governing body does not approve a budget for fiduciary funds. Additionally, the consolidated government classifies funds as either operating funds or capital funds. Operating funds are those funds that provide appropriations covering the daily operations of the consolidated government and that are structured primarily for ongoing operations and maintenance purposes. The General Fund will always be an operating fund. Capital funds are those funds that provide funding for capital projects, as defined elsewhere in this Policy. The time horizon of capital funds typically exceeds any specific fiscal year and is focused on project periods rather than an annual period.

Fieri Facias (Fi Fa) - a writ commanding a sheriff to levy and sell as much of a debtor's property as is necessary to satisfy a creditor's claim against the debtor.

Fiscal Year - A 12-month period for which a budget is proposed, at the end of which a government determines its financial position and the results of its operations. Macon-Bibb County operates on a July 1st through June 30th fiscal year.



Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Fund Balance - The amount by which assets exceed liabilities in a governmental fund.

Funded Agencies - Nonprofit agencies who provide community services which supplement and support County programs and for which County dollars are made available.

General Fund – The annual budget for the General Fund shall provide for general government operations of the consolidated government and maintain working capital necessary for the consolidated government's financial health and stability.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards for financial accounting, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Gifts/Donations - Gifts/Donations: Gifts and donations are capitalized at fair market value on the date donated, if the value of the asset meets the threshold levels.

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Government National Mortgage Association (GNMA OR GINNIE MAE) - Securities influencing the volume of bank credit guaranteed by GNMA and issued by mortgage bankers, commercial banks, savings and loan associations, and other institutions. Security holder is protected by full faith and credit of the U.S. Government. Ginnie Mae securities are backed by the FHA, VA, or FMHM mortgages. The term "pass-throughs" is often used to describe Ginnie Maes.

Governmental Funds

The consolidated government will adopt one general fund and other Governmental Funds as appropriate with the following types:

- **General Fund** - The General Fund is the general operating fund of the consolidated government and is used to account for all financial resources except those required to be accounted for in another fund.
- **Special Revenue Funds** - The Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted by law for a particular purpose or purposes other than debt service or capital projects.
- **Debt Service Funds** - The Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.
- **Capital Project Funds** - The Capital Project Funds are used to account for financial resources that are restricted, committed or assigned to expenditure for capital outlays including the acquisition or construction of capital facilities or other capital assets.

Grant - A contribution by a government or other organization to support a particular function.

Infrastructure - Basic installations and facilities upon which the continuance and growth of a community depend; examples are roads and public utilities.

Intangible personal property - The right of ownership in property such as bonds, notes, contracts, computer software, programs, and propriety assets that are created or purchased and owned by the County.

Interfund Transfer - A transfer of resources from one accounting fund to another accounting fund. For example, an interfund transfer might be made from the General Fund to offset a deficit in the Coliseum Fund for stadium operations.

Leased Assets - The County capitalizes assets acquired under capital leases; provided the assets meet the capitalization threshold and buy-out option is included in the lease agreement. The capital lease must meet accounting standards for capitalization purposes. For capital leases, where the title of the asset will ultimately be transferred to the County, the asset will be capitalized at the net present value of future minimum lease payments. The County does not



capitalize assets acquired under operating leases.

Levy - To impose taxes for the support of government activities.

Line Item Budget - A budget that lists each expenditure category (salary, supplies, services, etc.) separately, along with the dollar amount budgeted for each specified category.

Liquidity - A liquid asset is one that can be converted easily and rapidly into cash without a substantial loss of value. In the money market, a security is said to be liquid if the spread between bid and asked prices is narrow and reasonable size can be done at those quotes.

Local Government Investment pool (LGIP) - The aggregate of all funds from political subdivisions that are placed in custody of the state treasurer for investment and reinvestment.

Local Maintenance and Improvement Grant (LMIG) - LMIG revenues come from state motor fuel funds, and LMIG replaces the State Aid program and the Local Assistance Road Program (LARP).

Market Value - The price at which a security is trading and could presumably be purchased or sold.

Master Repurchase Agreement - A written contract covering all future transactions between the parties to repurchase-reverse repurchase agreements that establish each party's rights in the transactions. A master agreement will often specify, among other things, the right of buyer-lender to liquidate the underlying securities in the event of default by the seller-borrower.

Maturity - The date upon which the principal or stated value of an investment becomes due and payable.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Millage rate - The tax rate on real property based on \$1.00 per \$1,000 of assessed property value.

Modified Accrual Basis - Under the modified accrual basis of accounting, recommended for

use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Money Market - The market in which short-term debt instruments (bills, commercial paper, bankers' acceptances, etc.) are issued and traded.

Objective - Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific time frame.

Open Market Operations - Purchases and sales of government and certain other securities in the open market by the New York Federal Reserve Bank as directed by the FOMC in order to influence the volume of money and credit in the economy. Purchases inject reserves into the bank system and stimulate growth of money and credit; sales have the opposite effect. Open market operations are the Federal Reserve's most important and most flexible monetary policy tool.

Operating Budget - The portion of the budget pertaining to daily operations that provide basic governmental services. The operating budget contains appropriations for such expenditures as personal services, fringe benefits, commodities, services and capital outlay.

Operating Cost - All costs (excluding personnel cost) associated with the operation of a particular department or function. These costs include supplies, services, minor repairs, and improvements, minor equipment acquisitions and travel and training expenses.

Performance Measure - Special quantitative and qualitative measure of work performed as an objective of a department.

Personal property - Property that is movable and further classified is tangible and intangible.

Personnel Cost - Total expenditures for hourly, daily, monthly, seasonal salaries, overtime, incentive pay, on-call pay, and employee benefits including social security, employment taxes, and health insurance and pension contributions.



Portfolio - Collection of securities held by an investor.

Primary Dealer - A group of government securities dealers who submit daily reports of market activity and positions and monthly financial statements to the Federal Reserve Bank of New York and are subject to its informal oversight. Primary dealers include Securities and Exchange Commission (SEC)-registered securities broker-dealers, banks and a few unregulated firms.

Prudent Person Rule - An investment standard. In some states the law requires that a fiduciary, such as a trustee, may invest money only in a list of securities selected by the custody state—the so-called legal list. In other states the trustee may invest in a security if it is one which would be bought by a prudent person of discretion and intelligence who is seeking a reasonable income and preservation of capital.

Qualified Public Depositories - A financial institution which does not claim exemption from the payment of any sales or compensating use or ad valorem taxes under the laws of this state, which has segregated for the benefit of the commission eligible collateral having value of not less than its maximum liability and which has been approved by the Public Deposit Protection Commission to hold public deposits.

Rate of Return - The yield obtainable on a security based on its purchase price or its current market price.

Real property - Land and whatever is attached to the land that cannot be readily removed, such as buildings and permanent improvements to the land. Infrastructure is included within this classification.

Repurchase Agreement (RE OR REPO) - A holder of securities sells these securities to an investor with an agreement to repurchase them at a fixed price on a fixed date. The security “buyer” in effect lends the “seller” money for the period of the agreement, and the terms of the agreement are structured to compensate him for this. Dealers use RP extensively to finance their positions. Exception: When the Fed is said to be doing RP, it is lending money that is, increasing bank reserves.

Revenues - Sources of income received during a fiscal year including resources forwarded from prior years, operating transfers from other funds, and other financial sources.

Safekeeping - A service to customers rendered by banks for a fee whereby securities and valuables of all types and descriptions are held in the bank’s vaults for protection.

Secondary Market - A market made for the purchase and sale of outstanding issues following the initial distribution.

Securities and Exchange Commission - Agency created by Congress to protect investors in securities transactions by administering securities legislation.

SEC RULE 15C3-1: See Uniform Net Capital Rule.

Service Delivery Strategy (SDS) - Process by which local governments and authorities reach an agreement on the delivery of Services in an effective and cost efficient manner to its citizens.

Services & Charges - Expenditures for services other than personnel including contractual agreements, legal & accounting fees, medical services, etc.

Special Purpose Local Option Sales Tax (SPLOST) - It is an optional 1% sales tax levied by any county for the purpose of funding the building of parks, schools, roads, and other public facilities. The revenue generated cannot be used towards operating expenses or most maintenance projects.

Structured Notes - Notes issued by Government Sponsored Enterprises (FHLB, FNMA, SLMA, etc.) and Corporations, which have embedded options (e.g. call features, step-up coupons, floating rate coupons, and derivative-based returns) into their debt structure. Their market performance is impacted by the fluctuation of interest rates, the volatility of the imbedded options and shifts in the shape of the yield curve.

Supplies - Articles and commodities which are consumed when used; categories include: office, operating, agricultural, cleaning, clothing, chemicals, etc.



Tangible personal property - Property that is movable such as furniture, machinery, automobiles, or works of art.

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Treasury Bills - A non-interest bearing discount security issued by the U.S. Treasury to finance the national debt. Most bills are issued to mature in three months, six months, or one year.

Treasury Bonds - Long-term coupon-bearing U.S. Treasury securities issued as direct obligations of the U.S. Government and having initial maturities of more than 10 years.

Treasury Notes - Medium-term coupon-bearing U.S. Treasury securities issued as direct obligations of the U.S. Government and having initial maturities from 2 to 10 years.

Uniform Capital Rule - Securities and Exchange Commission requirement that member firms as well as nonmember broker-dealers in securities maintain a maximum ratio of indebtedness to liquid capital of 15 to 1; also called net capital rule and net capital ratio. Indebtedness covers all money owed to a firm, including margin loans and commitments to purchase securities, one reason new public issues are spread among members of underwriting syndicates. Liquid capital includes cash and assets easily converted to cash.

Unallocated Reserve - An expenditure budget within a fund which is not allocated for a specific purpose, but which is held in reserve for future spending needs.

Unamortized Premium - A liability account containing the amount of premium on bonds payable that has not yet been amortized to interest expense.

Yield - The rate of annual income return on an investment, expressed as a percentage. (a) INCOME YIELD is obtained by dividing the current dollar income by the current market price for the security. (b) NET YIELD or YIELD TO

MATURITY is the current income yield minus any premium above par or plus any discount from par in purchase price, with the adjustment spread over the period from the date of purchase to the date of maturity of the bond.



OTHER ACRONYMS

ECD - Economic & Community Development

FAA - Federal Aviation Administration

GDOT - Georgia Department of Transportation

MBC - Macon-Bibb County


MSA - Metropolitan Statistical Area

SWM - Solid Waste Management

GMA- Georgia Municipal Association



This page intentionally left blank



**Macon-Bibb County
Fiscal Year 2021 Budget
July 1, 2020 - June 30, 2021**